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## NEWS SUMMARY

**GENERAL**  
**Israel agrees to massacre inquiry**  
 Israel is to appoint an independent judicial inquiry into the massacre of Palestinians in two Beirut refugee camps. The Israeli Cabinet was yielding to domestic and international pressure. One Minister resigned over an earlier refusal of an inquiry and two more had threatened to do so. A rally in Tel Aviv on Saturday was the culmination of public pressure for an inquiry which undermined the unity of the coalition government. **Back Page**

**BUSINESS**  
**Dollar firm; gilts up by 0.61**  
 DOLLAR was again firm. It rose to DM 2.539 (DM 2.536), FFr 7.17 (FFr 7.095), SwFr 2.175 (SwFr 2.1756) and Y269.75 (Y269.075). Its trade-weighted index was 123.9 (123.5). **Page 40**  
 STERLING lost 30 points to \$1.6945. It eased to DM 4.3025 (DM 4.305), FFr 12.15 (FFr 12.1675) and SwFr 3.69 (SwFr 3.6925). Its trade-weighted index held at 91.9. **Page 40**  
 GOLD was unchanged at \$412.5 in London. In New York the Comex October close was \$413.75 (\$404.6). **Page 30**  
 GILTS continued to advance. The Government Securities index gained 0.61 to 79.73. **Page 39**  
 EQUITIES were selectively strong. The FT 30-share index added 7.1 to 587.6. **Page 39**  
 WALL STREET was up 2.39 to 923.29 near the close. **Page 38**  
 COFFEE robusta futures fell slightly on stop-loss selling.

**Gill to sue**  
 Former ACC managing director Jack Gill is to sue Lord Grade and three other directors for wrongful dismissal after shareholders rejected a proposed 550,000 golden handshake. **Page 8**

**Embryo denial**  
 The BMA said it had received assurances from Dr Robert Edwards that he was not experimenting on human embryos and so did not object to his test tube baby work.

**Water strike**  
 General and Municipal Workers' Union executive council endorsed a 24-hour national water strike planned for October 12.

**Whitehall plans**  
 Big changes in the way Government departments are run, but no wider parliamentary scrutiny of Whitehall, are proposed in the White Paper on Civil Service efficiency. **Back Page**

**RSPCA row**  
 Author Richard Adams is expected to resign as RSPCA president today, as a row grows between moderates and progressives. A motion before the council calls for his dismissal.

**Belfast shooting**  
 Belfast police shot dead one man and arrested two others after a raid on a post office in the Glenagroy area.

**Aid for Council**  
 The British Council is to get an extra £2.1m from the Government to offset a shortfall in funds caused by higher inflation rates abroad. **Page 9**

**House prices up**  
 House prices have been rising this year after a setback in 1981, but less quickly than the inflation rate. **Page 8**

**RAF merger**  
 Two of RAF Strike Command's UK Group headquarters, Nos 1 and 38, are to merge, and RAF Bawley Cross, home of No 1 Group, will close by 1984.

**Short-lived**  
 West German scientists created an element—the 108th—by bombarding iron with bismuth nuclei. It existed for a 5,000th of a second and may have no practical use.

**Clearing the air**  
 Scientists said the dust covering much of Manchester after an explosion consisted of titanium dioxide, an inert substance, and para-dichlorobenzene, a deodorant.

**Briefly . . .**  
 Fatsley Bridge with Newereley, N. Yorks chosen Europe's top floral village of 1982.  
 Pope met the Dalai Lama, Tibetan spiritual leader, in Rome.  
 Rupert Baines of Bristol was fined £40 for delivering his wife's baby alone.  
 Brisbane Commonwealth Games site was cleared after a bomb hoax.

**CHIEF PRICE CHANGES YESTERDAY**  
 (Prices in pence unless otherwise indicated)

RISERS	
Beer 12pc Can	1.051 + 1
Exp 12pc 98-92	1.061 + 1
Assed Dairies	156 + 6
Barratt Dairies	361 + 7
Bass	266 + 10
Beecham	361 + 13
Bejam	150 + 5
Bell (A)	226 + 8
British Aerospace	242 + 9
Bulmer (H. P.)	705 + 30
Cable and Wireless	345 + 13
Dixons Photographic	205 + 7
Glaxo	540 + 25
Grand Met	592 + 10
GTIS A	264 + 13
Harris	264 + 10
Marks and Spencer	211 + 5

## Far Left isolated as Labour's leaders and unions strengthen hold

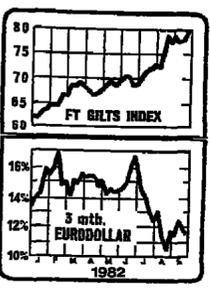
THE LABOUR Party leadership and the major trade unions yesterday strengthened their hold over the party by isolating the far Left in the national executive elections. The leadership believes that after this week's conference in Blackpool and the vote against Militant, Labour will be in a position to begin offering itself as a credible alternative government and that the personal position of Mr Michael Foot, the Labour leader, has been enhanced. The centre-right gained a couple of seats on the NEC which gives it a clear majority. One result is likely to be the removal of Mr Tony Benn as chairman of the home policy committee and there are also likely to be moves to replace Mr Eric Heffer as chairman of the organisation sub-committee. Some on the right favour his replacement by Mr John Gilling who supports a strong line against Militant. The decisive influence has come from the trade unions. In his major speech yesterday at the conference, Mr Foot appealed to the unions to agree on a joint approach on economic policy including pay, so that Labour would be the only party offering "the road to salvation for our people." Mr Foot's speech was intended to bring together the various strands in the Labour movement. He urged what amounts to an updating of the 1974 "social contract." The Labour leader argued that from the first day of government there would have to be as close co-operation as possible, and he said, in remarks clearly aimed at the TUC, that the more that could be prepared in advance, the more could be put in operation on the first day. Mr Foot said that a national economic assessment with the unions would not mean a statutory incomes policy, to which he was opposed. He said it was well understood that policies covering a wide field were necessary. However, he specifically referred to pay when he argued that it would be possible to avoid industrial disruption by agreeing beforehand on the need for fair treatment for the low paid. This clearly implies some framework on incomes. Mr Foot's remarks come at a particularly delicate time in view of the recent vote by the TUC annual congress in favour of free collective bargaining. Mr Foot apparently believes that it will still be possible to overcome union caution and reach an agreement. The TUC Labour Party liaison committee is due to discuss the issue next month. On other topics Mr Foot sought to strengthen his support within the party by reaffirming that Britain would be taken out of the EEC by a Labour government. But he indicated that there would be continued co-operation with continental countries. He also reaffirmed his support for CND but carefully did not mention the word unilateral in his section on disarmament. His speech, to the disappointment of some supporters, still concentrated on internal issues rather than turning outwards to appeal to the public. The elections for the NEC show how the major unions have decided to back Mr Foot's leadership, at least for the time being, to secure party unity ahead of the next election. It was only the section where the unions vote that the centre right achieved its gains. In contrast, in the section limited to constituency Labour parties, the far left candidate Mrs Audrey Wise, ousted Miss Joan Lester. **Conference reports, Page 12; Editorial Comment, Page 24**

## TUC calls transport strike to back health workers

THE TUC has called a 24-hour transport strike in early November in support of the health workers' pay campaign. Mr Len Murray, TUC general secretary, said after meeting health union leaders in Blackpool: "Everything that moves will stop." This day — to be called "Transport Workers' Solidarity Day" — will include all passenger and freight traffic on road, rail and air and will include passenger ferries though probably not general shipping. Stoppages in the country's docks have yet to be discussed with the unions. Mr Murray met leaders of all the major unions with Health Service members, including the Transport and General Workers, the General and Municipal Workers, the engineers and the electricians as well as the main health unions. He has been in contact with the rail union leaders and other transport union officials and said he confidently expected a positive response from these unions' executives within the next few days. The transport strike is the most dramatic instance of the unions' tightening of the screws on the Government in an effort to force it back to the bargaining table or to refer its offer of 6 per cent to ancillary workers and 7.5 per cent to nurses to the Advisory, Conciliation and Arbitration Service. Other action includes: A series of regional stoppages in the Health Service from October 4 to October 15 starting on the eve of the Tory Party conference with a strike on Merseyside. All other TUC unions in the region will be encouraged to take sympathetic action. A representative lobby of Health Service workers will march on Parliament on October 19 when it reassembles. A national petition in support of the health workers now being organised by the TUC will be presented to the Commons on November 24. Mr Murray said last night that the unions would take the same position they had on September 22—the national day of action—towards Government employment legislation. It is likely, however, that the new Employment Act which allows employers to take action against union funds for sympathetic action will be on the statute book by early November. Mr Murray said that the Health Service's committee was willing to enter into "serious negotiations" with the Secretary of State on the basis of an improved offer. He said: "All the Health Service unions expressed their determination tonight to press on with the campaign for fairness for the Health Service workers and in defence of the Health Services itself." An immediate casualty of the increased pressure on the Government is a trip by a delegation of TUC leaders to Hong Kong and China due to start on Monday. The TUC is asking the Chinese Government to defer the trip. Union leaders were keen to avoid the charge of being absent in the Far East during the campaign, an accusation they levelled at the Prime Minister during her trip. Regional stoppages already agreed are: October 4, Merseyside; October 5, northern region; October 6, Yorkshire; October 7, Northern Ireland; October 8, south-western; October 11, Wales; October 12, north-west; October 13, Midlands; and October 15, West Midlands. Stoppages in Scotland, East Anglia and the south have yet to be fixed. Mr Murray would not comment on further "solidarity days" in sectors other than transport—though it is known that stoppages by water, gas and electricity workers have been mooted. **Targets for action, Page 10**

## Massey agrees rescue plan

MASSEY-FERGUSON, the hard-pressed Canadian agricultural machinery manufacturer, has reached agreement with its principal banks on a new rescue plan which involves transferring tractor production from Detroit to the UK, France and Italy. The company said the plan would save it U.S.\$600m (£354m) over the next few years, largely due to the ending of interest payments on some of its debt. Under the agreement, the banks will forgive interest or principal repayments on more than 40 per cent of their outstanding loans of \$900m. Massey's total debt stands at \$1.27bn. The company said certain lenders would convert their loans into Massey shares and security on company assets would be given to other "senior" debts. A substantial number of common preferred shares and warrants would be issued but the company gave no details. Massey hopes formal agreement on the restructuring—the second in 14 months—will be reached by November 30. Lead banks to Massey-Ferguson are Continental Illinois in the U.S., Barclays in the UK and the Canadian Imperial Bank of Commerce. A total of about 200 banks have loans outstanding to the company. Yesterday's agreement is thought to cover about 50 of them. The shifting of tractor production away from Detroit is not expected greatly to influence output at the Coventry plant. Massey said in Britain that an extra 3,500 tractors would, **Continued on Back Page**



## Kohl likely to become West German leader

DR HELMUT KOHL, the West German conservative opposition leader, seems likely to succeed Herr Helmut Schmidt as Chancellor through a no-confidence vote in Parliament on Friday. This emerged last night after the decision of the centrist Free Democrat Party (FDP) to support Dr Kohl's parliamentary forces against Herr Schmidt's Social Democratic Party (SDP). After eight hours of intensive argument, FDP parliamentarians agreed that the no-confidence vote should take place—with 34 in favour, 18 against and two abstaining. Dr Kohl, who confirmed last night he would go ahead with the no-confidence motion, needs support from at least 23 FDP members, in addition to 225 votes from his own Christian Democratic Party (CDU) and its Bavarian ally in Parliament, the Christian Social Union (CSU). The motion is expected to be tabled today. However, Dr Kohl is still not home and dry. The FDP is deeply demoralised after recent local election defeats and many in the CSU are against the prospect of working with the Free Democrat party in a coalition government of the Right and Centre. They put forward a motion that such a vote be held only after a special FDP congress had considered the party's future. Their motion was rejected by 18 votes to 17. In a second motion to call on the other ministers in the party, Dr Kohl's coalition with the Social Democrats on September 17—ought to postpone the no-confidence vote. Further, only once before in West Germany has there been a "constructive vote of no confidence," by which one Chancellor can be voted out and another voted in. That motion failed narrowly almost 10 years ago and ended the hopes of Dr Rainer Barzel, the CDU leader, who had brought the motion. 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# EUROPEAN NEWS

## David Buchan and Aleksandar Lebl assess Belgrade's foreign debt Yugoslavia pursues elusive credit

YUGOSLAVIA is now pursuing a fresh avenue in its struggle to keep servicing a \$1.8bn (£10.5bn) foreign debt: this week it asked Western central banks for a \$500m credit.

Saddled with stagnant industrial output and a disappointingly small rise in export earnings so far this year, Yugoslavia has found Western commercial banks still very sticky in lending new money to an East European country. Only after negotiating all summer is Yugoslavia near to signing a \$200m credit with U.S. and Japanese banks. Another traditional source of external finance—export credits from Western governments—has diminished as the Belgrade government has sought to cut imports of Western goods to a bare minimum.

Yugoslavia may be encouraged by the treatment given Hungary, which has just got another \$300m, short term, out of the central banks. But the central bankers may take a more baleful view of the Yugoslav request, despite the fact that the U.S. for foreign policy reasons is likely to be more accommodating for Yugoslavia than it was for Hungary. It is not that the bankers are disinclined to lend for three years—as Yugoslavia has asked—but that they may be influenced by the public warnings from top politicians in Belgrade that Yugoslavia is not yet doing enough to help itself out of its current economic crisis.

These warnings dominated last week's meeting of the Communist Party central committee. Mr Mirko Ribicic, president of the League of Communists, told central committee members that "political and nationalistic" between the federation's six republics and two provinces threatened to sabotage the country's recovery programme, sponsored by the International Monetary Fund.

Under Mr Ribicic's flying



Prime Minister Milka Planinc: austerity programme by consensus.

criticism, the central committee agreed that the republics needed to do far more to sink their differences, cut cherished local investment projects, keep wage-push inflation down, and give top priority to repaying foreign debts.

Responsibility for foreign debts is frequently blurred under Yugoslavia's decentralisation, which devolves many powers onto republics, and its theory of self-management which regards enterprises as nationalised and at the same time the property of groups of individual workers. Hard economic times have made everyone keener to pass responsibility on to someone else.

Two recent embarrassing examples of this are: ● Privredna Banka of Zagreb, one of the country's largest banks, is still behind on its foreign payment obligations, though by the end of August it had paid off two thirds of the

\$1.2bn in outstanding debt and interest due this year. This bank was partially bailed out by the National Bank earlier this year, in belated acknowledgement that, as banker to INA, the largest Yugoslav oil company, Privredna Banka had bitten off more than it could deal with and deserved national help. But Privredna Banka's remaining arrears to Western banks are one of the reasons for delay on the U.S. and Japanese loan.

● JAT, the largest Yugoslav airline, was nearly grounded earlier this month because it slipped behind in paying its fuel bill to Shell. In the event, it was bailed out in time by a Belgrade bank. But its problems may have only been postponed because the Government and the Republic of Serbia argue they have no special responsibility towards the airline.

Yugoslavs have shown this

year that they can put regional differences behind them. In May, a temporary law was passed which required the national pooling of all foreign exchange. The move was resisted initially by the richer republics, such as Slovenia, which did not want the fruits of their exports to subsidise the less successful regions of the country.

But further efforts to re-introduce more central management have foundered, even inside the Communist Party, which has regarded itself as the only national institution besides the army.

One reformer, Mr Rade Koncar, resigned earlier this month from the Belgrade party committee after he failed to win any agreement for re-organisation plan for the Communist Party along sectorial lines, instead of by individual republics. Mr Koncar argues that the Party would be far less parochial if it were nationally organised by separate industry, such as in steel or petrochemical, and more effective in putting through the Government's austerity programme.

In these circumstances, Yugoslavia's new head of government, Mrs Milka Planinc, who took over in May as Prime Minister, has had to try to push her austerity programme through by consensus. However, the programme has been feeble. Exports rose 5 per cent in the first eight months of this year to \$6.97bn, but an 11 per cent cut in imports over the same period has helped bring industrial output to a near standstill.

Industrial production was only 0.7 per cent higher in January-August this year, over the level in the same period of 1981. The hard currency trade deficit amounted to \$1.89bn by the end of August, a creditable performance by past standards but still worrying in view of the debt service burden.

## Mitterrand sets aside sarcasm and returns to visionary style

BY DAVID WHITE IN PARIS

FACED WITH negative opinion polls, violent verbal attacks from the Right and grumbling from the trade unions, President Francois Mitterrand has made a clear and deliberate return to the visionary style of his presidential campaign of 18 months ago.

A 45-minute speech on Monday, made during a tour of the largely Socialist-supporting Pyrenees region, was billed by the Presidency as a major statement in response to critics. But it was remarkable more for its manner than for its content.

One facet of the old Mitterrand that the President resisted reviving was his gift for savage sarcasm. He declined to pick up the gauntlet thrown down last week by M Michel Poniatowski, honorary chairman of the Republican Party, close friend of ex-President Giscard d'Estaing and former Interior Minister, who called Mitterrand a "super-chariot"—a "Big Charlie."

Mitterrand brushed aside the taunt. "I attach little importance, ladies and gentlemen, to the excesses of language of a certain number of demagogues." M. Poniatowski's attack has, meanwhile, been disowned by other opposition politicians, including M Giscard. The President also brushed aside declarations made by Gaullist leaders at a recent meeting, when they questioned the Government's "legitimacy" and raised the idea of holding fresh parliamentary elections before they fall due in 1984.



Francois Mitterrand

"Count on me to stand fast," Mitterrand exhorted his listeners at Figeac, in the Lot region.

An opinion poll carried out recently by the IFOP organisation shows more people declaring themselves "dissatisfied" with Mitterrand than "satisfied"—the first time this has happened since he was elected.

Although Mitterrand has galvanized respect for France's stance over the Lebanon crisis, this has evidently failed to compensate for economic and other domestic worries. The President has clearly concluded that it is not enough to explain the circumstances of the current austerity programme and that another language is needed to revive the drained spirits of the Left.

His speech contained few figures, except for a target of bringing inflation down to 6 per cent or below after 1983.

## Short-term industry outlook is gloomy

BY OUR PARIS CORRESPONDENT

FRANCE'S short-term industrial outlook is becoming progressively gloomier as a result of a weakening in demand from abroad in many sectors, according to the latest business survey by the official statistics body, Insee.

Activity, after holding steady overall in the first half of the year, flagged in the third quarter and is expected by industrialists to slow further by the end of the year, including in consumer goods, which have so far fared relatively well.

The recent drop has been particularly marked in the motor industry, although manufacturers are counting on braking the decline in the next few months.

but has meanwhile spread sectors such as household electrical goods, which were improving until recently.

Aircraft factories and other yards have continued to build up production, but inventory goods have been slowing down and stock levels remain high.

The outlook for intermediate goods—especially steel, alumina and building materials—remains poor. The main exception is glass, which is expected to pursue its recent recovery.

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## Bid to speed energy investment in EEC

BY JOHN WYLES IN BRUSSELS

THE European Commission is attempting to speed the rate of energy investment in EEC member states with a proposal for Community financial aid capable of supporting investments totalling £660m over five years.

The plan breaks new ground by seeking to provide interest rebates for four specific kinds of energy investment which the Commission judges is currently stifled by financial and administrative obstacles.

- district heating systems using industrial waste heat, solid fuels and waste material;
  - the conversion of industrial fuel oil-fired plant to the use of coal;
  - coal preparation plants for users other than power stations and coking plants;
  - energy production from urban, agricultural and industrial waste and from agricultural by-products.
- According to the Commission, developments in these areas are needed to bring about the

permanent reduction of the EEC's dependence on oil. Some member states are already providing support but investments continue to be held back by uncertainties about the future trend in energy prices, long pay-back periods, equipment costs and high and unstable interest rates.

The Commission wants the EEC budget to meet the cost of an interest rebate of three percentage points over 10 years for district heating projects and over five years for the other investment categories.

The investment loans may in some cases be provided by national governments, the European Investment Bank or through existing Community instruments.

The proposal seeks the allocation of 12m European currency units (ECU) in the scheme's first year of operation and then 35m ECU a year until 1987. This would be enough to fund rebate facilities for loans totalling 1.2bn ECU (£660m), say the Commission.

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EUROPEAN NEWS

Prospects improve for centre-right Dutch Government

BY WALTER ELLIS IN AMSTERDAM

PROSPECTS for a new, centre-right Dutch Government improved yesterday with the publication of coalition proposals by Mr Jos van Kemenade, the official Labour Party spokesman. The reasoning behind this apparent paradox is simple: Mr van Kemenade has spent nearly three weeks, since the general election, working on plans for a centre-left administration. Economic differences aside, however, Labour's proposals have foundered on the refusal by the other major parties to accept its stand on nuclear weapons. Mr van Kemenade, in a bid to postpone this matter further while permitting a centre-left coalition to tackle the deteriorating national economy, suggested yesterday that a new administration should defer any decision to accept U.S. Cruise missiles in the Netherlands, while reserving the right to reject them. The ex-Education Minister added that, if the missiles issue became disruptive, elections should be held as a direct test of public opinion. With yesterday's publication of his ideas, Mr van Kemenade's mission now appears to have reached an impasse. Neither the Christian Democrats nor the Liberals are prepared to endorse his solution to a pressing Nato problem and, unless Queen Beatrix appoints a new Socialist informant, the way must be clear for substantive talks between the two centre-right factions. The Liberals had already abandoned talks with Labour, and yesterday Mr Rudi Lubbers, the Christian Democrats chief negotiator, confirmed that the van Kemenade plan for nuclear weapons was unacceptable to his party. The two centre-right parties could be expected to resolve their internal disputes within days and a new cabinet is considered to be at least possible by the end of October or early November. Only if a new Socialist informant is appointed or if the Liberals—who won 10 extra seats in the election—choose to press their own hard-line economic strategy on their allies, might the formation take longer.

Albanians 'crush rebel invasion'

VIENNA — Albanian army and security forces 'totally liquidated' a heavily-armed gang of 'runaway Albanian criminals' who landed on the country's coast, the Albanian news agency Ata reported. The action took place on Saturday night and Sunday morning, according to a communique from the Albanian Ministry of Internal Affairs carried by Ata. The gang was led by 'the bandit Xhevdet Mustafa,' the communique said. Authorities seized 'a considerable number of automatic rifles and pistols complete with spy glasses and other equipment,' it added. The communique did not say exactly where the landing took place, but noted that the intruders carried a radio transmitter, U.S. dollars, Italian lira and Albanian lek as well as 'necessary means for painting one's face, different clothing, etc.'

SPD CHAIRMAN STATES HOSTILITY TO NUCLEAR MISSILES

BY JAMES BUCHAN IN BONN

Brandt makes move towards the Greens

HERR WILLY BRANDT, chairman of West Germany's Social Democrat Party (SPD), yesterday made a clear move in the direction of the Greens, the environmental and disarmament party, by stating his deep hostility to the stationing of new U.S. nuclear missiles in West Germany. Although Herr Brandt did not take specific issue with Nato's 'arm and negotiate' strategy on which Chancellor Helmut Schmidt has pinned his future, his remarks were a pointed gesture to the growing army of Greens, who reject new Nato missiles. 'A chancellor has the duty to make re-armament unnecessary if at all possible,' Herr Brandt said in a newspaper interview. 'We don't want the missiles here if they can be avoided and that is what I'd say in a general election.' In December 1979, the alliance offered negotiations on intermediate range nuclear missiles to the Soviet Union but warned it would deploy U.S. Cruise and Pershing-2 weapons from the end of next year if the talks proved fruitless. Herr Schmidt has always emphasised the negotiation element in Nato's double strategy and threatened to resign at the last SPD party congress in April if his party rejected it. The SPD's grudging support for the Chancellor then has been badly undermined by the growing strength of the peace movement and of the Greens as a party. At the Hesse state election on Sunday, the Greens emerged as third strongest party behind evenly matched SPD and Christian Democrats (CDU). They are now represented in six state assemblies, including Hamburg, where they have effectively prevented an SPD minority administration from governing, and they might well hold the balance of power at a general election whether this autumn, as Herr Schmidt wants, or next spring, as the CDU will demand, if it manages to unseat him. Since the Hesse election, Herr Brandt has made overtures to the Green voters not only over disarmament but also over the protection of the environment and women's rights, which the Greens also champion. But the wooing of these critical votes over to the SPD at a general election could scarcely succeed while Herr Schmidt and the party centre maintain their position on nuclear missiles. Ironically, the Greens are also anxious about a general election since their first wave of suitable candidates are already deployed in the state parliaments and they fear that co-operation with the SPD would entail compromises fatal to their grassroots support.



Herr Willy Brandt

East and West Germany in environmental agreement

BY LESLIE COLT IN BERLIN



Erich Honecker

EAST and West Germany have concluded their first major environmental agreement—to purify rivers and lakes in Berlin—amid signs that further accords between the two German states may follow. Herr Hans Otto Braeutigam, West Germany's permanent representative in East Berlin, said it was a 'coincidence' that the agreement was reached during the Government crisis in Bonn. His remarks came in reply to suggestions that the agreement, following two years of negotiations, was a demonstration of East German support for Chancellor Helmut Schmidt and his Ostpolitik. West Germany is to pay East Germany DM 95m (£15.2m) to build additional water treatment facilities in three of its sewerage purification plants outside Berlin.

Accord was made possible by last December's meeting between Chancellor Schmidt and Herr Erich Honecker

Erich Honecker, East Germany's leader.

He said there was now hope that agreement could also be achieved in the negotiations between the two sides to eliminate the pollution of the Werra river.

The Werra, running from East to West Germany, is heavily salinated by wastes from East German potash plants.

Herr Braeutigam said that, at first, East Germany did not want West Germany to participate in the water purification scheme.

East Germany does not regard West Berlin as being part of West Germany. This deadlock was broken yesterday by an exchange of letters between West Berlin and East Germany and a confirmation from Bonn to East Germany of the West German financial contribution.



Helmut Schmidt

'Fresh unions' for Poland

BY CHRISTOPHER BOBINSKI IN WARSAW

THE POLISH authorities have again said that they intend to begin organising fresh unions at factory level. Mr Zbigniew Bujak, the Warsaw underground Solidarity leader, has said in an interview that Solidarity activists should join any union which might be set up. Yesterday the government newspaper Rzeczpospolita said: 'We consider that trade unionists should start building new unions and a new structure which in the first stage would be based on the work place alone.' The growing number of similar comments would suggest that the authorities have already decided on this policy, which risks fierce street demonstrations by Solidarity supporters. Polish churchmen, however, were told last Friday at an official church-state meeting that, as yet, no decisions have been taken on the trade union issue.

Legal reforms urged in Greece

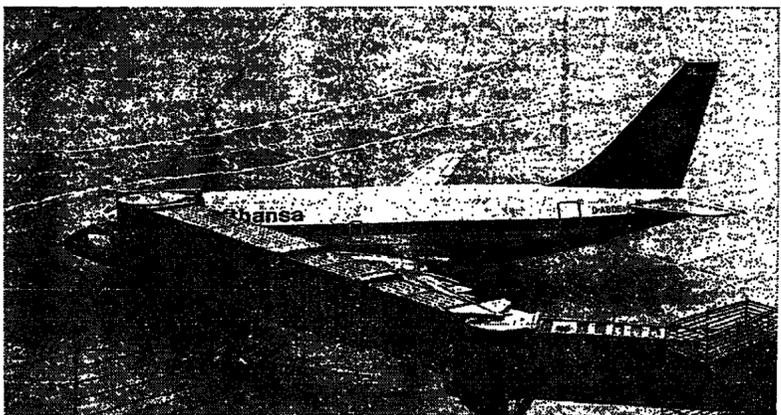
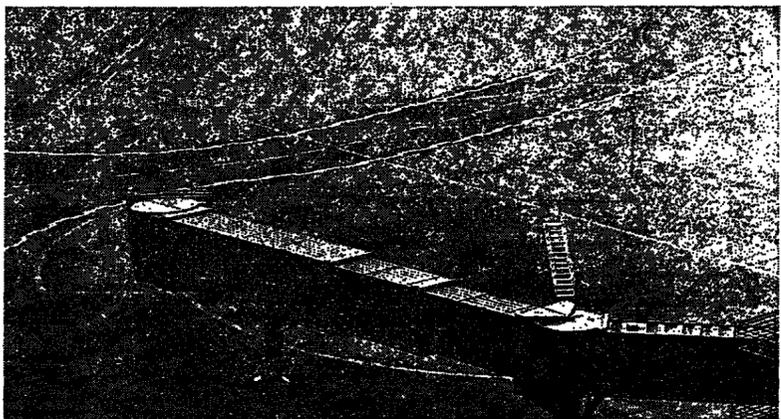
ATHENS—Greek Lawyers have called for an independent judiciary and for a clean-up of the legal establishment.

At the end of a weekend meeting, representatives of Greece's 15,000 lawyers appealed for the constitution to be modified so that high-ranking judicial officials are no longer selected by the government.

'The present lack of independence in the judiciary favours creation of unhealthy situations in our legal affairs,' the co-ordinating committee of Greek Lawyers' Associations said.

Earlier this year, three members of the Areios Pagos, Greece's supreme court, resigned after they were passed over for the presidency in favour of a less senior colleague.—AP

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OVERSEAS NEWS

Fraser appeal for retrospective tax law

By Michael Thompson-Noel in Sydney

AUSTRALIA'S embattled Prime Minister, Mr Malcolm Fraser, made a televised address to the nation last night explaining his decision to push for retrospective legislation to punish tax cheats.

The proposed legislation, the result of a Royal Commission report five weeks ago on tax avoidance which precipitated the worst crisis of Mr Fraser's career, is opposed by four state Liberal Party branches, as well as by a dozen Government MPs.

The greatest opposition to Mr Fraser's plan to recoup payments lost through "bottom of the harbour" tax avoidance schemes comes from Liberal Party members in New South Wales, Queensland, Western Australia and South Australia. Last night Mr Fraser quoted British precedents to support his cause, saying that on two occasions, in 1936 and 1978, the British Parliament had endorsed retrospective legislation to combat tax avoidance.

The Government, said Mr Fraser, had to make a difficult choice between opposing the principle of retrospective legislation, and "maintaining its support for the principle of governing fairly for all Australians."

The Federal Treasurer, Mr John Howard, has said the planned legislation would apply to an estimated 4,300 companies. It is estimated that more than A\$450m (£352m) in lost revenues could be recuperated. The Labor Party opposition was scornful last night of Mr Fraser's approach. The acting Shadow Treasurer, Mr John Dawkins said: "Billions of dollars have been lost in recent years. However, the Government proposes to attempt to recover only a minute portion

Israeli troops leave Beirut port

BY PATRICK COCKBURN IN BEIRUT

ISRAELI yesterday pulled its troops out of Beirut port, opening the way for the deployment of 1,200 U.S. Marines today, but the status of Israeli soldiers still holding positions at the airport remains unclear.

The Americans have refused to allow their troops to enter West Beirut until the Israelis withdraw, though the French and Italian contingents in the three-nation multinational force had agreed to deploy their men after prompting from the Lebanese Government, headed by President Amin Gemayel.

The pullback of 100 men and seven armoured vehicles from the port area was confirmed by Lt Gen Rafael Eitan, the Israeli Chief of Staff speaking on Israeli Radio yesterday. He added,

however, that some of his forces would stay at Beirut international airport with the agreement of the Lebanese Government.

"The airport is necessary to help us in our deployment," Gen Eitan said. He also claimed talks would be held with President Gemayel's Government on the question of keeping an Israeli air traffic controller at the airport.

As soon as the 3,000 strong multinational force is in West Beirut, the U.S. is believed to be eager to get the Israelis to pull back from their positions immediately surrounding the Lebanese capital.

A prime aim of the multinational force is to protect the Palestinians in the refugee camps, several hundred of whom were massacred by Christian militia 10 days ago. But the Lebanese army in the mainly Moslem west of the capital is arresting Palestinians and others with inadequate identification papers. The daily An Nahar newspaper says that the Government plans to move the Palestinian refugee camps away from urban areas.

Meanwhile, the most senior Palestine Liberation Organisation (PLO) military commander has been killed in an ambush in the Bekaa valley in eastern Lebanon. Brigadier Saad Sayel was the senior military adviser to PLO chairman Mr Yasser Arafat, and is believed to have organised the defence of West Beirut when it was besieged by the Israelis.

The identity of Brigadier Sayel's attackers is not known, though the PLO has blamed the ambush on the Israelis. He was apparently killed by some 30 men armed with machine guns and rocket propelled grenades while he was on an inspection tour of Palestinian positions.

A special investigation committee headed by the Lebanese military prosecutor has started an inquiry into details of the massacre of Palestinians at Sabra and Chatila camps.

Italian soldier on guard at Chatila refugee camp. A woman protects her face from dust raised by the search for massacre victims.



Hong Kong still nervous as Thatcher departs

By Robert Cottrell in Hong Kong

MRS Margaret Thatcher left Hong Kong yesterday for London, with the colony little the wiser about the mechanics of how its long term political future is to be resolved.

The doubts remain although she repeated her belief that a solution mutually acceptable to Britain, China and Hong Kong will be found, and that she shares with Peking leaders a commitment to preserve Hong Kong's "stability and prosperity."

One banker said: "If she had said there were five nuclear submarines off the China coast targeted on Peking, would the stock market have doubled? I don't know." Yesterday saw a fall of 34 points in the Hang Seng index, taking it down to 988.66, a loss of over 160 points in the past two days' trading.

At the close the market had firmed from earlier weakness however. At 11 am, the index stood at just over 985 points. The Hong Kong dollar weakened against the U.S. dollar to record a low of HK\$6.23 in early trading, but later picked up slightly to end the day at HK\$6.20 to the U.S. unit in Hong Kong, compared with Monday's closing rate of HK\$6.19.

Brokers saw a pattern in last week's trading, when the index fluctuated around the 1,100 level, of Chinese selling and European buying. In the last two days, however, buyers have been overwhelmed.

Investors remain nervous about the political question. Mrs Thatcher has taken a firm stand on the validity of the treaties by which Britain acquired its colony in the 19th century, saying that these can only be varied by mutual agreement. Local brokers point out positive aspects of the stand.

China's modernisation, argues Mr Jonathan Compton, director of the fund managers Henderson Baring, means that it will be looking for soft loan finance in future. "You don't give soft loans to people who renege on treaties," he said.

Mr Edward Lamond, a director of stockbrokers W. I. Carr (Overseas), pointed out that if Britain did acknowledge Chinese sovereignty, it will appear to have gained a greater political advantage if Mrs Thatcher does so grudgingly rather than willingly. That might, in turn, cause China to be more accommodating towards a continued British administration.

Yesterday, Mrs Thatcher's main public engagement was the formal opening of the China Light and Power Company's Castle Peak "A" power station, where she was received by China Light and Power chairman Lord Kadourie. A second power station to be built on the same site, Castle Peak "B," last year yielded one of Britain's largest-ever export orders, for \$700m worth of turbine generators from the General Electric Company.

Luanda, Peking to exchange envoys

THE ANGOLAN Government is to agree to a Chinese request to establish normal diplomatic relations, Diana Smith reports from Lisbon. Relations were impossible in the first years of Angola's independence from Portugal because of the Angola regime's relationship with the Soviet Union.

Subtle peacemaking by Jordan relies on PLO response

BY ANTHONY DERMOTT IN AMMAN



King Hussein

"THE ARABS think the ball is in the American court, but the fact is that if there is to be movement towards peace in the Middle East, the initiative has to come from the Arabs." This view, predictably from a diplomat, affects the Jordanians and the Palestinians more than any other Arabs in the area.

Jordan, like other Arab states, is confronted by many plans for peace in the Middle East. This year's Arab summit at Fez produced one basis for negotiations, with a plan which implied recognition of Israel. However, the summit did not give King Hussein an Arab mandate, as such, to negotiate with Israel.

Most importantly there has been President Ronald Reagan's Middle East peace initiative, which ostensibly ruled out an independent Palestine by suggesting "close links" between the West Bank and Gaza Strip—occupied by Israel—since the 1967 Arab-Israeli war—and Jordan, essentially the East Bank. Most Arab countries, Jordan in particular, regard the U.S. plan, reinforced by the mas-

sacres in the Sabra and Chatila Palestinian refugee camps near West Beirut, as representative of a sea change in Washington-Middle East policy. This change, however, has left Jordan's policy full of apparent contradictions.

King Hussein, for example, accepts that he did not receive a pan-Arab mandate at the Fez summit to negotiate with Israel. He talks repeatedly of the

Palestine Liberation Organisation (PLO) as being the "sole, legitimate representative of the Palestinian people." At the 1974 Rabat conference, they were also accorded the right to establish an independent national authority on all liberated territory—a ruling by which King Hussein must abide. Yet, last week, he undertook an unexpected initiative by announcing that a federation should be formed between Jordanians and Palestinians. King Hussein added pointedly—in obvious contradiction with the lack of an Arab mandate—that "the Palestinian problem is strictly a Jordanian-Palestinian affair. We will never allow anybody to interfere."

To some extent this approach is more subtle than contradictory, but it is highly dependent on the reaction of the PLO and Mr Yasser Arafat, its chairman.

It was no mere chance that Mr Arafat did not hurry to Amman after King Hussein's announcement last week. He will eventually go there as part of his tour of PLO fighters dis-

ing come as close to Sudan, was convenient that Mr Arafat, having come as close to Sudan, was able to cite the Hajj—the pilgrimage to Mecca—as a reason to return to Saudi Arabia. For, in its own way, Saudi Arabia is crucial to the course of the current plethora of peace plans.

Were Mr Arafat and King Hussein able to achieve some sort of agreement on the future of the Palestinians, then they would be able to turn to the rest of the Arabs with the basis of an accord which would be serious enough to merit some sort of Arab decision. King Hussein's plan was, after all, presented "on the basis of commitment to the right of self-determination of both the Jordanian and Palestinian people."

The fact remains, that Jordan is under considerable pressure. In spite of the massacre of Palestinian refugees in Beirut, King Hussein does not have all the time in the world to persuade the U.S. public to support his case.

The U.S. Congress still needs to be convinced of the

Jordanian cause. Mr Philip Habib, the U.S. special envoy, visited Amman last weekend and will have reported back.

There is a crucial sense of apprehension among Arabs that, subject to political events in Israel, there could be what amounts to the annexation of the West Bank and the Gaza Strip, which would leave any ideas of a federation in tatters.

Finally, Jordan has deep financial problems. Untypically, King Hussein, when announcing his federation plans, complained that certain Arab countries had not met their obligations as set out at the Baghdad Arab summit of November, 1978, the Arab world's reaction to Egypt's Camp David accords with Israel.

In theory, Jordan was to receive \$1.25bn (£735m) annually, but whether this was for five or 10 years has become a moot point.

This money was to come from Saudi Arabia, Kuwait, Libya, Iraq, the United Arab Emirates, Algeria, and Qatar. According to diplomats, Jordan has used

60 per cent of it for ordinary budgetary needs and the rest for defence.

Between 1979-81, according to the central bank of Jordan, only \$3.4bn was received against pledged amounts of \$3.75bn.

King Hussein made it clear in an interview that Libya had completely defaulted. Algeria came through with the money for only one year. Kuwait had indicated it did not want to continue with its payments—like others on the Arabian peninsula. Iraq had continued to pay in spite of the war. The crux would be Saudi Arabia, which would have to be settled in bilateral discussions—and King Hussein was talking of needing some \$10bn.

There is a basic contradiction somewhere for the oil-rich Arab states. They are running short of money due to the weak oil market and have made a financial commitment to a country which is ostensibly on the front line of a war with Israel, but is now on the brink of negotiating peace.

Japan 'unable to defend falling yen'

BY ALAN FRIEDMAN IN TOKYO

THE JAPANESE Government says it has "very little room left" to defend the falling yen, which yesterday stood at around ¥270 to the U.S. dollar, a five-year low.

Mr Kiichi Watanabe, vice-minister at the Ministry of Finance in charge of international affairs, said yesterday at a Press conference that the Japanese Government "could not change the trend by intervention."

He claimed the sharp weakening of the yen against the dollar—its fall from around ¥220 to ¥270 since the beginning of the year—did not reflect "the reality of the Japanese economy."

"There are voices saying there might be some change in Japan's economic fundamentals. But our economy is still healthy when compared with other industrial countries," he said.

Mr Watanabe, who admitted that the Government had a serious domestic fiscal problem, said he was surprised to see the yen weaken as much as it has. He argued that the rapid depreciation of the Japanese currency should be seen as an appreciation of the U.S. dollar, which is strong against other currencies as well. "The dollar is overvalued," he added.

Mr Watanabe also blamed higher U.S. interest rates, saying the differential between long-term Japanese and U.S. rates was accelerating the outflow of capital from Japan. Around \$2bn (£1.2bn) was leaving Japan every month, he explained.

The Ministry of Finance calculates that the Japanese long-term capital account suffered a

deficit of \$2.28bn last month. Included in this outflow was a \$74m transfer abroad by non-residents of Japan, the first time this year a net outflow has been recorded for non-residents; every month until July showed net inflows.

Mr Watanabe also blamed "recent uncertainties in the international financial system" and political conflict in the Middle East for the weakness of the yen against the dollar.

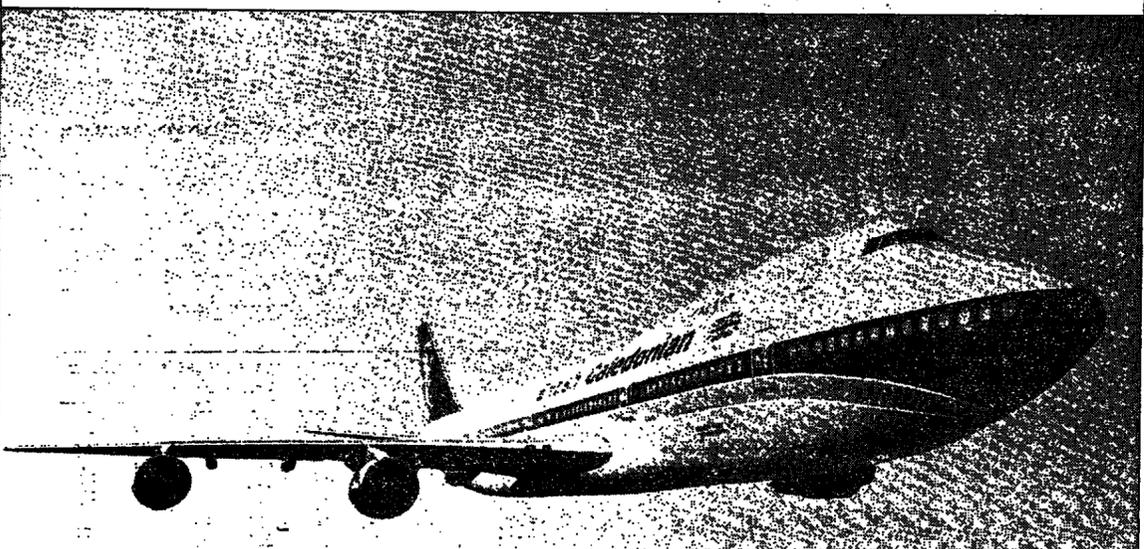
The Vice-Minister ruled out Japanese Government intervention in the foreign exchange markets beyond its normal level of around \$700m to \$800m a month. The purpose of this intervention, he stressed, was to demonstrate the Government's attitude in favour of a stronger yen and to smooth out volatile fluctuations.

Mr Watanabe and other Japanese Government officials said yesterday that the only effective method for dealing with currency fluctuations would be co-operative action by several countries.

Trade unions threaten strike

MR MITSUO TOMIZUKA, chairman of the Japanese General Council of Trade Unions (Sohyo) yesterday called on affiliated unions and citizens' groups to join a nationwide general strike to protest against the Government's decision to freeze all pay rises for Government workers, AP-DJ reports from Tokyo.

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**East Daggafontein Mines, Limited**  
Interim report  
30 June 1982

	Six months ended 30 June 1982	Six months ended 30 June 1981	Year ended 31 December 1981
Revenue			
Royalties	87	529	969
Sundry revenue	8	44	60
	95	573	1,009
Expenditure			
Costs	296	114	218
Profit (loss) before taxation	(201)	459	793
Taxation - estimated	-	254	429
Profit (loss) after taxation	(201)	205	364

Bonanza Gold Mine (Proprietary) Limited ("Bonanza")  
In May 1982 the company subscribed for a further 115 000 shares of R1 each at par in Bonanza, referred to in the previous interim report at 31 March 1982. Southern Prospecting (Proprietary) Limited exercised its option to acquire from East Daggafontein the 20 294 shares in Bonanza, also referred to in that report.

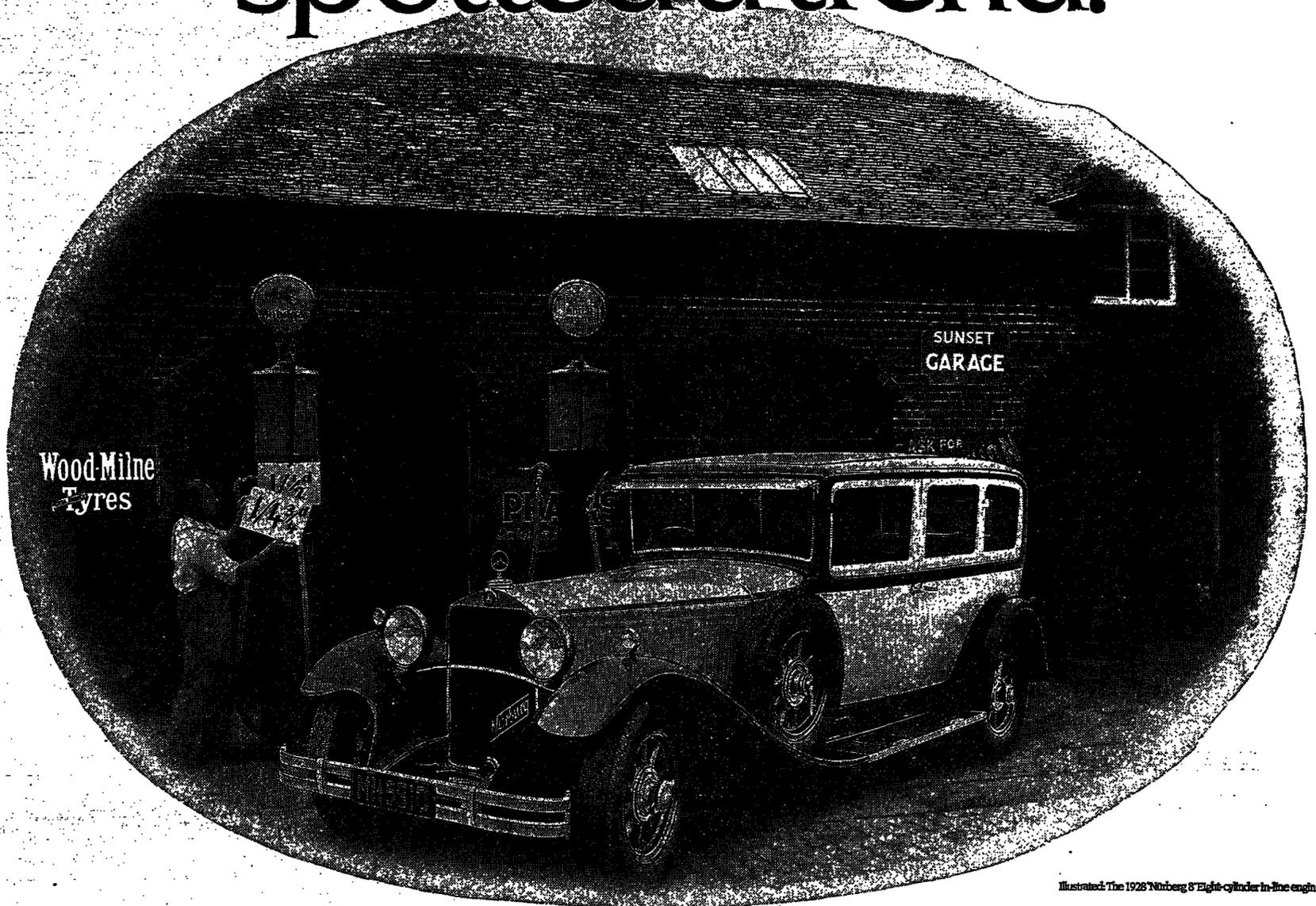
Additional capital requirements  
A circular will be sent to shareholders shortly giving details of proposals to increase the authorised capital of the company and to have a rights issue, together with details of the agreements entered into, subject to members' approval, with Egoli Consolidated Mines Limited, Southern Prospecting (Proprietary) Limited and Transvaal Gold Recovery Corporation Limited, as advertised in the press on 7 July 1982.

On-behalf of the board  
A. H. Lundin - Chairman  
E. W. Bazinet  
Directors

16th Floor  
Standard Bank House  
20 Albert Street  
Johannesburg  
2001  
29 September 1982

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# In 1928 Mercedes-Benz spotted a trend.



Illustrated: The 1928 Mercedes-Benz 170 with 8-cylinder in-line engine, 80 hp.

In 1981 Mercedes-Benz introduced the Energy Concept, but it was an idea originated by Mercedes-Benz engineers more than fifty years ago.

In the late 20's and early 30's the world first saw unusually large rises in the price of petrol. Spotting this trend in 1928, Mercedes-Benz decided to do something unusual for that day and age—design cars with a regard for fuel consumption.

In 1931 they introduced what could be regarded as the first expression of the 'Energy Concept': The Mercedes-Benz 170. It was not only one of the world's first cars with swing-axes, it also had an overdrive to lower engine speed by 30% and fuel consumption by 20%.

## 1936. The Diesel arrives.

In 1936, despite other manufacturers' overwhelming preoccupation with petrol engines, Mercedes-Benz introduced the world's first production car with a Diesel engine—the 260D.

It was less greedy and likely to last longer than petrol-engined cars of the day. It became the foundation of the Mercedes-Benz reputation as the pre-eminent builder of Diesel cars. And in the mid-fifties Mercedes-Benz developed and introduced petrol injection in the 300SL. The result: increased performance without a significant increase in consumption.

## 1979. Amazing aerodynamics.

The new S-Class range, unveiled at the Frankfurt Motor Show in 1979, possessed aerodynamic characteristics never before

obtained in that size of car. This was just one of the reasons why the fuel consumption figures were amazingly low.

It also had redesigned, light-alloy V-8 engines that increased performance while actually lowering fuel consumption significantly.

The 'Energy Concept' took another giant leap forward. Petrol kept going up in price.

## 1980. Higher performance on less fuel.

This was the year Mercedes-Benz introduced the new four-cylinder engines for the 2 and 2.3 litre series.

These short stroke engines, with cross-flow cylinder heads, attain their maximum torque at low engine speeds. In other words, they can be driven in high gear at low speeds with less engine stress.

Engine noise was reduced and, because fewer gear changes were required, there was less stress on the driver too.

And all the while, petrol was becoming even more expensive.

## The Mercedes-Benz 'Energy Concept' today.

The challenge of the Eighties, for all car manufacturers, is to build vehicles that are even more fuel efficient.

The challenge for Mercedes-Benz is to make quality cars that are not only fuel efficient but also offer the high degree of safety and comfort that people have come to expect from the marque.

This challenge has been met. As you can see from this chart of fuel consumption figures, their frugality is impressive. However the character and integrity of the cars is still uncompromisingly Mercedes-Benz.

	Official Fuel Consumption Figures.		Imperial mpg—Metric L/100km			
	Urban		56 mph/90 km/h		75 mph/120 km/h	
	IMR	METRIC	IMR	METRIC	IMR	METRIC
200 Saloon	22.6	12.5	36.2	7.8	28.6	9.9
200T Estate	22.5	12.6	35.2	8.0	27.5	10.3
230E Saloon	22.2	12.7	36.9	7.7	29.5	9.6
230CE Coupé	21.6	13.1	36.9	7.7	29.5	9.6
230TE Estate	21.6	13.1	36.9	7.7	29.5	9.6
280E Saloon	19.1	14.8	28.7	9.8	23.4	12.1
280CE Coupé	19.1	14.8	28.7	9.8	23.4	12.1
280TE Estate	19.1	14.8	28.7	9.8	23.4	12.1
280SL Roadster/Coupé	19.1	14.8	29.0	9.8	23.5	12.0
380SL Roadster/Coupé	19.9	14.2	30.7	9.2	25.0	11.3
500SL Roadster/Coupé	18.2	15.6	30.2	9.4	24.6	11.3
280SE Saloon	19.8	14.3	29.6	9.5	24.3	11.6
380SE Saloon	20.3	13.9	32.6	8.7	26.2	10.8
380SEL Saloon	19.9	14.2	32.6	8.7	26.2	10.8
380SEC Coupé	20.3	13.9	32.6	8.7	26.2	10.8
500SE Saloon	18.6	15.2	31.0	9.1	24.8	11.4
500SEL Saloon	18.6	15.2	31.0	9.1	24.8	11.4
500SEC Coupé	18.6	15.2	31.0	9.1	24.8	11.4

Nowhere is the 'Energy Concept' better expressed than in the current S-Class.

This car requires less energy to build, advanced alloys make its V-8 engines more frugal yet more powerful. Its famous aerodynamics not only aid fuel economy but also road holding and stability.

Through the innovative use of special steels and aerospace plastics and alloys, the S-Class is not only lighter, but stronger and safer. It has more seating room, improved visibility and a remarkably quiet ride.

In 1982 many manufacturers have an 'Energy Concept'. The Mercedes-Benz 'Energy Concept' has been around for more than 50 years.



Engineered like no other car in the world.

# AMERICAN NEWS

### Sarita Kendall assesses Bogota's new programme of hard work and austerity

## Colombia embraces a people's president

LAST MONTH Sr Belisario Betancur, the Conservative party leader, was sworn in as Colombia's 77th president, thereby ending eight years of Liberal governments. One of the new President's first actions was to put 11 palace cars up for auction; in future, any new government vehicles will be Colombian made, not imported.

With this action, and with the well-publicised delivery of his income tax return to the Attorney General, President Betancur dramatised the austerity and anti-corruption elements of his programme. Some immediately condemned these as empty populist gestures, but President Betancur is buoyed up by an extraordinary amount of goodwill—so much so that it could prove to be his downfall when the harsh realities of a huge fiscal deficit and balance of payments problems bite into spending plans.

Widespread relief at the end of Liberal party rule means Sr Betancur has drawn far greater national support—illustrated by the political breadth of his first appointments—than his minority Conservative party could muster on its own. His electoral victory injected vitality into an ailing

democracy of 27m people where repression, abstention, financial scandals and organised crime had deepened disillusionment.

The 59-year-old President's popularity is reflected in the fact that everyone claims to know him personally, often as the result of drinking a cup of coffee together in some remote Colombian village.

Sr Belisario Betancur worked his way through school and university to become a lawyer and journalist. As congressman, senator and Minister of Labour he strengthened his position in the Conservative party, but never built up the electoral machinery that normally buys the presidency. Indeed his election was something of a feat in a country traditionally ruled by blind party loyalty and regional bosses with a jealous hold on the ballot boxes.

Sr Betancur committed himself to hard work, austerity and simplicity at the August 7 inauguration, and stressed progress with equality. Disdaining the usual morning dress and champagne, he made a rousing speech immediately after being sworn in and pleaded for peace: "To the people of Colombia, I raise the white flag of peace—I raise it to the oppressed, the persecuted and those bearing arms."



Sr Betancur... his victory injected vitality into an ailing democracy

him as head of the armed forces, Sr Betancur promised far-reaching programmes in guerrilla-dominated regions, with roads, credit, seeds and schools to counter the effects of isolation and poverty. Gen Fernando Landazabal, the new Minister of Defence, who has written extensively on the subject of subversion and

social conflict, backs the President fully in this approach.

Whether it will prove successful with Colombia's many guerrilla groups is another matter. The two strongest, the pro-soviet Revolutionary Armed Forces of Colombia and the April 19 movement (M-19), have said they want to talk about an amnesty, and much depends on these negotiations. During the past four years, former President Julio Cesar Turbay's security legislation brought assassinations, disappearances and abuses of human rights, while urban and rural life was disrupted by guerrilla bombings and kidnappings.

Sr Turbay's mammoth public works programme has left the country with a much improved transport network at the expense of a deficit equivalent to about 25 per cent of the national budget. At the same time the first six months of 1982 saw a current account deficit of over U.S.\$550m (£323m) with international reserves down by \$317m to \$5.3bn.

Part of the problem is coffee, for Colombia's exports have dropped from 6.8m bags from January to June 1980 to 4.8m in the same period this year. Other exports are also doing badly, this year's economic growth is unlikely to reach 2 per cent, and the inflation rate

is still running at around 25 per cent.

The new President's economic programme has been given an enthusiastic welcome by the private sector. Among the first measures are: higher tax discounts to encourage agricultural and industrial exports, import controls on luxuries and on products competing with local industry, and the reactivation of the construction industry with, among other things, incentives to re-channel savings.

Probably the most popular move of all, however, was the arrest of powerful figures involved in the collapse of the Banco Nacional and the allegations of corruption at the Banco del Estado.

President Betancur has also pledged himself to revolutionise housing and education programmes. Low-income housing without initial deposits, and state university education for all were two pillars of his platform.

In foreign policy, too, change is in the air. It would be difficult to be closer to the United States than Sr Turbay's Administration, and President Betancur's proposal to take Colombia into the non-aligned nations movement speaks of an unexpectedly independent stance.

## Venezuela centralises foreign reserves

By Kim Foad in Caracas

VENEZUELA is centralising all its international reserves in the central bank in a move to limit the country's vulnerability to capital outflow and to strengthen its short term debt position.

The move was theoretically aimed at nationalising all the assets held abroad by different state enterprises. But the central objective was to draw the state oil industry's offshore funds, amounting to more than \$5bn, into the central bank, financial observers said yesterday.

As a result, the state's oil monopoly, Petroleos de Venezuela, will conserve its present funds, albeit in bolivars, but it will no longer receive interest on them, about \$700m to \$800m per year. This will now go to the central bank.

Capital outflow has reached a level of over \$100m per day in recent weeks, draining the central bank's reserves and weakening its ability to maintain the parity of the bolivar.

By drawing on oil industry funds, and also revealing its gold reserves, the central bank now has about \$14bn in international reserves.

Venezuela is particularly vulnerable to international conditions as it has no exchange controls, and its debt position is difficult because of heavy short term obligations.

Sr Luis Ugueto, the Finance Minister, who left on Sunday for negotiations with U.S. and European banks, reported last week that \$5.7bn of the country's \$18.5bn foreign debt is short term.

While Venezuela may face some difficulties over the next three to four months, in the longer term, the country's economic future appears strong. But the country may find it difficult to negotiate a loan to convert its short term debt because of current market conditions.

"They will have to bite the bullet and pay more," one observer said, predicting that Venezuelan reserves could dip by \$3bn to \$4bn before the situation stabilises.

## Nicaragua and Honduras plan talks on peace

By Tim Coons in Managua

THE Foreign Ministers of Honduras and Nicaragua may meet in the next few days to discuss Honduras' plan for the "regionalisation of peace" in Central America and to reduce border tension between the two countries.

Although a date has yet to be set, the Honduras Embassy in Nicaragua said it may take place early in October. Both Ministers are in New York at present, attending sessions of the United Nations General Assembly.

Nicaragua has been seeking a high-level ministerial meeting for several months. Sr Miguel d'Escoto, Nicaragua's Foreign Minister, said recently that Nicaragua was prepared to take Honduras's six-point plan as a "basis for discussion."

The plan includes proposals for joint military patrols along the border, and possible arms reductions. Military build-ups on either side of the frontier, and incursions across the frontier into Nicaragua by right-wing guerrilla units opposed to the Sandinistas, have stretched relations to breaking point in recent months.

Until now Honduras has held back from entering into discussions with Nicaragua, but, according to the embassy spokesman in Managua, an agenda for a meeting has been agreed.

## Guatemala extends state of siege

Guatemala has extended its three-month old state-of-siege law for 30 days because of continuing leftist guerrilla activity, Reuter reports from Guatemala City.

General Efraim Rios Montt, who came to power as head of a three-man junta in a bloodless coup last March, dismissed his partners in June and appointed himself president.

More than 2,000 people, mainly peasants, are estimated by human rights groups to have been killed in political violence so far this year.

## Bolivia sets date for handover

Bolivia's military government will hand over power on October 1 to a civilian congress elected in 1980. Foreign Minister Augustin Saavedra Waisse announced yesterday. Reuter reports from La Paz. The Congress would then elect a president, and a new government would officially take office 10 days later, he said.

Most parties represented in the house have said they would approve the nomination of Popular Democratic Union candidate Hernan Siles Zuazo for the presidency. He has been in exile in Peru for the last two years.

## Justice Department will consider 30 Penn Square cases

BY PAUL TAYLOR IN NEW YORK

U.S. FEDERAL regulators investigating the collapse of Oklahoma City's Penn Square Bank have referred 30 cases involving a total of more than \$70m (£41.5m) to the Justice Department for possible prosecution.

The legal action is revealed in Congressional committee documents. They show a wide range of potential violations, involving unnamed people. The violations include misapplication of bank funds, conspiracy, bank fraud and falsified books and records.

Penn Square Bank crashed in July, sending shock waves through the U.S. financial system and hitting several major U.S. banks which had bought a total of \$2.5bn in energy loans

from the small shopping-centre bank.

The collapse is being investigated by federal bank regulators, the Federal Bureau of Investigation and several congressional committees.

Earlier investigations by the House banking committee raised a number of questions about the organisation of the bank and the handling of the collapse by federal regulators.

These investigations also uncovered a wide range of banking law violations at Penn Square, mostly of a technical nature.

Documents in the current investigation have been provided to the commerce, consumer and monetary affairs committee of the House committee on government operations.

## U.S. doubts potential of talks with Moscow

BY DAVID TONGE, DIPLOMATIC CORRESPONDENT, IN NEW YORK

MR GEORGE SHULTZ, the U.S. Secretary of State, yesterday prepared for talks in New York with Mr Andrei Gromyko, the Soviet Foreign Minister, amid growing U.S. doubts about any possibility of doing serious business with the present Soviet leadership.

It was the first meeting arranged between the two and came amid U.S. officials' fears that Moscow is partially paralysed by rivalry over who will succeed President Leonid Brezhnev.

Many U.S. officials believe that a number of other factors could also prevent Moscow from moving on issues such as arms control, Poland, or South Asia.

First, the Soviet Union is seen as reluctant to make any moves which might be interpreted as weakness, particularly when it faces economic difficulties, continuing tension in Poland and a war in Afghanistan. Second, Moscow is believed to fear that any sign of progress in arms control talks might undermine the peace movements in Western Europe.

U.S. officials admit they are afraid of possible violence in West Germany and the Netherlands as deployment of Pershing and cruise missiles, due from late next year, approaches.

The two super-powers are due to start tomorrow in Geneva the next round of talks on limiting intermediate-range nuclear forces. Shortly afterwards, they are to resume strategic arms reduction talks (Start) which began this summer.

## Commitment to simplifying U.S. tax system

By Reginald Dale, U.S. Editor, in Washington

MEMBERS of the U.S. Senate finance committee yesterday generally opposed the idea of a flat rate tax that would apply to all income levels. But the committee said that it would continue to investigate ways of simplifying the U.S. tax system in the coming months.

There is a "growing consensus" that U.S. tax rates should be lowered and the tax base broadened, said Senator Robert Dole, the committee's chairman.

Mr Dole spoke as his committee began hearings into the so-called "flat tax" proposal, which has gained an increasing number of supporters in recent months. Its opponents claim that it would benefit the rich and hurt the poor, but President Ronald Reagan has described the idea as "very tempting."

Proposals circulating in Congress would provide for a rate between 14 and 19 per cent. Alice Rivlin, director of the non-partisan Congressional Budget Office, expressed general approval of the concept. She warned, however, that large budget deficits are likely to persist unless major additional steps are taken to cut spending and increase revenue.

## More layoffs at Texas Instruments

By Louise Kehoe in San Francisco

TEXAS INSTRUMENTS in Dallas announced lay-offs of 2,600 employees at the beginning of the week, bringing the total number laid off in the past 18 months to more than 12,000. The lay-offs at TI, the largest U.S. manufacturer of semiconductor devices, follow job cuts at other U.S. electronics companies, including National Semiconductor, Fairchild, Shugart, GCA, Signetics, Measurex and Intersil.

The layoffs indicate that the depressed market for semiconductor devices is not recovering. Industry leaders were hoping for an improvement in business this month, traditionally a busy time for the industry after the summer slowdown.

According to those in the industry, further "blood-letting" is anticipated as chip makers seek to reduce expenses. Further lay-offs in the semiconductor industry, however, would raise questions about the ability of the U.S. industry to increase output if recovery occurs.

In 1975, U.S. companies lost out to Japanese competitors who were able to meet increased demand after a phase of recession.

## U.S. eases Argentina arms embargo with parts sales

BY DAVID TONGE IN NEW YORK

THE U.S. has followed Britain's lead in easing its arms embargo on Argentina, the State Department announced early yesterday. Washington has now lifted the ban it introduced during the Falklands crisis on the sale of spare parts to the Argentine regime.

Military sales to Argentina were banned in 1978 by the

Carter Administration in protest at Argentina human rights policies. This ban remains in force. The move announced yesterday refers to spare parts for aircraft and other materials supplied under previously agreed contracts.

Last month, the U.S. quietly lifted two earlier measures it had taken against Argentina

following its invasion of the Falklands: a ban on commodity credit, and Exim Bank financing.

Mr George Shultz, the U.S. Secretary of State, and Sr Juan Ramon Aguirre Lanari, the Argentine Foreign Minister, met on Monday in New York.

A British spokesman travelling with Mr Francis Pym, the

Foreign Secretary, who is in New York for the opening of the UN General Assembly, expressed mild regret yesterday that Britain's major European allies were also easing their arms bans on Argentina.

West Germany told Britain before the weekend that it would be allowing Hamburg shipbuilders Blohm and Voss to

deliver four frigates to Argentina. Following West German pressure, Britain has agreed to supply the last Rolls-Royce turbines for the frigates.

France lifted its arms embargo in early August and Italy and Belgium, smaller suppliers, have made clear to the British that they will be following suit.

# Plessey enters USA telecomms market

## Stromberg-Carlson public switching business acquired

For the first time, a British company is stepping into the USA public telephone exchange market.

The company is Plessey. In line with the Plessey strategy of staying in the forefront of world telecommunications, Plessey is acquiring the public switching business of the Stromberg-Carlson Corporation from United Technologies.

This means that in the USA the marketing and technological resources of Stromberg-Carlson and Plessey Telecommunications and Office Systems will be combined to obtain an increased share of the world market for telecommunications products.

It's big communications news in Britain, too.

Now we are able to combine the skills of two companies which together have supplied over 4,000 digital exchanges.

World communications minded. That's Plessey.



"The acquisition represents a major move by a leading British electronics company into the world's largest market for telecommunications systems."

Plessey is committed to a major expansion of its telecommunications activities, which currently account for 43.5 per cent of group turnover, and 54.5 per cent of profits.

The step we are now taking is an important part of the strategy to expand our trade worldwide, and to become a company with a product range that is totally competitive internationally."

Sir John Clark  
Chairman, The Plessey Company plc.



سكنا لاصول

Handwritten signature in a box: "K. J. ..."

# EEC textile talks with Third World now 'discontinued'

BY GILES MERRITT IN BRUSSELS

UNCERTAINTY over the future of the 1982-86 Multifibre Arrangement (MFA) governing EEC low-cost textile imports increased yesterday with a statement from the European Commission that it has "discontinued" talks with nine countries that are refusing to accept restrictive EEC terms.

The EEC announcement was coupled with the news that India has now accepted a 1982-1986 bilateral MFA deal governing its textile sales to the Community. India's decision brings to 18 the number of countries that have now accepted the tough new MFA terms.

But there was recognition in Brussels last night that with the ending of the second round of negotiations the European Commission has made substantial progress, yet has, nevertheless, secured bilateral deals that will regulate little more than half the EEC's textile imports from MFA countries.

The Commission is due to report to EEC member governments on October 26, and it is then that its tactics for handling the recalcitrant MFA countries are likely to become clearer.

Hong Kong, which has remained one of the principal

militants in its refusal to accept a restrictive new MFA cutting back its European textile exports by some 10 per cent, yesterday indicated it hopes a third round of negotiations may still be held before the end of the year.

Hong Kong is not alone in its determination to hold out for improved terms, for South Korea, Macao, the Philippines, Singapore, Malaysia, Indonesia, Brazil and Argentina have also refused the MFA-bilateral deals offered by the EEC.

The solidarity of these MFA militants—whose representatives met less than a month ago in Geneva to reaffirm their joint refusal to accept a restrictive MFA—has clearly been damaged by India's surprise acceptance of a bilateral deal that included the anti-surge and circumvention provisions it had formerly rejected. Further erosions of the militants' solid front have also been signalled by the concessions to the EEC that both South Korea and Indonesia are considering.

The position is, however, that so far the EEC has gained an MFA that falls to cover the textile exports of the so-called dominant suppliers.

# U.S. steel imports stay at high level

WASHINGTON—Imports of steel-mill products remained at a high level in August and represented more than 24 per cent of the apparent domestic supply, the American Iron and Steel Institute said.

The institute said steel shipped by European producers decreased in August from July, but imports from Japan were up, from 359,000 tons in July to 531,000 tons in August.

Total steel shipments by foreign mills amounted to 1.45m tons in August, an increase of 338,000 tons from July.

"This increase, in the face of a 20-year low level of American mill shipments, shows clearly that foreign producers are using the U.S. as a dumping ground—selling steel at unfairly low prices because they cannot sell their surplus production elsewhere in the world," Mr David Roderick, chairman of AISI and of the U.S. Steel Corporation, the largest U.S. steelmaker, claimed.

The domestic steel industry is at present operating at 40 per cent of capacity.

Steel shipped by European producers, the target of numerous trade complaints, slightly decreased in August to 364,000 tons from 395,000 tons in July.

# Import safeguard problem for Gatt

BY PAUL CHEESWRIGHT, WORLD TRADE EDITOR

THE USE of tariffs as a method of protection has been falling into disuse. Instead, there has grown up a complex system of export restraints, orderly marketing arrangements, quantitative restrictions, surveillance of imports and administrative barriers to trade.

When the General Agreement on Tariffs and Trade (Gatt) was drawn up in 1948 as the legal foundation for the development of post-World War II trading system, the basic principle was non-discrimination. What applies to one trading partner applies to all.

But the development of new methods of protection has ignored this principle. The tendency has been for a country seeking import restraint not to apply the restraints to all its partners but to the one causing the bother. The measures have been taken outside of Gatt.

This clash of principle and practice will be addressed when nearly 90 trade Ministers meet in Geneva during November for the first ministerial conference of Gatt since 1973.

The way they approach the problem will be an indication of whether the Ministers seek an open system based on acknowledged rules or whether they will acquiesce in a less certain system carrying reduced guarantees for the free movement of goods.

The key word is safeguards. The key question is when and how import safeguards might be put in place.

The starting point is Article 19 of the Gatt—"Emergency Action on Imports of Particular Products." Broadly, this provides for safeguards against a surge of imports threatening domestic industry.

In line with the non-discrimination principle, the safeguards would be placed against imports of the product from all sources. The suppliers would have the right to compensation.

It is the use of this Article which has fallen into disuse. A restricted Gatt document, circulating among delegations in Geneva, shows that 30 measures under Article 19 have been notified to the Gatt since 1978 or are still in force while originating before 1978.

But the same document shows, on the basis of the same dates, the existence of 37 voluntary restraint or orderly marketing arrangements and 47 other measures of safeguards, ranging from quotas to price monitoring.

For Article 19 measures, the document says, the value of imports affected was \$1.7bn in 1980, but the total of the other restrictions was nearly 13 times more at \$21.7bn (\$12.6bn).

Breakdown of the measures shows that Australia has been the biggest user of Article 19 but of the 84 measures involving other types of restrictions, the EEC was the importer in 56 cases.

Preparatory discussions for the ministerial conference have

ruled out any negotiations for the re-writing of Article 19, but there is the possibility that Ministers might set off talks leading to new interpretation.

To do this, they will have to establish the basic principles of new interpretation. Such principles have eluded the trading

discussed adds new jargon to the trade vocabulary: consensual selectivity.

The idea comes in various forms. Pulled together, consensual selectivity would work along these lines:

Country A is worried about imports of a product from

Country B and can show injury to its domestic industry. It seeks agreement from Country B for import safeguards.

Country B agrees to restrain sales. The agreement is monitored by a surveillance committee at Gatt which would see that there is a time limit on the safeguards, that they are wound down. If Country B does not agree to the bilateral agreement, then Country A would have to use Article 19.

Critics of this type of system make two main points. The first is that it will not affect the measures of protection already in place and will therefore make little difference: there needs to be a winding-down of existing barriers as a first priority.

The second point is that consensual selectivity is only unilateral selectivity dressed up. The main objection to the latter is that the small exporter is powerless in the face of the big

importer—still holds.

Evidence adduced in support of this argument is the working of the Multi-Fibre Arrangement where, say diplomats of developing countries, the EEC is seeking to browbeat textile suppliers into cutting back exports.

On the other hand, the argument in favour of consensual selectivity is that because the use of safeguards has become so widespread outside the Gatt disciplines, some erosion of the principle of non-discrimination is worth it, just to stop the trading system becoming completely clogged.

If the argument runs, consensual selectivity could be brought within a framework of strict conditions, then it would be a practical middle course.

So far, in the Geneva preparatory discussions, the ideas have not crystallised into a definite proposal but various attitudes to safeguards have emerged.

The EEC is toying with consensual selectivity, but the Commission does not have a brief from the Council of Ministers. The U.S. could be induced to support it, provided the conditions around its operation were tight enough, especially those relating to phasing out. Japan's position is unclear.

Smaller developing countries are against selectivity in any form, but larger ones in, for example, Latin America, are more flexible.

This is the second in a series.

# French aim to reduce dependence on Saudi oil

BY DAVID MARSH IN PARIS

FRANCE is aiming to cut substantially its long-term dependence on Saudi Arabian oil deliveries when it renegotiates its oil supply contract with Riyadh later this year.

Under an agreement between the Saudi oil company, Petromin, and the two leading French oil concerns, Elf-Aquitaine and Total, France has contracted to buy an annual 12m tonnes of crude from the kingdom, although the actual amount in practice has fluctuated.

The accord, signed originally in 1977 and extended in 1979, comes up for renegotiation at the end of this year, and looks certain to be scaled down significantly.

The oil companies are keen to reduce dependence on long-term contracts at a time when world oil prices are falling. Additionally, the Foreign Trade Ministry is anxious to cut France's trade deficit with Saudi Arabia.

Already, the Saudis have shown flexibility in the handling of the contract. This year the actual amount sold to France looks unlikely to be more than about 6m tonnes, as both sides agreed in March to scale down deliveries.

Previously, when the international oil market tightened in 1979-80, the Saudis showed willingness to increase contracted amounts to alleviate French supply difficulties.

The size of the new contract has not been settled. It will depend on talks later this year between Petromin and Sofrap, a joint Elf-Total subsidiary which handles the purchases.

The oil concerns look likely to want to reduce the amount at least below the present actual level of 6m tonnes a year.

With the Saudi price level of \$34 per barrel now looking expensive compared with the spot oil market, the oil companies are keen to make more "speculative" forays on to the free market to assure French supplies.

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# Greeks buy P & O's last cargo ships

By Andrew Fisher, Shipping Correspondent

PENINSULAR and Oriental Steam Navigation, the major UK shipping group, is selling the last four general cargo ships under its operation for just over \$20m (£11.6m) to Greek interests.

The 12,600 gross ton vessels—the Strathewe, Strathesk, Stratherrol, and Stratheden—have been trading on the U.S.-Middle East route, now mostly containerised.

P & O has one other general cargo vessel, the Strathelgin, but she is on charter to Overseas Containers (OCL), in which the company is a major shareholder. Six refrigerated cargo ships also remain in the company's fleet.

The four ships just sold are able to lift on heavy cargoes and can also carry 300 containers. But major international lines have been ordering much larger ships with container and roll-on/roll-off capacity for the route.

P & O said that about 180 British seafaring jobs would be lost because of the sales.

# Navy order for British-U.S. consortium

THE ANGLU-U.S. consortium of British Aerospace, McDonnell Douglas and Sperry has won a \$15.6m (£9.06m) contract to continue developing a new training system for the U.S. Navy based on the Bae Hawk trainer aircraft. It was announced yesterday.

The U.S. Navy has awarded the contract for pre-full scale development work on the Navy's jet flight training system, known as VTXTS.

British Aerospace, McDonnell-Douglas and Sperry will develop a training system for navy jet pilots, including the aircraft and flight simulators.

The Navy selected the Anglo-U.S. team for development of the training system from six competing proposals. This is the first major contract in a task scheduled to provide the U.S. Navy with an initial training capability in 1983 and a full deck-training capability in 1991.

# U.S. seeks delay on foreign bid requests

WASHINGTON—U.S. companies that offer international communication services have been asked by the U.S. Government to delay responding to some unusual requests for bids received from foreign governments.

The action, disclosed this week by the Federal Communications Commission, is designed to allow time for a special study to determine whether the foreign governments are trying to spur a bidding war that could affect customer rates in the U.S.

The FCC's announcement follows the receipt by U.S. companies earlier this summer of unexpected inquiries from the Government-run telephone networks in eight countries, the agency said.

The inquiries ask the U.S. companies about their plans to provide various specialised communication services such as the high-speed transmission of computer data or videotext electronic information services—to customers in their countries, and to specify what type of partnership arrangement

they would be willing to enter. The inquiries were received by at least seven companies, including American Telephone and Telegraph and Western Union, the FCC said.

The FCC said there is nothing unusual about U.S. communication carriers entering partnership agreements with foreign nations.

That is a standard procedure, since most foreign governments control their internal mail, telephone and telegraph systems and U.S. companies must secure permission to operate in those countries.

In exchange for that permission, the U.S. companies and the foreign governments normally reach agreement on a so-called accounting rate that amounts to a sharing of the revenues collected by the parties.

What makes the latest requests unusual, an FCC official said, is the stated invitation by the foreign governments to have the U.S. concerns bid against each other to offer the best deal on sharing revenues.



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UK NEWS

Gill will press job loss action

BY JOHN MOORE, CITY CORRESPONDENT

MR JACK GILL, the former managing director of Associated Communications Corporation...

award but that is the right formula. Mr Holmes a Court said that a pension worth nearly £73,000 paid to Mr Gill was not in dispute.

The Australian said that if Mr Gill made any claim ACC would take legal advice "first whether there was any entitlement and secondly how much."

Mr Holmes a Court said that Mr Gill was presently living in the house and "driving three of ACC's cars."

Yesterday's setback for Mr Gill came after ACC enfranchised the non-voting shares of the group following a takeover by Mr Holmes a Court.

Although the voting shares of Lord Grade and his fellow directors who had said that they would support the payment to Mr Gill had passed to business interests of Mr Holmes a Court he had allowed them to retain their proxies to support the resolutions awarding Mr Gill the payments.

But the former directors' votes were overwhelming. Votes cast in favour totalled less than 365,000 while those against topped 51m.

The Post Office Staff Superannuation Fund, which led the fight by institutions against the Gill handshake, is now dropping its own court action to stop the company from paying.

'No abnormal Howden losses' pledged

BY JOHN MOORE, CITY CORRESPONDENT

MR JOHN BOGARDUS, chairman of Alexander & Alexander Services of the U.S., one of the largest insurance brokers, gave assurances in London last night that the 3,800 Lloyd's members of underwriting syndicates managed by Alexander Howden Group will not face "abnormal losses."

He met about 100 representatives of underwriting agents who have introduced wealthy individuals to Howden's syndicates, whose star underwriter, Mr Ian Posgate, has been sacked from the group.

Against a background of mounting concern among hundreds of underwriting members, who are fearful that their financial interests might not be fully protected, the underwriting agents were summoned to the offices of Alexander Howden Group by Howden's U.S. owners.

The members feared that funds owed to their underwriting syndicates—the units into which members are grouped by Howden for trading purposes—will not be paid to the syndicates from Howden's insurance companies.

Howden, acting as a broker, had arranged extensive reinsurance cover for the syndicates with its own insurance companies and with companies secretly controlled by former executives—Mr Kenneth Grob, the former chairman, Mr Allan Page, Mr Ronald Comery, Mr Jack Carpenter and Mr Posgate.

Alexander & Alexander has alleged that \$55m (£32.35m) have been misappropriated by the five former executives over a period of up to seven years. It is suing the former executives.

Mr Bogardus has written to the chairman of the British Insurance Brokers' Association to "re-affirm that Alexander & Alexander will stand behind the financial integrity of Sphère Drake and the other UK-based Howden insurance and insurance-brokerage companies."

Sphère Drake has a deficiency of up to \$25m, the liabilities of the secretly-controlled companies, based in Panama, having been transferred to Sphère Drake after the discovery of the alleged irregularities.

In addition, Alexander and Alexander has injected \$10m into Sphère Drake so that it can accept more business.

As the crisis simmered at Lloyd's, the Association of External Members of Lloyd's, which has Lady Middleton in the chair, and represents about 500 members, said that it was prepared to establish a "defence committee" of external members of Lloyd's for members of the Howden syndicates, "if a sufficient number of those members request the association to do so."

No gloom allowed in search for Ulster jobs



Mr Saxon Tate

THIS Belfast rain was cold down in sheets. The atmosphere in the drab entrance hall of Northern Ireland Department Commerce was not helped by deputation from the Haris and Wolf shipyard wonder about the future of their job.

Mr Saxon Tate, scion of a sugar family and new appointed chief executive Northern Ireland's Industry Development Board (IDB) arrived from an interview with local radio. "Morning all," cried, "lovely weather."

Mr Tate is determined it will be no gloom. Even civil service green and cream of the department offices being replaced with furniture more suited to the new line of the IDB, able to go out the market place and comp with the best in the search investment and jobs.

Mr Tate sees the establishment of a commercial attitude of mind as one of the priorities for his new board. This is answer to criticisms that staff are still civil.

Mr Tate says he is impressed with the determination of Civil Service to make what admits is an odd system, w

Brendan Keenan reports the confident new head the province's Industry Development Board — the task he faces.

His own fire reaction w James Prior, the North Ireland Secretary, offered I the job was that he was asked to do the impossible.

He believes for instance t it is important to convert banks and insurance company Ulster and advocates a "mid approach" where growth sectors and markets are identified, the companies involved local. They can then be given attention in an effort to persuade them to choose Northern Ireland.

The IDB is also likely to concentrate on providing specialised financial market and technical back-up to existing companies flourish expand.

Mr Tate believes the province offers better industrial relations and productivity than many other areas, and bet communications than the Republic, for which British business still shows a marked preference.

The Republic of course I tax incentives; which every agrees are highly attractive. I is one of Mr Tate's prior areas, even though the political difficulties of providing breaks within the UK are obvious.

He has been promised t the IDB will not have to operate "with one hand tied behind its back" and to be assured of a sympathetic ear in Northern Ireland Office with Mr Prior in charge. But I world recession must now added to Ulster's other difficulties and his task, while it is not impossible, will require all his enthusiasm.

"You can look across the wa and almost see the Isle of M from here," he said. "We know what they have achieved a how it has been done."

Independents keen on axed BA routes

BY JAMES McDONALD

BRITISH independent airlines and operators are showing keen interest in taking over at least some of the 17 international and domestic routes which British Airways plans to close down because they are not sufficiently profitable.

British Midland Airways will probably apply for the Heathrow to Inverness route, and is considering taking over other domestic routes.

Air Europe will apply for at least three of the international routes and a British Caledonian spokesman said yesterday: "We are looking at the routes but, as yet, have made no firm decision on whether to apply for any."

Announcing the closures on November 15, Mr Watts, group managing director of British Airways, said the routes "are those on which we can find absolutely no prospect of adequate profitability."

But Mr Graham Norman, commercial manager of British Midland, said yesterday that the Heathrow to Inverness route would fit in well with existing flight patterns. "I am sure we could soon make it a profitable run."

He added that British Midland would seriously consider the feasibility of taking over other domestic routes being abandoned by British Airways. These include Manchester to

Edinburgh, and Edinburgh to Aberdeen.

British Midland took over the Birmingham to Brussels service after it was given up by British Airways seven months ago, and Mr Norman said yesterday that he was confident the route would soon reach its profitability target.

British Midland will enter into direct competition with British Airways next month with the introduction of flights from Heathrow to Glasgow and to Edinburgh.

Air Europe—a holiday charter airline and a subsidiary of the Intasun Leisure group—is to apply for the Gatwick to Alicante, Faro and Palma routes, but it will apply for them as licensed, scheduled routes.

Air Europe has already applied for a scheduled route from Gatwick and Manchester to Gibraltar. The application, opposed by British Airways, is being heard in December.

Among the other routes to be dropped by British Airways are: Heathrow to Edmonton and Calgary in Canada, and to Damascus in Syria; Gatwick to New Orleans and Düsseldorf; and services from Manchester to Toronto, Zurich, Geneva, Malta and Cyprus. The Birmingham to Copenhagen route will also be dropped.

Leyland asks Scots to supply components

By Mark Meredith

LEYLAND Vehicles yesterday urged Scottish companies to bid for £120m worth of contracts to supply components and services for its trucks and buses.

Less than £2m of this business goes to Scotland, Mr Ron Hancock, chairman of Leyland Vehicles, said at the opening of a two-day "job creation" exhibition at Bathgate, near Leyland Vehicles' truck and engine plant. The exhibition follows the corporation's promise at the time of a painful reorganisation throughout the company last November, when 1,365 jobs were lost at Bathgate alone, that it would seek ways to make new jobs in areas affected by cuts.

Leyland Vehicles said that about 100 companies had expressed an interest in the exhibition, and more were expected. About 60 per cent of the components for products of the Bathgate plant comes from subcontractors. The plant produces the Landmaster and Landtrain trucks, the Boxer and Terrier models (which are being phased out) and the 92-series engine.

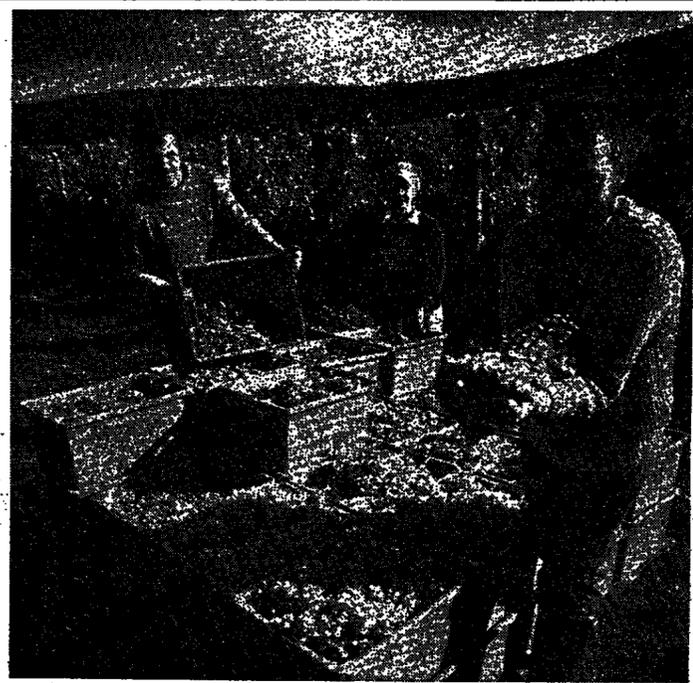
The going into production, four years from now, of the new Family I diesel engine, to be jointly produced with Cummins, is also expected to offer new opportunities for subcontractors.

Mr Hancock said that Leyland Vehicles wanted to encourage Scottish business to bid for work now supplied from outside the country. "We are not trying to place elsewhere work which we do for sound economic reasons in our own factories," he added.

It was clear that Leyland Vehicles did not expect investment-intensive projects to stem from these opportunities in Scotland, but rather was hoping for a proliferation of service and small manufacturing outfits which would make such things as gaskets and connecting-rods, or would do machine-tooling. Leyland Vehicles was able to contract-out this work because of the small volume of parts involved, Mr Hancock explained.

He told a news conference that a survey of companies in the Bathgate area, which is about a third of the way from Edinburgh to Glasgow, showed that they bought as much as 80 per cent of its components outside the area.

Leyland is hoping that its offer would coincide with industrial regeneration proposals for the Bathgate region.



ENGLAND'S winegrowers are now in the midst of what promises to be a record harvest. More than a thousand acres are given over to vineyards in England and Wales, and there are more than three

hundred members in the English Vineyards Association.

David Mills (above right), farms 400 acres of Sussex Downland. This is his second year of wine production. His wife Ann (centre) manages

the five-acre vineyard. This year's crop of three German varieties will produce about 8,000 bottles. Mills' 1982 Ditchling wine should be ready for drinking in August 1983.

House prices 'are rising steadily'

BY ANDREW TAYLOR

AVERAGE UK house prices, having suffered a setback last year, have been rising steadily if undramatically during the first nine months of this year. But price rises are still lagging behind increases in the rate of inflation, according to figures published today by Nationwide Building Society.

There are also significant regional variations in house price movements, says Nationwide. In the West Midlands, for example, prices are still declining and are estimated to have fallen on average 2 per cent since the third quarter of last year.

By contrast, average prices in the North and in Wales are estimated to have risen by 6 per cent in the past 12 months and by 3 per cent since the second quarter of this year.

Nationwide, the country's third-largest building society, says the average price of a UK home in the third quarter of this year was £24,910—representing a 1 per cent increase over the second quarter and a 3 per cent increase over the third quarter of last year.

Average prices, having dipped in the fourth quarter of last year, have risen by 4.5 per cent



since the start of 1982. This compares with a 5.6 per cent rise in the retail price index in the same period and a 6.6 per cent rise in average earnings.

There is still no sign, however, of a house price boom, although recent reductions in interest rates and inflation, allied to a real fall in house prices in comparison with average earnings, would appear to be able to support a rather

fast rate of house price inflation than has occurred. The ratio of house prices to earnings has fallen sharply since the fourth quarter of 1979. Average prices now stand at just 2.96 times average annual earnings, the lowest level since the fourth quarter of 1970.

At the end of 1979 average house prices, having risen rapidly in the late 1970s, stood at 3.69 times average earnings. At the beginning of this year most building societies forecast that house prices would move roughly in line with annual increases in inflation—with three months of the year to go it looks as though this forecast will eventually prove to be about right.

There has been a marked slow-down in the rate at which building societies have been opening branches, according to figures published yesterday by Hillier Parker May & Rowden, estate agents.

The societies opened 458 branches in 1981, an increase of 3.6 per cent, the lowest rate of growth for a decade. At the end of last year societies operated from a total 6,162 branches, double the number in 1974.

Builders' merchants expect sales boom

BY WILLIAM COCHRANE

THE GREAT majority of builders' merchants are looking forward to increasing sales during the next year. This extends the 1982 trend of recovery against a background of depressed activity in the UK construction industry.

A survey issued yesterday by the Builders' Merchants Federation covering a sample of members' projected sales over the next six and 12-months shows 95 per cent expect either maintained or higher sales than in the last year.

Over the next six months 57 per cent of respondents see higher sales, 34 per cent expect

to hold the same level as this year and 9 per cent envisaged a decline of between 2 and 12 per cent. Forecasts for the next 12 months are even more hopeful with 70 per cent seeing a rise, 29 per cent on "hold" and only 5 per cent expecting a decrease.

The federation yesterday confessed itself quite surprised at the buoyancy of some of the forecasts. It emphasised that 1981 was a bad year for merchants and that many of its members are still fighting back hard against pressures on margins and falling profits.

Factors influencing the

year's revival have included the spurt in house starts, an apparent gain in sales in the public home improvements sector and, fairly recently, a mini boom in central heating installations.

This has required flexibility at the marketing level and not all merchants have been able to provide it. "Companies which slimmed down earlier and are now trading within themselves are getting expanding and profitable business," said the federation. Those which were caught early this year with heavy stocks and over-

Manifesto preparations launched by Alliance

By John Hunt

THE Liberal-Social Democratic Alliance launched a crash programme to draft a joint policy statement for its two parties by next January 20. It is hoped that on this date a united front can be presented by Alliance parliamentary candidates at a mass rally in Central Hall, Westminster.

At an Alliance co-ordinating committee meeting in the Commons yesterday it was decided to set up a policy sub-committee of party officials, chaired by Mr Richard Wainwright, Liberal MP for Colne Valley, and Mr John Horam, SDP MP for Gateshead West.

The sub-committee's task will be to iron out policy differences quickly and "to knock heads together" to secure agreement.

It is hoped the result will be a document to form the basis of an Alliance manifesto for the next general election. On some topics, however, there could be agreement to disagree where the gap between the two parties is not too wide.

Behind the sense of urgency is the suspicion Mrs Thatcher might call a post-Budget general election, possibly in May, before the Alliance restores its popularity to last year's high levels.

Mr David Steel, the Liberal leader, and Mr Roy Jenkins, the SDP leader, who both attended yesterday's meeting, are anxious to maintain the momentum generated at last week's Liberal annual conference.

Areas where the parties remain out of line, however, include defence and energy policies.

Last night Mr Dick Tavener, SDP parliamentary candidate for Epsom South-East, London, in the by-election on October 28, said hard-line left-wingers in the local Labour Party were trying to gag the Press. He said they were preventing Ms Harriet Harman, the Labour candidate, from holding the usual daily Press conferences in the campaign.

In a Blackpool Press conference yesterday Mr Harman said the allegations were total nonsense.

Whitelaw backs NHS pay stand

By John Hunt

MR WILLIAM WHITELAW, Home Secretary and deputy leader of the Conservative Party, last night gave his backing to the Government's stand against the health workers' and nurses' demand for a 12 per cent wage increase.

He also took a dig at the report of the Government "think tank" the central policy review staff, which suggested the possibility of replacing the NHS by private health insurance.

Mr Whitelaw indicated that it was necessary to keep tight control of the efficiency and spending in the Health Service if this prospect were to be granted.

He said present signs were the secure state funding of the NHS would continue "but only if it is not jeopardised today."

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NEWS Whitehall... BR... Live... Seco... companies... economic pol... takes Lotu

UK NEWS

# Whitehall efficiency plan unveiled

Gareth Griffiths examines the Civil Service White Paper

THE White Paper on Civil Service efficiency published yesterday rejects any wide parliamentary scrutiny of Whitehall, but outlines proposals for major management changes in the way the service is run and sets a July 1983 deadline for departmental plans to be published.

Government departments have been told to submit by the end of January plans for their financial and information management systems. The plans must include systems for the budgeting and control of administrative costs, managers' responsibilities must be specified and, where practicable, the plans must suggest performance indicators.

Departments will keep in touch with a small joint Treasury and Management and Personnel Office team. A central report will be published by next July.

The thrust of the reforms will be administrative, and not concerned with government policy. The questions departments will address are where money is going and what value taxpayers are getting for it.

The full achievement of the aims of the initiative will require a heavy commitment of resources, including the efforts of senior management, and departments will need time," the White Paper says.

Improvements in financial management are viewed as central to pepping up the Civil Service. The Treasury should be able to probe more effectively with the proposed battery of performance indicators.

"The time has come to bring the rest up to the standard of those in the lead," says the White Paper.

Training in financial management will be improved, and any civil servant will normally be required to complete the Civil Service College's financial management course before being appointed a principal financial officer.

The Government is very keen

to emphasise the managerial functions of civil servants and believes that a substantial proportion of the most senior posts in the Civil Service should be filled by people with records of success in financial and general management.

The information systems will be designed to provide higher management with information needed for estimates and control. Managers further down the line will also receive information deemed necessary.

Managers at all levels should also have well defined responsibility for making the best use of their resources, and should have training and access to expert advice, says the White Paper.

The kernel of the White Paper's message is that three fundamental principles should be applied:

- Objectives for policy and administration should be clear.
- Responsibility for attaining objectives, and for the management of resources in so doing, should be defined.
- The information needed to exercise responsibility should be provided.

"These principles apply to managers at all levels, up to and including ministers. They cover resources of all kinds—manpower, money and other. They relate to the resources that Government consumes and the resources it makes available to those in the lead," says the White Paper.

Departments' individual approaches may vary within the framework of the analysis, but the Government believes that fundamental principles of good management transcend the differences between departments.

The system's emphasis on per-

formance indicators will lead to less reliance on crude cash limits as the main measure of government control and evaluation. The plan for each department should ensure that the most urgent priorities are tackled first.

There is also likely to be a greater degree of departmental decentralisation. The Treasury will review with departments, as the need arises, how their management accounting systems, estimates and appropriation accounts can best be related.

The Treasury and the MPO Management and Personnel Office will meet monthly to discuss the progress of the reviews and the introduction of new planning systems. Savings made by the reviews will be ploughed back into the departments.

The White Paper contains the Government's replies to a report in March from the Treasury and Civil Service Committee on Civil Service efficiency. The committee called for a common framework of analysis for the proper management and evaluation of programmes and assessments of efficiency. The committee made 26 recommendations, and the Government has accepted most in part.

However, it has rejected proposals that select committees review departmental efficiency that departmental reviews be published annually and that select committees be allowed to table motions for debate in parliament.

Surprisingly, in view of the Prime Minister's antipathy towards major aspects of the Civil Service ethos, the White Paper talks about the need to maintain morale in the face of a declining size.

Control over permanent secretary appointments, the key to

the Whitehall patronage network, lies firmly with the Prime Minister and no changes in the relationship between Minister and permanent secretary are proposed. There is a mention of the need for clear understanding between minister and permanent secretary on the way management responsibilities are discharged.

The White Paper singles out for praise the initiative taken by Mr Michael Heseltine, the Environment Secretary, at his department, in introducing an information evaluation system to let the Ministers know what the department is doing. Management Information System for Ministers (Minsis) is viewed as a good way of dealing with information, because it is concerned with administrative rather than policy matters, and places a strong emphasis on staff costs and numbers.

Minsis enables Ministers and senior officials, to review regularly a department's work, compare priorities, allocate resources and arrange for particular areas to be examined.

The White Paper is cautious in its attitude to giving MPs more information about and control over the running of the Civil Service, but there are some proposals to increase the flow of published information.

"The Government's intention is that departments should disclose as much as possible of the information they derive from their management systems. It attaches importance to making material relating to priorities and the allocation of manpower and other resources available to select committees and the public, though not all such material can be disclosed."

*White Paper—Efficiency and Effectiveness in the Civil Service. Government Observations on the Third Report from the Treasury and Civil Service Committee. Session 1981-1982, HC 236. Published by SO. Command 8616. Price £3.40*

## Literacy job test 'unlawful'

THE introduction of literacy testing by the British Steel Corporation in 1979 at its Scunthorpe plant for recruits to its workforce was unlawful, an industrial tribunal ruled in Sheffield yesterday.

Five Scunthorpe Asians who had left the corporation after up to eight years' service were not re-engaged by BSC when they returned from long holidays in Bangladesh as a result of the introduction of tests, and a further applicant was offered a job as a cleaner at a lower grade than he had previously been employed at.

Mr Freddie Reynolds, representing the six Asians, said that when they returned from holidays on family business in Bangladesh in 1979 they had been required to sit literacy tests.

They were asked to read extracts from BSC's rule book and fill in questionnaires. Corporation personnel officers described their performance as "poor".

Mr Christopher Carr, speaking for the BSC, said that the literacy tests had been introduced at Scunthorpe following the passage of the Health and Safety at Work Act of 1974.

But BSC had now "radically reviewed" arrangements for testing in liaison with the Commission for Racial Equality, he went on. Testing was necessary because of "the considerable number of safety and health risks associated with a modern steelworks."

## BR freight distribution venture

BY HAZEL DUFFY, TRANSPORT CORRESPONDENT

BRITISH RAIL and the Association of Metropolitan Authorities (AMA) are inviting private developers to join in partnership developments of freight distribution and warehouse complexes in seven cities.

Eight of the sites (three in London and one each in Gateshead, Sheffield, West Yorkshire, Liverpool and the West Midlands) are owned by the BR Property Board. That in Salford, Manchester, belongs to the Manchester Ship Canal

Company. The purpose of identifying the sites at this stage is to take a long-term view of the distribution needs which are expected, and to ensure that they be incorporated into local authority plans for development into the next century. BR is aiming to maximise the trunk haulage of freight between these complexes by rail, with local distribution of goods by lorry.

The emphasis of the exercise.

presented to financiers and property developers yesterday at BR headquarters in London, however, is on the benefits to accrue from the development of sites with joint rail and road access.

The exercise started more than two years ago, on the initiative of the AMA, which led to a joint study group set up with BR. Further studies with the Association of County Councils and the Association of District Councils are proposed.

## Liverpool forges medical link with China

LIVERPOOL School of Tropical Medicine is to forge new links with China, involving a five-year staff exchange programme with the Jinan Medical College, Canton.

The programme is being funded initially with £60,000 from the Wolfson Foundation. The first exchanges will last from three to six months, although longer

periods may be possible later to enable Chinese staff to gain experience to train Chinese doctors.

The emphasis will be on the fields of parasitology, entomology and tropical pharmacology. This will increase China's ability to fight problems caused by parasites and insects, and increase knowledge of which

drugs to use in treatment and prevention of tropical diseases. The Liverpool staff hope to learn about traditional Chinese methods for dealing with malaria.

The Liverpool school has a world-wide reputation for using similar staff exchanges to improve medical education in South East Asia.

## Second jobs boost for Cumbernauld

A SCOTTISH new town has received its second major jobs boost in the course of the month. The Lancashire-based E.K.F. Aluminium Group has announced that it is to open a new factory in Cumbernauld creating 250 jobs.

The company, which manufactures replacement windows and doors, is taking 23,000-

square-foot premises in the town's Blairrinn industrial estate, and employment will be provided for both manufacturing and administrative staff.

The Cumbernauld factory is the main part of the group's nationwide expansion programme, involving more than 400 jobs in all. Earlier this month the

Macdonald Steel Company of Olney, Buckinghamshire, took over a 70,000-square-foot factory in the town to process drilling pipes for the oil industry, with a potential of 150 new jobs.

The two companies are the first major companies to set up this year in the town, where around 4,000 are currently unemployed.

## Smaller companies back Tory economic policy

BY TIM DICKSON

THE BOSSES of most small manufacturing companies still approve of the Government's overall economic strategy. But less than half feel that business will pick up over the next 12 months.

These are the main conclusions of a new survey by the Union of Independent Companies to be published later this week.

The survey was carried out mainly to counter the "doom and gloom" which the union believes is damaging business confidence. The UIC represents between 200 and 300 small and medium sized manufacturing

companies. Asked whether they thought the Government's economic strategy was right for their company in the long run, 79 per cent replied "yes".

Around 45 per cent felt their prospects were brighter over the next 12 months, 32 per cent said they were less bright and 23 per cent expected to stand still.

Asked about pay, 36 per cent said they had settled for 5 per cent or less and 58 per cent had negotiated between 5 and 10 per cent. The biggest single problem was the availability and cost of money.

## Government gives extra cash to British Council

BY STEPHANIE GRAY

THE British Council is to get an extra £2.1m from the Government to offset an expected £2m shortfall in funds this year, caused mainly by significantly higher inflation rates abroad.

Further aid is likely later this year when the council gives the Foreign Office its evidence about inflation trends in the last five months of 1982.

The council operates in 79 countries "reaching," in the words of Sir Charles Troughton, the chairman, "the parts other forms of British representation do not reach."

for instance, has an inflation rate of 104 per cent. Brazil's rate is 94 per cent and Argentina, where the council's office was closed during the Falklands conflict, has a rate of 125 per cent.

The Government made clear, when it imposed cuts of 18.5 per cent in its main operating budget over the four years from 1980-81 to 1983-84, that it would view sympathetically any request for supplementary funds to cover overseas expenses beyond the council's control.

This year's cut amounts to £1.5m and the final cut of £1.65m is to be made next year.

## Deal takes Lotus back into U.S. market

LOTUS will re-enter the important U.S. car market in January following the conclusion of a new distribution agreement. A previous joint distribution and marketing arrangement with Rolls-Royce was terminated amicably earlier this year.

The new arrangements are understood to involve private investors in the U.S., ending speculation that Lotus would link up with Toyota's extensive American dealership network following a co-operation agreement signed with Japan's largest manufacturer last year.

Details of the new distributors would be given shortly, said Mr Michael Kimberley,

Lotus's managing director. He was speaking on the eve of the Paris Motor Show, where a radically redesigned model, the Lotus Esprit Excel, is being shown for the first time.

The launch of the Excel, together with re-entry into the U.S.—which in 1979 was taking 40 per cent of all Lotus sales— and a 100 per cent increase in sales in other export markets are leading Lotus to expect that by early next year it will be building nearly 90 cars a month, or approximately three times the rate during 1980.

However, the sharp increase in UK sales over the past 12

months has tapered off. Last year's first half sales were 128, rose to 197 in the second half, and have reached 290 so far this year. But Mr Kimberley says sales are softening in the third quarter and will follow the slide in the overall UK car market expected in the final quarter of the year.

When Lotus' results for the financial year to December 1981 are published shortly they are at best likely to show breakeven. The company made £28,000 profit pre-tax in 1981's first half.

The Excel is an important new model for Lotus, which expects to build 30 a month against 10 a month for the old Esprit. The

new car is lighter, claimed to be 7 per cent more aerodynamic, faster and to have much more cornering power than the model it replaces.

No price has been fixed, but Lotus indicates that it will be less than the £14,896 of the existing Esprit. Lotus' top four-seater model, the Elite, is already being substantially outsold by the Esprit and if the Excel is well received Lotus executives are understood to be prepared to consider whether continued production of the Elite can be justified, Lotus' best-seller, however, continues to be its Esprit mid-engined two-seater, which takes just over half of sales.

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improvements will be made in the years ahead.

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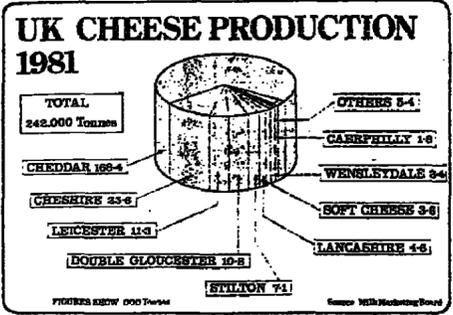
# British Waterways Board

The Water Way makes freight movement plain sailing.

UK NEWS

Lymeswold aims to make Britain say 'cheese'

David Churchill examines the reasons why it has taken 200 years to produce a new cheese



67 per cent of AB socio-economic grade consumers... The survey found that about

Unions may meet Vauxhall to avert 'S' car imports ban

BY JOHN LLOYD AND BRIAN GROOM... LEADERS OF dockers, transport workers and car workers... Vauxhall shop stewards are expected to meet Mr. Moss Evans...

Shell refinery staff claim up to 20% rise

BY BRIAN GROOM, LABOUR STAFF... SHELL UK'S 3,400 refinery process workers—a key group at the start of the oil industry pay round—have presented a variety of pay claims ranging to as high as 20 per cent on basic rates.

Targets for health pay action name

BY IVO DAWNEY, Labour Staff... DETAILS of the TUC health service unions' rolling programme of regional days action were released by TUC last night.

Welsh 'Riviera' plans unveiled

By Robin Reeves, Welsh Correspondent... THE WALES Tourist Board yesterday unveiled plans to promote the development of 12 major sailing centres with first class marina facilities around the Welsh coast.

Receiver sells Carron sinks division to former managers

BY MARK MEREDITH, SCOTTISH CORRESPONDENT... FOUR SENIOR managers of a division of the Carron iron works in Scotland have bought the company's stainless steel sinks division from the receiver.

Condensate and gas find for Superior Oil

By Ray Dafer, Energy Editor... SUPERIOR OIL, based in Houston, Texas, has discovered natural gas and oil in its first well drilled in an oil field more than 160 miles north-east of Aberdeen.

Navy orders four minesweepers

BY ANDREW FISHER, SHIPPING CORRESPONDENT... THE Royal Navy has ordered four minesweepers at a cost of £19m from a private UK shipyard. They will replace wooden-hulled vessels built in the 1950s.

Furness Withy denies asset-stripping

BY ANDREW FISHER, SHIPPING CORRESPONDENT... FURNESS WITHY, the British shipping and offshore group, has denied trade union claims that it has been asset-stripping or transferring tonnage to cheaper non-UK flags since its takeover two years ago by the C.Y. Tung Group of Hong Kong.

Private street cleaning will cost 100 council jobs

BY DAVID GOODHART, LABOUR STAFF... AT LEAST 100 council workers in the London Borough of Merton will lose their jobs following the decision of the council's technical services committee to privatise refuse collection and street cleaning.

Scott Lithgow 'crossword' strike continues

A STRIKE by 300 shipyard workers at Scott Lithgow's Clydebank plant yesterday averted a meeting set for 11.4 to 67 to defy a union official's recommendation to return to work.

TUC in pensions campaign

BY OUR LABOUR STAFF... THE TUC will today urge public service unions to adopt a common strategy on pensions, paralleling the joint action in the public sector on pay.

Civil Service unions draw close

BY DAVID GOODHART, LABOUR STAFF... AMALGAMATION of the two largest trade unions in the Civil Service drew closer yesterday with the publication of a joint statement underlining the benefits of merger from the executives of the Civil and Public Services Association and the Society of Civil and Public Servants.

Ford urges expanded role for chambers of commerce

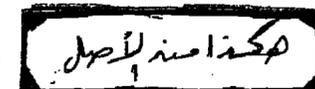
A NEW role for Britain's chambers of commerce may be found in operating the Government's Youth Training Scheme, due to start this time next year. Many employers are concerned that local control of the scheme should be as firmly as possible in the hands of industry.

Alan Pike looks at a plan to stimulate youth training which involves industry at local level

merc and industry to be the centre of gravity of local employer commitment. The danger, otherwise, is that the local authorities will move into the vacuum and no one, we believe, wants that to happen.

to compensate

to compensate... to compensate... to compensate...



# Where nuclear power stations break down

By David Fishlock, Science Editor

THE NUCLEAR industry is failing to meet the very high standard of reliability it once set for itself at its nuclear power stations. This is one important conclusion of a computer program which has been analysing the performance of the world's nuclear stations. Where in the past it has been customary to assume that a nuclear station will generate power for 80 per cent of the time, it is now thought more prudent to assume only 65 per cent. But there are important exceptions, such as the nuclear stations designed and built by the Swedes and the Canadians. What is not clear—because the experience is simply not there—is whether the plants used by the Swedes and the Canadians would perform as well if built by someone else. Or whether had these nations adopted another type of reactor, they would have got a better performance from it.

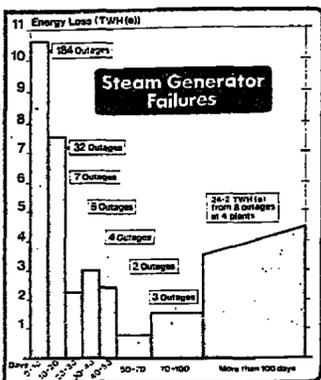
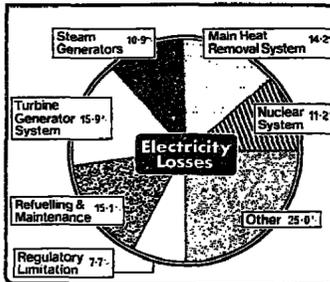
Many new insights into nuclear plant performance are springing from a computer program called PRIS—power reactor information system—written by engineers with the International Atomic Energy Agency in Vienna. PRIS uses the data meticulously logged by the IAEA for over two decades on the behaviour of the world's nuclear stations.

PRIS embraces more than 1,760 reactor-years of operation—some two-thirds of the world's total experience so far. Moreover, this body of experience will double over the next five years. At the touch of a button PRIS can already produce data on some 9,000 outages—spells during which plant was out of action—over the last ten years. This data shows that while both steam generators and turbo-generators are prone to breakdown from time to time, the latter is a well-understood component, usually quickly restored to service, while the steam generator is a relatively new and still troublesome plant item.

Heading the PRIS project is Dr Robert Skjöldebrand, former project manager of one of Sweden's first nuclear stations and now a senior executive of the IAEA. He is working closely with the World Energy Conference, whose interest extends to the performance of power plant of every kind. So far, the overall performance of nuclear plant appears to be very similar to that of fossil-fired plant. But it falls short of the higher performance expected as a consequence of designing nuclear plant for lower levels of maintenance.

The vital question, of course, is just where the nuclear plants are breaking down. Dr Skjöldebrand admits that although he reports for the project to a Russian IAEA deputy-director, PRIS has been unable to obtain generation data on either USSR or East German nuclear plants—about 40 reactors. But he contends that the omission is due to bureaucracy and to the fact that two different state committees build and run the plants. In the USSR the IAEA's links are with the one that builds the plants, not the one that operates them. In fact, much of the missing

## RELIABILITY OF THE WORLD'S REACTORS 1971-80



data is being supplied in papers to the IAEA. But it is not being supplied in the form requested by PRIS and Dr Skjöldebrand takes the view that partial data can be worse than no data to a project like PRIS. All other Comecon countries are collaborating in the project, however.

The data PRIS wants is that required to calculate three different factors:

- **Load factor**—The ratio between the energy that a power plant has produced during the period considered and the energy that it could have produced at maximum capacity under continuous operation during the whole of the period.
- **Operating factor**—The ratio between the number of hours the power plant was on-line and the total number of hours in the reference period.
- **Unavailability factors**—The amount by which the available capacity is lower than the maximum capacity. There are two unavailability factors, one associated with planned outages for refuelling and maintenance and the other associated with unplanned outages (breakdowns), which is the unique data on unavailability which distinguishes the PRIS data bank from other attempts to assess reactor performance.

The table compares unavailability statistics for fossil-fired plant worldwide, culled by the World Energy Conference, with those for nuclear plant culled by the PRIS project. It shows little difference between the two kinds of fuel, but a bigger difference between countries in the case of fossil fuels and between reactor types and reactor sizes in the case of nuclear power.

Indeed, reactor size increased so rapidly between 1960-75 that there was never time to feed operating experience back into design. Some electricity producers managed to standardise design and construction methods enough to shorten construction times but PRIS says it is still too early to say whether it has paid off in improved performance.

Perhaps the most promising indication comes from load factor data for the French 900 Mw PWRs, which improved steadily to 65.4 per cent over the first three years of operation, com-

pared with only 56 per cent for the third year of big PWRs generally. In 1980, the last year for which full data on operating experience has been published, PRIS calculates that the world's nuclear reactors with off-load refuelling notched up an average load factor of 62.4 per cent. Compared with the 50 per cent once assumed by electric planners, the shortfall represents a loss to the electricity industry over 23,000 Mw of

generating capacity, and a powerful incentive to improve plant performance. According to PRIS, the 9,004 breakdowns which afflicted nuclear stations between 1971-80 add up to over 1m hours of lost electricity production, totalling 550 terawatt-hours. The left-hand chart shows the causes of breakdown as a percentage of the electricity lost.

Much of the trouble evidently lies in the non-nuclear parts of the station, and mostly un-

connected with nuclear safety. Equipment failure in the main heat removal system, steam generators and turbo-generators accounted for more than 41 per cent of unplanned outage time. Failures associated with the nuclear part of the station, including fuel, instrumentation and safety system, add up to only 12.4 per cent of unplanned outage time, to which regulatory restrictions have added another 5.2 per cent.

Failure of the steam generator are probably the most highly publicised kind of breakdown in nuclear plants. Steam generators are a feature of the pressurised water and pressurised heavy water (Candu) reactors. PRIS statistics are published, within a few weeks, they will show that of 40 PWRs with steam generator problems, 24 are associated with this new problem, and with the one manufacturer.

Dr Skjöldebrand believes that what PRIS really needs to delve into, in order to assist both makers and users of nuclear plant, is the fine detail of nuclear component reliability, so that customers can see whose parts are reliable and whose are not. Such detail would be too embarrassing for the IAEA—an agency of governments—to publish. But diligent users of PRIS can deduce the detail by posing sufficiently sophisticated questions. And governments are always free to request data on the performance of a specific maker's reactors—as the Canadians have done with Westinghouse PWRs, for example.

The main non-nuclear component, common to all kinds of generating plant, is the turbo-generator. During 1971-80, PRIS recorded 778 breakdowns at 126 reactors costing 6,382 days of operation. More than 85 per cent lasted 10 days or less, but accounted for more than 24 per cent of the energy lost.

In contrast with steam generators, the 15 long outages—more than 100 days—claimed only 33 per cent of energy losses. Of these, eight were

caused by turbine blade failure and another four by fires. Of the 75 nuclear plants afflicted by turbo-generator troubles between 1971-80, three-quarters suffered outages during their first year in service. The raw material of PRIS is enshrined, year by year, in a book 3 cm thick, with three pages devoted to the performance of each nuclear reactor. The program, written by David White, an Australian engineer with the IAEA, is a versatile one that responds sympathetically to attempts to flush more specific answers on reliability from its burgeoning data bank.

The project's own conclusion, after only 18 months, is that the big problems causing major

losses of power from nuclear stations so far have not been related to safety but to design errors or failures of materials, of the kind which beset every rapidly. The project leaders believe that a careful and conservative approach to standardisation of major components, and to extrapolations in size and performance, should help avoid breakdowns in future.

As for the smaller nuclear breakdowns, they believe that operators themselves—guided by PRIS—can make a major improvement, mainly through better feedback of operating experience from similar plants and through better judgment.

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Europe	USSR	U.S.	Other countries	USSR	U.S.	
28.3	28.3	20.5	21.5	21.3	32.5	

NUCLEAR (1977-80)†		GCR		PWR		BWR	
PHWR	PHWR	100-100 Mw	599 Mw	100-100 Mw	600 Mw	599 Mw	600 Mw
100-599 Mw	100-599 Mw	18.2	28.5	26.1	26.1	39.2‡	39.4

\* World Energy Conference data. † IAEA data (PHWR, pressurised heavy water reactor; GCR, gas-cooled reactor; PWR, pressurised water reactor; BWR, boiling water reactor). ‡ Regulatory limits imposed after Three Mile Island accident.

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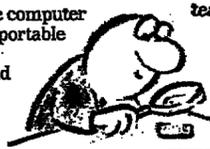
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# THE LABOUR PARTY AT BLACKPOOL

## Bank reform preferred to state takeovers

A MOTION that a future Labour government would nationalise the banks was rejected yesterday and strong opposition was expressed by unions representing bank employees.

But the delegates agreed to reforms of the banking system, proposed by the national executive committee following a report by the financial institutions study group, which was set up in June 1981 to review Labour policy on the financial system.

Mr Doug Hoyle MP, speaking on behalf of the NEC, said a national investment bank and creation of a new bank would be drawn up. It would be made changes in response to proposals on public control and supervision, then public ownership could provide the only answer.

Thus plans would be prepared for the public ownership of one or more major clearing banks which the party would be fully committed to implement if the banks failed to co-operate.

The proposed reforms include: the Bank of England using powers under the 1946 Bank of England Act to exercise closer direct control over bank leading; a permanent new banking tax related to profits which would be paid in addition to Corporation Tax; creation of a new People's Bank. The new bank,

LABOUR is in a stronger position than any other party to offer the nation an escape route from the present catastrophic industrial slump, because of its close alliance with the trade unions, Mr Michael Foot, the party leader, claimed yesterday.

While carefully avoiding any specific proposals he looked to co-operation from the TUC in fashioning a new and broader understanding in advance of the next Labour government. This would be designed to prevent any repetition of the

Reports from  
John Lloyd,  
Margaret van Hattem,  
Ivor Owen  
and Lisa Wood.  
Pictures by Terry Kirk.

winter of discontent which preceded the demise of the Callaghan Government in 1979.

Mr Foot, who was making his main conference speech, constantly underlined the need for the party to demonstrate tolerance, when it is unable to achieve complete union of view, if it is to restore its appeal to the electorate in the run-up to the next general election.

He reaffirmed his support for earlier conference decisions which still divide much of the party—namely the commitments to unilateral nuclear disarmament and withdrawal from the European Common Market—and was accorded a prolonged standing ovation.



Michael Foot: constantly underlined the need for tolerance to be demonstrated within the party

The contrasting impacts which the speech, made on different sections of the party was demonstrated by the glum silence of Mr Denis Healey, the deputy leader, and the delighted cheers of the Left when Mr Foot reached out to embrace the supporters of the Campaign for Nuclear Disarmament and the anti-Marketisers.

But the continuing resentment of the hard Left following its failure to prevent the

axe of expulsion being poised over the heads of the extremist adherents of the Militant Tendency was reflected by Mr Tony Benn's action in refusing to join with most other members of the platform party in the standing ovation for Mr Foot. Mr Benn clapped but remained seated.

Mr Foot made it clear that the main objective he will be pursuing in trying to reach a new agreement with the TUC is

acceptance of policies designed to get unemployment down to less than 1m in five years and to provide a fairer deal for the low-paid.

He emphasised that an undertaking to get unemployment down to less than 1m in such a period would be "a huge commitment."

To cheers, he warned delegates that there would not be the slightest chance of it being achieved if "you have a Labour Government quarrelling with the TUC."

Mr Foot denied that the national assessment in which he and other Labour leaders have already invited the TUC to join was a "code name" for an incomes policy.

He recalled his role in dismantling the machinery established by the Heath Government in restoring his opposition to a statutory incomes policy.

In a placatory passage

## Strong line taken over privatisation payments

CONFERENCE approved a Labour Party statement on renationalisation of concerns privatised by the present government, with the commitment only to pay shareholders exactly what the Government received. No allowance would be made for inflation.

However, a composite motion moved by Mr Terry Duffy of the Amalgamated Union of Engineering Workers, which the NEC had asked to be remitted, was put to a card vote. The results will be known today.

In the past two days only one motion, which the NEC asked to be remitted, has been approved.

The NEC asked for the motion to be remitted because it did not take into account the numbers of workers who have bought shares in denationalised concerns and pension funds which have bought shares in such companies.

The AUEW motion demanded renationalisation of all industries and sections of industries already denationalised by the Conservatives. Compensation would only be given on proven need and at a level which ensured the recipients did not gain from their investment. The NEC statement did, however, make an implicit distinction between private speculators and workers buying into companies.

Mr Roy Evans, speaking on behalf of the NEC, said that when the Conservatives announced the intention to sell public assets "on the cheap" the Labour Party adopted a plan to renationalise without compensation.

But now accounts have to be taken of the fact that workers had taken up shares in companies like the National Freight Corporation. "The trade unions have therefore become indirectly involved," he said.

Because of this the TUC, the NEC and the Shadow Cabinet have taken an approach which takes account of this development, with the state simply refunding the original amount.

Mr Terry Duffy, moving the motion, said the question of compensation was causing problems for the NEC because of the problem of "people who have been conned by the Government."

If an election was going to be won the Labour Party would have to tell people who had purchased these shares that their pension would not be affected. "But let's not be technical about it," he said.

Mrs Ann McGuire, of East Dunbartonshire Constituency Labour Party, urged conference to take care. The instinctive reaction of Socialists was for no compensation on renationalisation. "We are in danger, however, of taking away some of the benefits that trade union occupational funds have gained from these investments." She urged conference to "take it easy."

Mr Bryan Stanley, general secretary of the Post Office Engineering Union, spoke of the privatisation of British Telecom. "To be successful the Government will have to offer the shares at knockdown prices. This will raise money, not for investment in telecommunications but to provide money for election winning tax cuts and finance massive levels of unemployment," he said.

On Wednesday, October 20, he said, there is to be a day of action against the privatisation of British Telecom. The Post Office Engineering Union is to make it a one-day campaign by all its 122,000 members in British Telecom. "We will upon the whole Labour movement to join us in our struggle," he added.



Jack Straw: call for renewed exchange controls

operating through post offices, would be created by merging the National Giro and the National Savings Bank.

Mr Jack Straw, a Labour Treasury spokesman said that during the 1970s the City had proved quite incapable of policing itself. "Let us never forget that the godfathers of monetarism lie deep in the heart of the City of London."

"The irony is that their power does not come from the use of their money, or that of their rich friends, but of our money in pension funds." This money was owned, but not controlled by working people.

Mr Straw said the pension funds should apply themselves to creating jobs in Britain. "To do that one of the first acts of a Labour government should be to re-introduce exchange controls."

The most bitter opposition to the motion for nationalisation of the banks came from Mrs Muriel Turner, assistant general secretary of the Association of Scientific, Technical and Managerial Staffs. She said she had explained last year at the conference why ASTMS could not support such a motion.

"I explained that our members, and we have a large membership in the financial institutions, were concerned about job security and were deeply sceptical of the possibility of looking after this in any large-scale nationalisation plan."

The ASTMS supported the conclusions of the NEC report, which conference later accepted. Socialism, she said, could not be imposed. "You have to take people with you and that may mean going more slowly than many would want."

## Door ajar for reimbursement of unions

DESPITE PRESSURE from rank and file delegates the party leadership avoided giving an outright commitment that the next Labour administration would reimburse the trade unions for any financial penalties they incur under legislation introduced by the Thatcher Government.

Mr John Golding, MP for Newcastle-under-Lyme, who spoke on behalf of the national executive committee, also refused to endorse demands for a one-day general strike.

Mr Bruce Hurst, from Eccles, who seconded a resolution calling for support for all workers who defy the law, urged that the general strike should take place on the day that the first trade unionist is penalised by the provisions of the so-called Tebbit Bill.

Mr Golding left the door open on the use of public funds to reimburse unions for any penalty imposed on them under the Government's employment legislation by recalling that the NEC had already agreed to discuss the issues with the TUC.

The nearest he came to encouraging hopes that the talks would lead to a policy commitment was a promise that the retrospective action taken by the present Government to provide compensation for National Union of Railwaymen members who lost their jobs through the operation of the closed shop would not be over-ruled.

Mr Golding, who invoked the authority of Mr Michael Foot when reaffirming the party's undertaking to repeal all anti-

trade union legislation, firmly distanced the leadership from calls for a general strike aimed at bringing the Government down.

He insisted that it was not for the constituency parties or any other political wing of the movement to call for a general strike. "That is for the trade unions themselves—if they so decide."

Mr Bill Keyes, leader of the print workers' union, Sogat, said that the fight against the government's anti-union legislation would lead to British industry becoming a battlefield.

He accepted that sympathy action might in some cases involve defying the law. To cheers, Mr Keyes stressed: "I make no apology for that."

He saw the workers' action as the beginning of "a long, hard road."

Mr Richard Venton from Birkenhead scoffed at Mr Tebbit's claim that his legislation would "neutralise" the unions. Mr Tebbit, he said, would be impotent in the face of class solidarity and he urged a 24-hour general strike as the first step in a campaign to force a general election.

The conference approved a composite resolution declaring that the next Labour Government should promise retrospective legislation to provide for the reimbursement of any fines levied against trade unionists as a result of Tory measures.

On the recommendation of the national executive a resolution advocating a 24-hour general strike was defeated by 5,507,000 votes to 1,307,000.

Mr Clive Wintle, of Cotne Valley constituency party and a union official representing bank clerks, said many of his members feared nationalisation and loss of jobs. "I want to win people to the idea that nationalisation means protecting jobs."

Mr Kevin Whiston of Coventry North West party, which proposed the composite motion calling for nationalisation, said that without nationalisation a Labour government could not begin to rebuild the economy.

He condemned the NEC report as timid and added: "I do not think we should hesitate for one moment to repossess the fruits of our labour."

The NEC had said that the necessary administrative skills for public ownership of the bank did not exist. Mr Whiston quoted a study by the Financial Times and said it showed that present management of financial institutions, in particular banks, was class-based, sleepy, unsparking and inbred. "Surely we can do better than that."



Conference faces: Harriet Harman, Labour candidate for the Peckham by-election, Joel Barnett MP and James Callaghan, former Prime Minister.

## Right-wing NEC gains a mixed blessing for party leader

RIGHT-WING gains in yesterday's elections for the national executive committee are likely to prove a mixed blessing for Mr Michael Foot, as party leader.

He can now count on a 2-1 majority for moves to discipline the far Left, particularly on the immediate problems of dealing with the Militant Tendency.

But he can expect considerable behind-the-scenes pressure from the Right should he seek to conciliate the Left. The Right now holds an outright majority on the executive and may be hard to restrain in its attempts to recover ground lost in the past few years.

Its first move could be the removal of Mr Tony Benn and Mr Eric Heffer from the chairmanships of the influential home policy committee and organisation sub-committee.

Last year, Mr Foot was able to dissuade the Right from similar moves with a plea for a period of reconciliation. This year, the Right feels little obligation to compromise.

It is also expected to demand the expulsion of the eight Militant supporters who have been selected as parliamentary candidates. This could put a heavy strain on the present Centre-Right coalition.

Although Mr Foot has said that, at present, the candidature of the Militant supporters is unconstitutional, their will-

ness to sever all formal links with the Militant newspaper and organisation might neutralise his objections, forcing him to uphold their right to stand.

Mr Jim Mortimer, the new general secretary of the party, is expected to play a decisive role in resolving this problem.

The six changes on the executive give the Right a net gain of two. In the trade union section, Mr Tom Breakell, of the right-wing electricians' union, replaces Mr Eric Clarke, the left-wing miners' representative. The two other changes do not affect the balance. Mr Tow Sawyer, of the public employees' union, replaces Mr Doug Hoyle, of the white-collar ASTMS—both are left-wingers—and Mr Ken Cure, of the engineering workers, replaces Mr Gerry Russell of the same union.

In the affiliated organisations section, Mr John Evans, parliamentary private secretary to Mr Foot and a devoted ally, replaces the staunchly left-wing Mr Leslie Huchfield.

As expected, the Left gained in the constituencies section. Mrs Audrey Wise, a prominent left-winger, ousted Miss Joan Lester, whose support for Mr Foot alienated many of her former supporters in the London constituencies. Mr Neil Kinnock, who was under similar attacks from the Left, survived with only a marginally reduced vote.

The Right offset this loss in the women's section where organised support from the unions enabled it to oust Miss Joan Maynard and install Mrs Anne Davis, wife of Mr Terry Davis, MP for Birmingham, Stechford, and a former parliamentary candidate.

Miss Maynard, had she survived, would have become the next party chairman. The post is now expected to go to Mr Sam McCluskie, of the seamen's union, with Mr Eric Heffer, the front runner for vice-chairman.

In holding the centre, Mr Foot can count on the close support of Mr Evans, Mr Kinnock and Mr McCluskie. Mr Denis Healey, the deputy leader, is expected to continue to support him on all votes, but must be included in the right-wing bloc which now comprises nine trade union representatives, four in the women's section and the treasurer, Mr Eric Varley, who was re-elected with a big majority.

The Left now comprises six

that the Right will wreak vengeance on the Left for past humiliations reducing it to impotence on the NEC.

The removal of Mr Heffer as well as Mr Benn from committee chairmanships would leave the Left with virtually no regular platform at Westminster—a situation certain to exacerbate the split between the constituencies and the parliamentary party. That would expose Mr Foot to the sort of extra-parliamentary attack which he must, at all costs, avoid in an election year.

The results of the elections were:

Union section: Alex Kitson (UGWU), 5,945,000, Neville Hough (GMWU), 5,581,000, Sam McCluskie (National Union Seamen), 5,485,000, Syd Tierney (TSDAW), 5,349,000, R. J. Tuck (NUR), 5,241,000, Ken Cure (AUEW), 4,643,000, Alan Hadden (Boilermakers), 4,594,000, John Golding (POEU), 3,822,000, Tom Breakell (Electricians), 3,877,000, Tom Sawyer (Nups), 3,541,000, D. O. Williams (Cobas), 3,500,000, R. L. Evans (ISTC), 3,371,000.

Constituency section: Tony Benn (Bristol South East), 485,000, Dennis Skinner (Bolsover), 445,000, Eric Heffer (Walsley), 444,000, Frank Ailman (Salford East), 378,000, Neil Kinnock (Bedwelly), 325,000, Jo Richardson (Barking), 331,000, Audrey Wise (Woolwich East), 301,000.

Women's section: Judith Hart (Lanark), 4,423,000, Anne Davis (Bromsgrove), 3,850,000, Betty Boothroyd (West Bromwich West), 3,794,000, Gwyneth Dunwoody (Crewe), 3,783,000, Shirley Summerskill (Halifax), 3,771,000.

Treasurer: Eric Varley, 5,180,000 votes (defeating Michael Meacher, 1,738,000).

Mr Michael Foot and Mr Denis Healey were re-elected unopposed. The other member of the executive, Mr Laurence Coates, is elected not by the conference but by the Young Socialists.

Margaret van Hattem

the danger for Mr Foot is



Joan Maynard—deprived of the party chairmanship

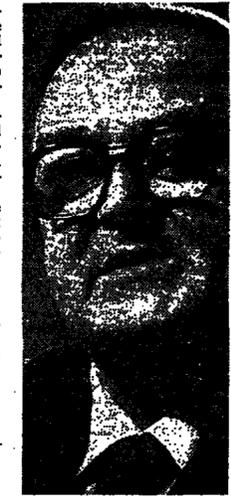
who yesterday expressed his horror over the removal of the NUM from the executive, he is all for unity and discipline.

"I would like to see the NEC become more like a union executive—well-organised and united once decisions were made. No disrespect, but politicians need a firm hand and I hope that I can give that."

Mr McCluskie also hopes to keep his profile high in a likely election year. His message will be that the unions and the party are agreed on policy and capable of governing the country.

He admitted yesterday that his task in keeping the new NEC together might be hard, with the newly-arrived right-wingers anxious to widen the "purge of Militant" to its farthest permissible boundaries.

It is only one of yesterday's many ironies that a union left-winger should press over an executive pushed to the Right by the unions. But inside Mr McCluskie's bulk there is a wealth of experience at making deals and finding quiet compromises.



Sam McCluskie: all for unity and discipline

THE GULF between the constituency Labour parties and the unions was demonstrated graphically yesterday in the results for the elections to Labour's national executive committee.

The unions replaced two left-wingers by a right-winger and a left-winger in the union section, and a left-winger by a right-winger in the women's section, which they also control.

This contrasts starkly with the replacement of the soft-Left Miss Joan Lester by the hard-Left Mrs Audrey Wise, in the constituency group.

The extent of the Right's victory, however, goes beyond the voting figures. For the right-winger put on the NEC is Mr Tom Breakell, president of the Electrical and Plumbing Trades Union, and the object of bitter left-wing hatred.

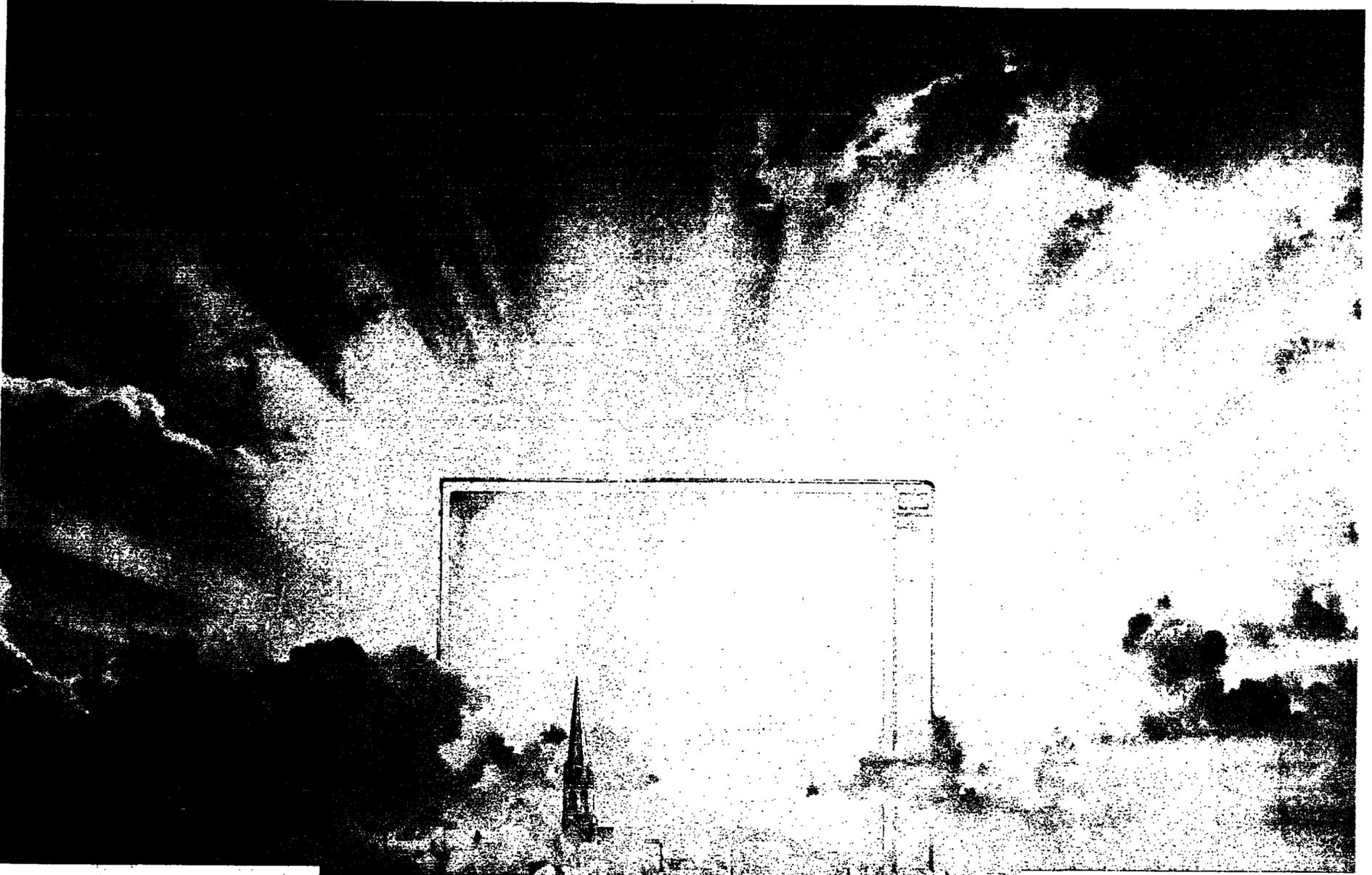
In contrast, one of the two left-wingers taken off was Mr Eric Clarke, general secretary of the Scottish miners. His unseating means that the National Union of Mineworkers is without a representative for the first time since the formation of the modern union after the war.

Mr Arthur Scargill, the union's president took it very hard. "The gloves are off and it's a bare-knuckle fight," he said afterwards. "I'm very angry, and when I'm angry people had better look out. We won't rest until the right-wing is swept off the executive. They have themselves to blame if the party is divided in an election year."

For his part, Mr Breakell immediately signalled his intention to push for the deposition of Mr Tony Benn from chairmanship of the home policy committee. "I believe Mr Benn's usefulness as chairman is ended," he said.

The unions also removed Mrs Joan Maynard and put on Mrs Anne Davis, a member of the party's West Midlands executive, in her place. That means that the leading union left-winger remaining on the NEC, Mr Sam McCluskie, deputy general secretary of the National Union of Seamen, now becomes chairman of the party in place of Miss Maynard.

Mr McCluskie is a big, amiable, 60-year-old east coast Scotsman. He is also shrewd and evidently loyal. A left-winger,



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## TECHNOLOGY

Computers in the steel foundry

## Rival views of the best metal casting program

BY ALAN CANE

GENTLE rivalry has broken out between the UK's major foundry supplies company and the steel castings trade association over the best way to computerise foundry practice.

Foseco Foundry Products, part of Foseco Minsep, the specialist chemicals company which supplies foundry materials to most of the world's biggest steel-making concerns, has developed a computer program called "FeederCalc" to simplify the complex calculations required to make a sound steel casting.

The Steel Castings Research and Trade Association (Scrata) has developed a program called "Crusader" to carry out the same chore.

Both are convinced their approach to the problem is the right one. Dr David Atterton, chairman of Foseco Foundry Products believes that FeederCalc is "the most significant development for foundry technology that Foseco has ever made."

He went on to say: "We have taken a foundry practice that depended on experience and quantified it. I would not say

there was rivalry between Scrata and ourselves—I think our approaches are complementary."

What Foseco and Scrata have done is computerise the calculations that the foundry methods engineer has to make to ensure a sound casting.

As it cools, the steel casting shrinks in its mould and new molten metal has to be added through tapping points called feeders to make up the shortfall. If this was not done, the casting would be spoiled by cavities and faults.

Calculating the best places to site the feeders requires experience and takes time. For a complex casting weighing a tonne or more, it could take several hours.

Foseco and Scrata started out from different points in designing their programs. Mr Cliff Corbett, who wrote FeederCalc for Foseco, based his work on practical experience, believing that theoretical models had limitations in practice.

Scrata, on the other hand, started with a theoretical model devised by the German Robert Wlodawer, which is

commonly used by methods engineers. Dr Michael Ashton, assistant director at Scrata says: "We started with the theory and improved it rather than relying on the empirical approach. We supply the software in unprotected formats so a foundry can add routines suited to its own purposes."

What does the foundry business think of it all? Mr Jack Wilfen, chief methods engineer at Lake and Elliott, the Essex steel founders, has seen both programs and is cautiously enthusiastic about both.

He sees the programs as a valuable back-up aid for the methods engineer rather than something which will replace him: "No matter how good the program, you have to be able to ask the right questions—and that takes experience. But the lads in the shop have certainly learned a lot very quickly since we started using FeederCalc."

How big a change in foundry technique is the introduction of FeederCalc and Crusader? First, the foundry business is conservative and staid so any move to computerisation repre-



The FeederCalc program designed by Foseco helps foundry engineers to choose the optimum riser sleeve by simplifying the previously complicated mathematical calculations

sents a break with tradition. Second, there are clear advantages in time and money in improving feeding calculations.

Cliff Corbett—a foundryman by training—says underfeeding causes shrinkage porosity which means scrapping or repairing castings. Over feeding results in too many feeders, badly

designed feeders, oversized feeders or ineffective feeders.

"When one considers that the feeding costs of a casting can exceed 20 per cent of its total production cost, the advantages of using the optimum feeder dimensions become readily apparent—a casting utilising feeders 10 per cent too large

requires an extra 33 per cent of feed metal—adding up to £60 per tonne to the production costs of the casting."

He asked six experienced methods engineers to estimate sand feeder diameter and feeder weight for a specified casting. Their answers ranged from 14.4-22.8 cm and 18.1-65.2 kg

EDITED BY ALAN CANE

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respectively. The computer said 20.2 cm and 50.5 kg. The actual answer by experiment was 20 cm and 49 kg.

The Foseco and Scrata programs are being used in foundries world-wide but neither organisation stands to make much money out of them.

Foseco gives it away free against a promise that the foundry will buy a given value of Foseco products. Mr Corbett says that no foundry so far buys so little Foseco material that it falls in quality.

Scrata gives Crusader free to its UK members. The cost to overseas members ranges from £2,000-£5,000 depending on the annual tonnage output.

Crusader runs on an Apple II microcomputer and makes use of the graphics tablet facility, porting it to machines to allow the methods engineer to draw the required casting on the screen.

FeederCalc runs on the Tandy

TRS 80 and uses a menu approach for data input. The first display, for example, is a list of available routines; feeder size, feeding distance, cost analysis, weight and side-neck dimensions.

FeederCalc has options making it possible to compare and compare the cost of different feeding options.

The UK seems to have a lead in programs of this sort. In the U.S., for example, the Esco steel group has adopted Scrata's Crusader in preference to a home-grown product.

# How Pilkington makes things easier on the eye

It's often said (occasionally unjustly, perhaps) that Britain can invent new products but fails to exploit them commercially.

We'd like to tell you about a case where the reverse has happened.

Photochromic glass, which darkens in sunlight and clears in shade, was invented in the U.S.A. in the early 'sixties.

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They're ideal for sunglasses, too: Reactolite Rapide has captured 70% of the Japanese photochromic sun-glass market as well as being the leading brand in the United Kingdom.

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Something of an eye-opener, we believe.



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Maxaman, the portable automatic ventilator/resuscitator which can be used by people without knowledge of life-saving techniques.

## Life-saving system for the untrained amateur

BY MAX COMMANDER

MOST people at some time must have wondered how they would cope with a medical emergency. The first and only person at the scene of a road accident, or an attempt at life-saving treatment for a colleague taken suddenly ill, are typical instances.

CompAir Maxaman, the Cornish company, has attempted to take some of the guesswork out of resuscitation techniques with its new Maxaman ventilator/resuscitator. The company says that trials have shown that people without medical or first aid knowledge can handle the unit and apply it for the first time in less than one minute.

The main advantage of the unit lies in its fully automatic method of sustaining the breathing of the victim, while a single control knob adjusts the operation for an adult or child.

The design is based on lung-ventilation techniques used in intensive care units but the entire equipment, excluding a size D oxygen cylinder, weighs only 1.4 kg. The unit is contained in a carrying bag 530 x 290 x 220 mm high.

The technique is known as Mandatory Minute Volume (MMV), which means that the system is supplied with a precise minute volume of oxygen which the victim is obliged to breathe either spontaneously, by controlled ventilation, or a combination of both.

The mask can be applied, the system turned on and it is not even necessary for the operator to know whether the victim is breathing. Should breathing be absent or inadequate the automatic ventilator operates. Should spontaneous breathing restart the ventilator cuts out for as long as breathing remains adequate.

The company says that the unit can be used in darkness, non-respirable atmospheres or as a conventional piece of breathing apparatus say for the safe evacuation from a fume-filled building.

By using a different gas mix and valve, Maxaman can also be used to apply an anaesthetic in an emergency situation.

Price is £450. Full technical details from the company at Pool Redruth, Cornwall (0299 712712).

## Networks

### Tandem package

COMPANIES running electronics funds transfer networks based on Tandem Non-stop computers may be interested in a new network management package from Applied Communications called "Base 24."

According to the company the new package will interface with most major brands of automated teller machine (ATM), point of sale and host computer hardware. According to ACE: "This allows financial institutions the freedom to choose the ATM and POS terminal best suited to their needs."

Base 24 is marketed in Europe by AGI's UK subsidiary on 01-423 2131.

therapists and pharmacists.

As a start, the network will have four medical data bases and electronic mail systems for messages between subscribers, and bulletin boards for "continuing education" plus meetings to discuss adverse drug reactions.

The data bases will have information on drug diseases medical terminology and bibliographical references to articles in medical journals.

Potential customers are estimated at about 450,000 U.S. doctors and 7,000 hospitals. Users will be required to pay a one off \$100 fee and seven to 27 dollars an hour to communicate with the central data base in Vienna, Virginia, with information via a VDU.

The GTE Corporation says it has invested several million dollars in the system and expects revenue to be \$2.2m next year, rising to \$38m by 1987.

## Health

### Computer medical information

THE American Medical Association in conjunction with the U.S. Teleset network plans to offer computerised medical information from October 1. The information, both clinical and non-clinical, will, says the AMA, be provided by doctors, nurses,

## Oil industry

### U.S. pipe sealant

DEVELOPED and tested in the U.S., a pipe sealant for the oil and gas drilling industries is now available in the UK from Peter Dolan, 50 Neots, Cambridge (0480 75232). Known in the U.S. as Oil Pipe Plus it can be used at temperatures from -129°C to 315°C. It can also be used as a lubricant and gasket dressing compound.

# FINANCIAL TIMES SURVEY

Wednesday September 29 1982

## PORTUGUESE INDUSTRY

Proposed economic and legal reforms will radically alter the framework of the economy. They are intended to shake up the public sector, stimulate private enterprise and prepare the country for joining the European Community.

### Preparing for the challenge

BY ROBERT GRAHAM

PERHAPS IT was natural for the Government of Sr Francisco Pinto Balsemão could pledge such radical change. Or it may have been a mixture of the two which produced such an extraordinarily muted reaction to the sweeping reforms announced at the end of July.

The Government has laid out little less than a Magna Carta of economic and legal reforms. Even if partially implemented these will radically alter the framework in which the Portuguese economy has operated since the revolution of April, 1974.

The reforms cover 26 points that range from a shake-up of the entire public sector and encouragement to private enterprise, improvements in the labour law and social security, liberalisation of the capital markets, changes in commercial law and the penal code to a new public accounts system, a five year fishing plan and revamping professional training and higher education.

The announcement of these reforms followed directly on approval by Parliament of changes in the 1976 constitution. Constitutional reform was

an essential prerequisite. The constitution, conceived in the heady days of the revolution, envisaged — at least in its triumphant phase — a march towards a socialist society with the nationalisation of virtually all means of production.

It also provided an unworkable, and undemocratic, institutional framework: an elected Parliament was subordinated to presidential veto and to the veto of a non-elected military watchdog body, the Council of the Revolution.

The Council of the Revolution played an important role in controlling the military in the wake of the revolution. But once Parliament began to establish itself there was an increasing conflict between the sovereign wish of the government and the revolutionary council which regarded itself as the safeguard for the achievements of the revolution that overthrew the old authoritarian regime.

The triumph of the centre right coalition of Aliança Democrática in October 1980 under the late Sr Francisco sa Carneiro brought this conflict out in the open. The AD platform promised constitutional reform, a market economy and abolition of the revolutionary council. The tragic death of the former

premier in a plane crash in December of the year robbed him of the satisfaction of carrying out this programme. The mantle fell on Sr Balsemão, a more relaxed and less abrasive, though less charismatic, figure.

AD has made good its electoral pledge and this seems to have taken people's breath away. Constitutional reform, curbing presidential powers and pointing Portugal towards a market economy were built up in advance as highly sensitive issues.

President Eanes dragged his heels over an attempt to tamper with the presidency, the Council of the Revolution muttered darkly about the dangers of their demise and the Communist Party mounted a series of strikes to embarrass the government. But with the exception of the Stalinist Communist Party, everyone recognised to a greater or lesser extent, that the constitution needed changing.

The socialists before going into opposition had after all begun the first steps more than three years ago. Thus the battle in the end was of form, of how to present reform so as not to offend too many groups.

#### Magna Carta

AD was unable to eliminate completely some of the language referring to the socialist achievements of the revolution. Nevertheless the new touches provide sufficient scope for reform and the blocking power of the Council of the Revolution has disappeared.

This is a considerable achievement for Sr Balsemão and his Government even though it owes as much to the

weakness of the opposition as to its own persistence. The Magna Carta is still only a framework for change, it must be emphasised. Much will depend upon the will of the Government to flush out the reforms with practical measures.

The initiative rests for the moment firmly with the Government and the main impediment appears to be the future of Sr Balsemão himself. Six months ago the Lisbon political rumour mill had his days numbered. But he has survived more than a year in office and overcome at least two serious attempts to unseat him from within the alliance.

Talk abounds of his waiting to see AD's performance in the forthcoming municipal elections, scheduled for December, and how his own Social Democrat Party (PSD) treats him at its next congress. Yet this talk underestimates his staying power. Moreover, muscle has been added to the Government by the growing stature of Sr João Salgueiro, the Finance Minister. He is the man now shouldering the responsibility for the reforms as he holds the purse strings.

The priority is to shake-up the public sector which embraces all key sectors of production, transport, banking and the services. The objective is threefold:

- 1—Give off those sectors which can be more efficiently run by private enterprise;
- 2—Raise efficiency through incentives and, where possible, via mixed involvement with the private sector;
- 3—Provide greater accountability.

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Editorial production: Arthur Dawson;	
Design: Philip Hunt	

version of Thatcherite zeal the government intends to shut down or sell off non-essential loss-makers. The public sector companies last year lost Esc 28bn against Esc 11bn the previous year and this loss was recorded after receiving subsidies for current operations of Esc 67bn compared to Esc 31bn in 1980.

An example has already been made of Setenave, the loss-making shipping company which is now being offered to the private sector for a management lease contract. Another example has been the closing down of ANOP, the state run national news agency. The fate of ANOP is still not yet clear but it looks as though the Government may be obliged to produce a phoenix from its ashes only different in form.

On a more conceptual basis the Government is considering

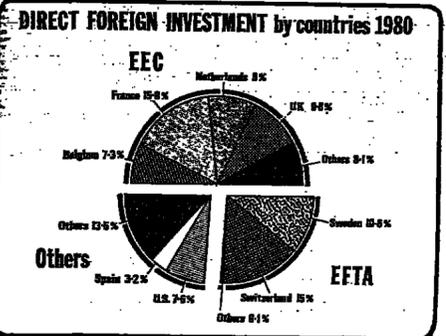
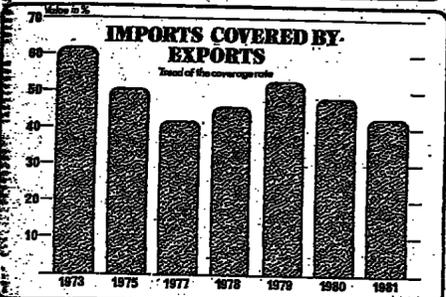
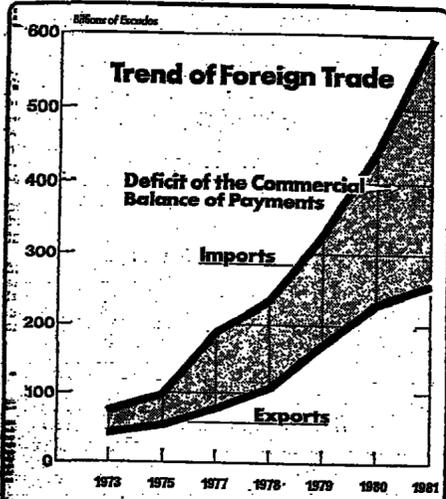
the contracting out to private companies of specific activities of even some key concerns—this could happen in the case of TAP, the national airline or even the railways.

Where the Government has a stake in a company, often acquired through the nationalisation of the banks which had substantial equity portfolios, selling off this interest to the public is also contemplated. Some 16 such stakes have already been earmarked.

An important managerial novelty will be the creation of a special board to monitor the performance of the State companies. This body will be reinforced by a tighter system of accounting.

Another important change buried at the end of the 26 proposed reforms concerns the production and distribution of

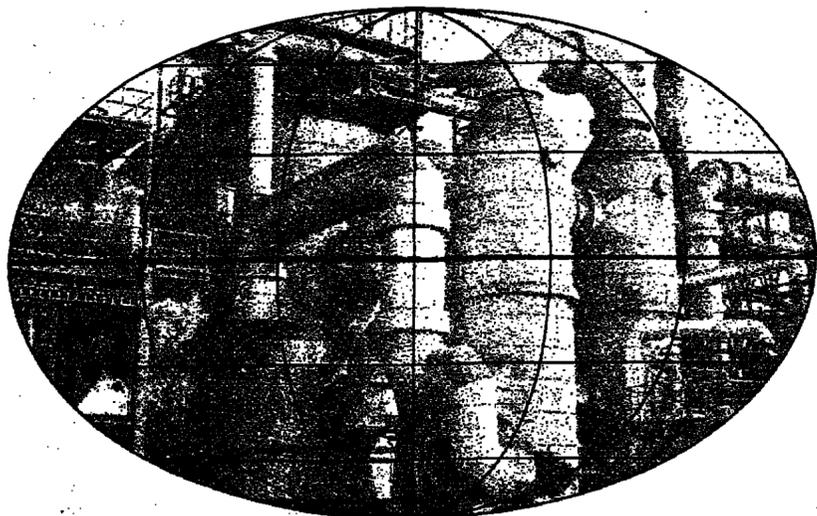
CONTINUED ON PAGE VI



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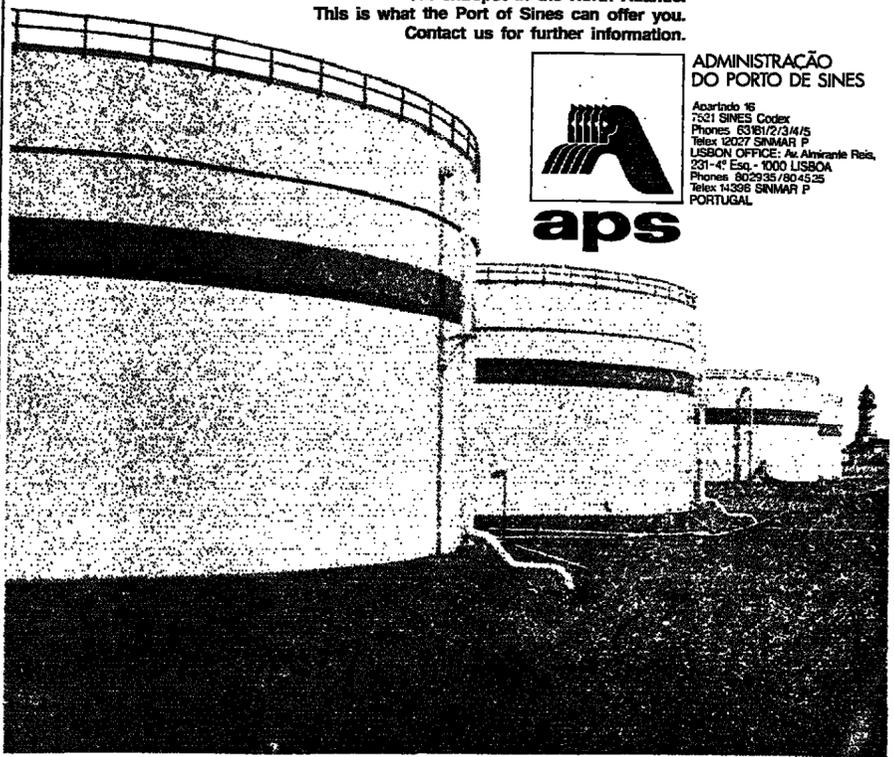
## Port of Sines

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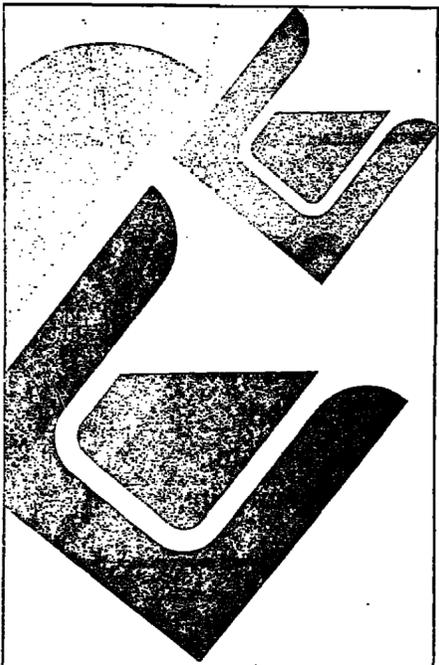
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Sr Balsemao, Prime Minister of Portugal, with Mrs Thatcher at 10 Downing Street for trade talks. Britain is one of Portugal's main markets

Behind volume and value growth in exports is a dogged effort to be competitive and break away from going for the easiest or closest markets

## Drive to reduce the trade deficit

IN 1981 Portugal ran up a trade deficit of \$5.6bn through surging import growth, especially in the first half, and sluggish export performance. This year, there, are cautious hopes that the trade gap will shrink.

In volume, exports grew by 11.2 per cent in the first quarter of the year and in escudos they grew by 22.4 per cent. But in dollars—the currency in which most exports are still quoted, although the weight is shifting to the strong European basket—growth was less impressive: exports of \$1.23bn compared with \$1.20bn for January-March 1981. It looks better in escudos: 70bn compared with 55bn.

Behind volume and value growth is a dogged effort by a small country, that has always exported but in rather home-spun fashion to the closest or easiest markets, to go competitive.

The task is Herculean, considering the meagre financial means at Portugal's disposal and the ground that needs to

be made up. The geographical breakdown of exports illustrates the magnitude of the challenge. Some 73 per cent goes to West Europe: 58 per cent to the EEC, 15 per cent to EFTA. Room is limited for growth of traditional or new Portuguese exports in this area.

By traditional, the Portuguese authorities mean textiles, which account for just under 30 per cent of all exports everywhere, cork, wood, paper and paper pulp, tinned fish and wines, and footwear. Generally they are products of labour-intensive small to medium enterprises where the comparative advantage of the low cost of Portuguese labour may be diminished by low productivity and high transport costs.

Portugal's dreadful roads and strike-prone ports are a chronic threat to export deadlines and the Balsemao Government is struggling to find solutions to the problems.

Having talked for years about the need to tackle new markets

with new products, the Portuguese are at last getting down to new trade offers in new areas concerted promotion of diverse products, expensive but necessary data processing systems destined to get trade information to exports at speed and something like a 300 per cent increase in the number of trade missions going abroad to sell or arriving in the country to shop.

A rather downbeat fund for developing exports has been upgraded into a high-profile foreign trade institute (Instituto do Comercio Externo) presided over by Sr Leite de Araujo. He spent some time in Brazil and is wistful at the thought of the money, organisation and co-ordination that the Brazilians devote to promoting trade. A miniature Brazilian trade juggernaut is not on the cards but a fraction of that type of budget and interministerial co-ordination would satisfy.

The institute has now created the "exporter's letter" for exporters who had good results last year with goods or services of high quality and high added value.

Receiving a letter is a privilege. Those who qualify (about 100 since the system began a month ago) can benefit from, among other things, special export financing, priority technical and trade assistance and help with sales promotion. Since the end of the summer holidays, applications have been pouring in to join the scheme from textile, mechanical, chemical, construction, consultancy, glass and ceramics, fruit and vegetable, and marble companies.

At the same time, the institute is moving staff out of its European offices to new priority areas.

These areas are: The U.S. and Canada; OPEC countries; Africa; and the Far East.

### U.S. grain

The U.S. accounts for only 5.5 per cent of Portugal's exports but 11 per cent of imports — it is the source of virtually all the grain Portugal buys to the tune of some \$700m a year.

In the U.S. Portugal is pushing shoes (high price and high quality, not the down-market product) and textiles and having some success. But the U.S. market is difficult especially for a small country with limited resources, short of the kind of know how and means it takes to set up an effective distribution network in the U.S. and sell on the spot.

Portugal imports every drop of the roughly 8m tonnes of oil it consumes at a cost of a punitive \$3bn in 1981. So it is no surprise that coverage of imports from the Opec group by exports to that group is an abysmal 5.8 per cent. This was a prime factor of last year's overall coverage of well under 50 per cent.

Arab markets are dense and full of pitfalls for small poor newcomers, and well-trod by richer industrial nations. In the Gulf and North African Arab countries major promotion efforts, already meeting with some success, go towards civil engineering and consultancies (especially ship repairs).

This often means joining forces with other countries in tenders and finding a modest level where Portuguese manpower construction or transport materials can hold their own. The Portuguese recognise that, alone, they rarely have the clout to win major tenders.

For instance, large numbers of Portuguese workers and some Portuguese engineers have worked on major Middle East projects like the new railway in Iraq, where the large Brazilian civil construction company, Mendes Junior, has \$1bn contract to build.

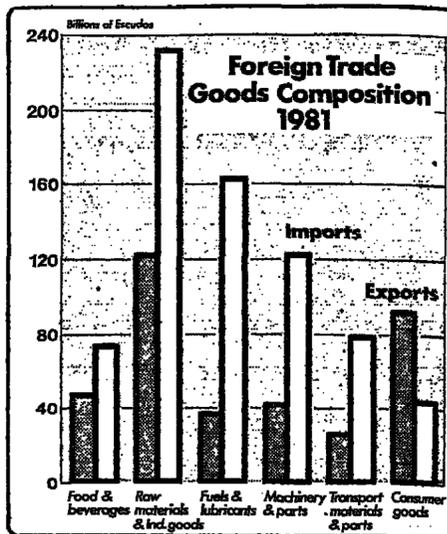
In former colonies like Angola and Mozambique, as well as Zimbabwe and Nigeria, Portugal is also keen to take part in construction or development projects, although straightforward sales of consumer goods and equipment are considered equally important.

In 1981, Angola and Mozambique absorbed 6.5 per cent of Portugal's exports — more than the U.S., and while trade with Angola has dropped off this year, due to that country's critical economic difficulties, with Mozambique the picture becomes brighter and more interesting daily.

For the first time since the former colony's independence, Portugal's stand won first prize this year at the Mozambique fair of agriculture, trade and industry, pushing the traditional prize-winners, China and East Germany, into second and third places.

Portugal received praise for displaying just what Mozambique needs and won an immediate \$30m in firm orders. Apart from direct selling, Portugal is deeply involved in industrial cooperation, management contracts and formation of mixed companies in both Angola and Mozambique. Private Portuguese businesses are helping the Mozambicans to resuscitate abandoned factories or equip new ones, they are training staff and, through formation of a new Portuguese-Mozambican trading company, they will market Mozambican products in Europe.

It is to the former colonies that a huge share of official and private attention will be devoted in the years to come, according



### ECONOMIC DATA

	1979	1980	1981	1982
GDP @ market prices (10 <sup>9</sup> esc)	994.4	1,204.8	1,443.4 (est)	1,793 (Forecast)
Real GDP growth rate (%)	4.5	5.5	1.7 (est)	2.5 (OECD)
GDP per capita @ current prices (\$)	1,968	2,135	2,474 (est)	—
Inflation (average %)	23.6	16.6	19.9	17 (target) 20-22 (Forecast)
Unemployment (%)	8.1	7.9	8.3	—
Current account (\$m)	-32	-1,068	-2,710 (est)	-2,500 (OECD Forecast)
Emigrants' remittances (\$m)	2,455	2,931	2,839 (est)	2,900 (Forecast)
Net tourist receipts	695	859	778 (est)	—
Gold reserves, end period (tn)	807	708	680 (est)	680 (est)
Net foreign assets, gold @ market prices (\$bn end period)	9.8	14.6	10.8 (gross)	10.7 (gross, March)
Net foreign assets as % imports	149	166	—	—
External debt (\$bn)	6.6	7.7	10.0	10.8 (end March)
Debt service as % exports	12	13	23	—

to the young and energetic Secretary of State for Export, Sr Faria de Oliveira. Portugal's position is unique there and now that amiable relations have been restored, there is immeasurable work to be done there.

### Quest for outlets

With Japan Portugal seeks something different: with few hopes of massive growth of exports to offset heavy imports of Japanese cars, Portugal will work towards more direct Japanese investment in the country. Coverage of imports from Japan is now only 10 per cent—far too low.

Small success stories encourage the quest for new outlets: sales to Zimbabwe and Nigeria of telecommunications equipment are picking up, as are sales of construction and trans-

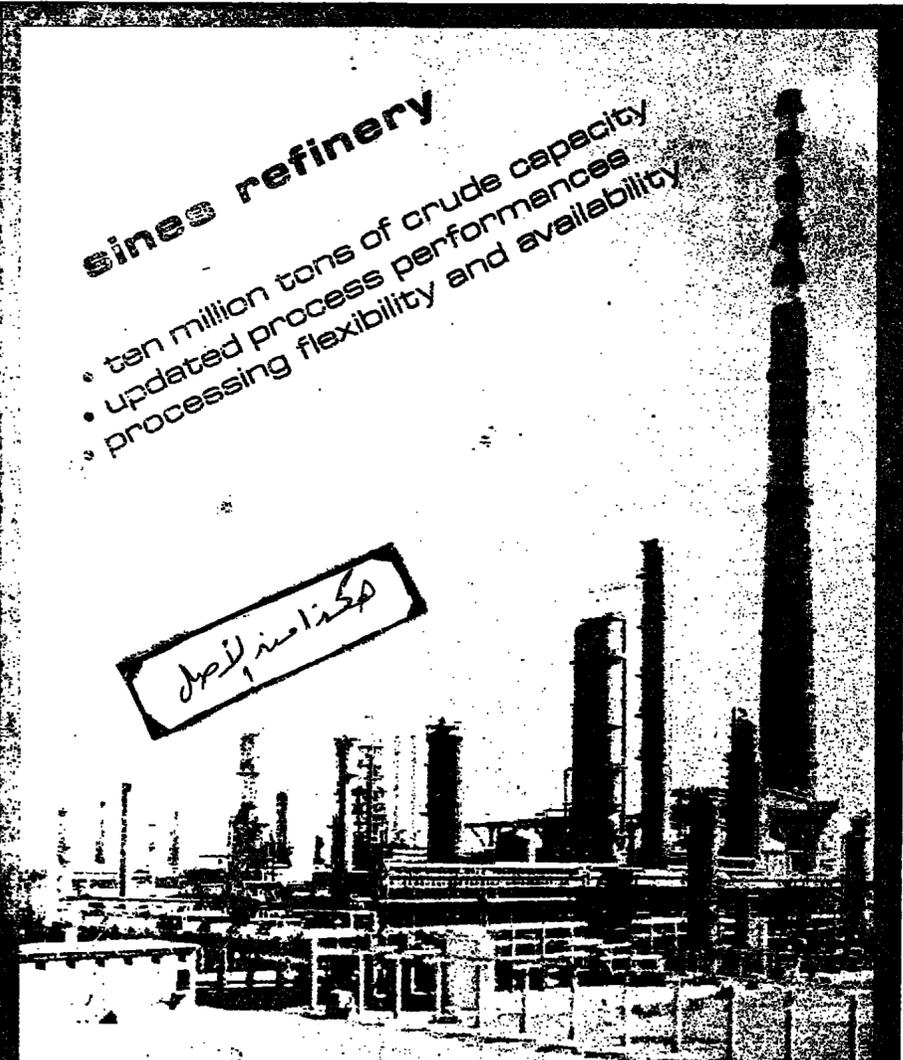
port materials to Africa and the Middle East.

Other sectors the Government is anxious to promote include machinery, industrial ceramics, and electronic equipment, all newish export sectors for Portugal.

Private initiatives like the new "Expofair" showroom, office and restaurant complex on the outskirts of Lisbon complement Government efforts to help exporters to help themselves.

In Portugal businessmen by tradition have tended to wait for paternalistic governments to show them the way to go. The new generation of rulers, while ready to give technical and financial backup, would like to see the business community rapidly learning how to judge markets of its own accord.

Diana Smith



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PORTUGUESE INDUSTRY III

Government begins attack on state sector lethargy

THE revolutionary nationalisations of 1975 swept most of the domestic basic industry, banks and insurance companies, land, sea and air transport, breweries and even shops and marketing groups into the public sector.

Companies that, under private management, had a reasonable profit margin and were subject to highly-politicised surplus labour. Management, often inherited from the private days, was forced to hire thousands of extra workers. Sales and services, with few exceptions, fell off in the manufacturing and transport sectors. The public companies rapidly began to devour subsidies and bank loans.

This state of affairs has made Portugal's budget deficit blast until, in 1980, it exceeded \$2bn (11 per cent of GDP).

The administration of Sr Francisco Balsemão has given priority to reducing the budget deficit and trimming wasteful public sector. The Government is waiting for promulgation of the revised constitution by the President of the Republic so as to go to work on the public sector finances.

Under the revised constitution, passed in mid-August, the military Council of the Revolution, responsible for the nationalisations in 1975, was eliminated. The military council, although operating with less radical members than then, was a constant block to government efforts to liberalise the economy.

The stage has now been set for other laws that will reopen banking and insurance to private capital. It also makes way for measures intended to ease the onus on the state caused by the public sector's sluggish performance and messy bookkeeping.

Understandably, having secured the requisite two thirds parliamentary majority for the constitutional changes, and having promised the public that important measures would be

MAJOR STATE-OWNED COMPANIES table with columns: Companies, Sector, Assets, Number of Employees, Turnover, M.E.s employed

taken at speed, the Balsemão Government has been somewhat hamstrung by the unexplained delay in presidential promulgation of the changes.

Thus, measures that affect the public sector deeply, like the creation of a constitutional tribunal which will adjudicate new laws—the banking law for one—have to be held back until the constitution itself is passed into law.

Warning knell However, Sr Balsemão sounded a warning knell for the public sector in late July. He gave notice of 26 crucial measures, some aimed at the sector, others at social security, and new regional policies.

Describing the measures as "political decisions," Sr Balsemão said:

"The basis of public companies would be altered. Vices and defects of structure and function" would be corrected. A new system of management for such companies would be devised, with new recruitment methods for management. (It has been very difficult to entice Portugal's brighter managers to the public sector—salaries are very low, less than the equivalent of \$1,500 for a chairman, and the headaches are so enormous that few young entrepreneurs want to risk their reputations in a public company. Boards have often been appointed piecemeal, with the chairman having no idea of whom the Government is appointing as directors. Too often the choices have been political, not technical.)

Companies in the public transport sector will be subject to restructuring and an emergency economic plan. (Heavily-subsidised, strike-prone and very inefficiently run, the public transport companies are perhaps the most glaring example of the woes of the public sector. In 1981, the Government had to allocate a subsidy of more than \$180m for the railways alone simply to keep them going.)

Allowing the management of public sector companies to go to private or mixed economy concerns, as a means of watering down the principle of the "irreversibility" of 1975 nationalisations, which the revised constitution has upheld. (The first stab at such a proposition is the management tender put out for Setenave, the near-bankrupt shipbuilding yards.)

The short list of candidates for management should be known by early October. The resultant success or failure will condition management contracts for other areas.)

Months ago the Government announced the creation of an Institute of public management which would oversee the financial and operational activities of the public sector, and compel each concern to present full and proper accounts down to the last minor item.

It is known that there have been fierce arguments between several ministries over which department should be responsible for defining the structures of the new institute and for supervising it, as a result months have been wasted because of personal or political animosities.

That, however, is often the fate of major ventures in Portugal—one faction or another, or an ambitious individual obstinately stonewalls, regardless of the national interest, until the group achieves the key positions it seeks.

Thus a sector with over \$1bn in assets is still waiting for overall management that should gradually eliminate today's vicious circle. At present bills owned one public company by others force the former to turn to bank loans for their operating funds.

But, now that José Salgueiro, the finance minister, has dictated fierce restrictions on non-investments, many public concerns are in a position best described as perilous.

Hundreds of thousands of jobs are at stake in the sector, and this consideration has been looming over successive governments like a storm cloud. But the choice between letting the sector, in its present bureaucratic lethargy, continue to devour a small, poor country's tax revenue, or trying to streamline it where possible had to come sooner or later, regardless of political risks. The ruling alliance has made the choice; their problem is getting hold of the tools with which to put it into effect.

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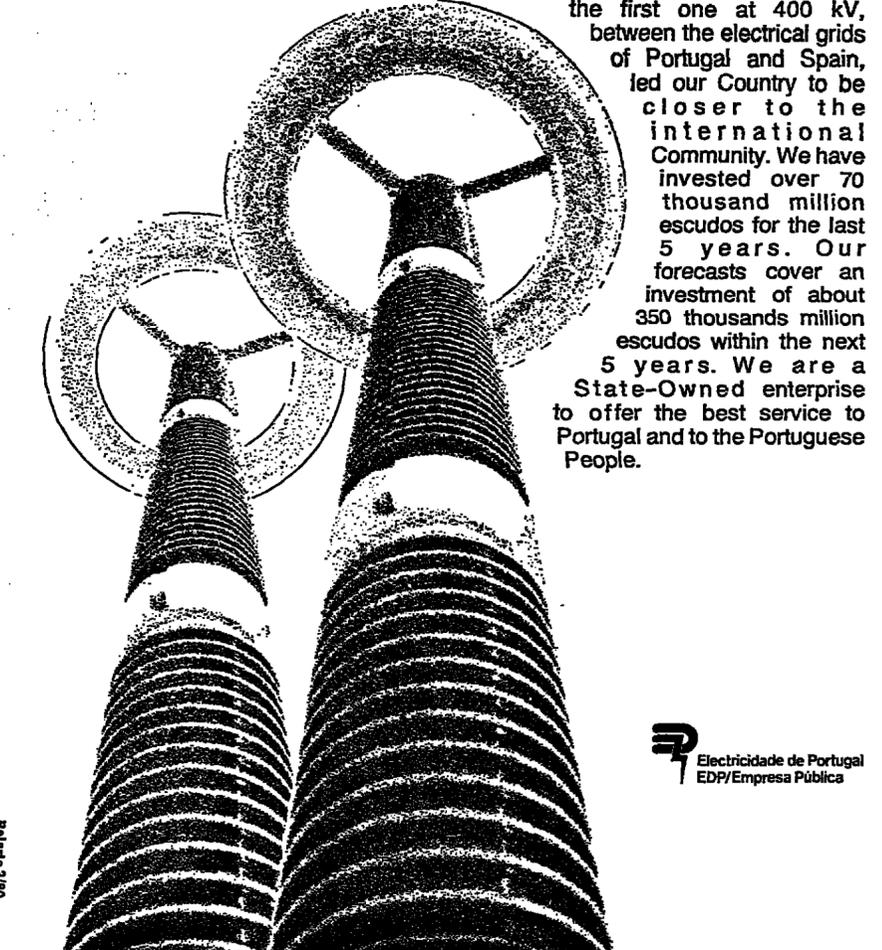
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Diana Smith

ahead of the future

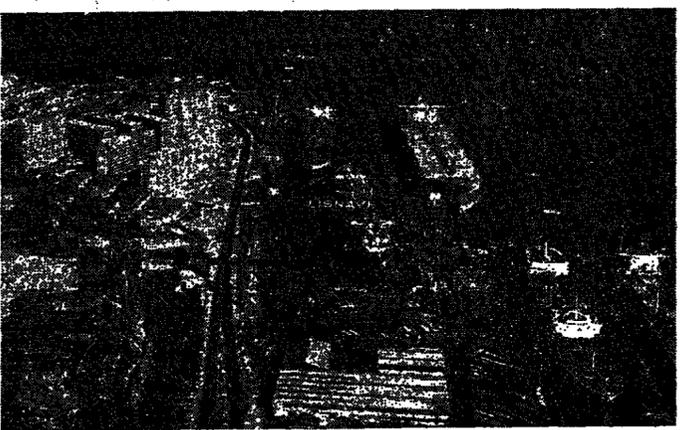
We exist to ensure today, tomorrow's needs of energy in Portugal. We have 44 hydroelectrical and 6 thermal power plants under operation. But we have to go further on. Under construction we have by now 5 hydroelectrical power plants plus 1 thermal power plant. And new ones are under project. A new interconnection, the first one at 400 kV, between the electrical grids of Portugal and Spain, led our Country to be closer to the international Community. We have invested over 70 thousand million escudos for the last 5 years. Our forecasts cover an investment of about 350 thousands million escudos within the next 5 years. We are a State-Owned enterprise to offer the best service to Portugal and to the Portuguese People.



Electricidade de Portugal EDP/ Empresa Pública

Search for right strategy in state shipyards

THE RUMBLING crisis in Portugal's shipbuilding and shiprepairing industry is fast coming to a head. Lisnave, the State-controlled repair yard and Portugal's biggest foreign exchange earner, has warned the Government that urgent steps must be taken to prevent the collapse of the company. Orders have dropped sharply. Around 2,000 of the yard's 7,500 workers report for work each day but stand around idle.



Lisnave, the ship repair yard on the river Tagus, Lisbon

The picture is similar at Setenave, the yard that expanded rapidly in a mood of optimism in the early 1970s to meet the expected requirements of the tanker industry. In a move to stem the heavy losses, make use of the idle capacity and a 6,200 strong labour force, the Government has invited offers from companies around the world to try to find a survival strategy and manage the company under a lease contract.

Solutions to the problems of Portugal's two big shipyards will be political rather than commercial or industrial. They are both big employers and at the heart of the public sector. Complicated labour laws which make it difficult to shed workers hold them in a strait-jacket in trying to respond to movements in the market.

Lisnave has already sounded the alarm, pointing out that more than a third of the labour force or around 2,500 people are currently surplus to requirements. The Government, which has promised to revise legislation introduced in the wake of the revolution to prevent indiscriminate hiring and firing of labour, will have to bite on the bullet. It seems unlikely that Ford will commit itself to a \$1bn investment to build a new car plant without greater freedom to lay off workers.

Reform needed

Reform is necessary not only to land Ford but to attract other much needed foreign investment. But the battle about how wide-reaching any changes will be is likely to focus on the shipyards. Communist influence is strong among the Lisnave trade unions and there has already been widespread unrest at a fairly limited package of company proposals to cut costs.

The economies include the requirement that 500 white collar staff should work a full day, reductions in shift and night working and reductions in fringe benefits. Workers will get one not three pairs of overalls a year.

Every effort possible was being made at management level to cut costs and improve sales. He warned that were the finances of the company to collapse Lisnave would probably have to be dismantled, with the loss not only of the immediate 7,500 jobs but also of employment throughout dependent sectors.

While control of Lisnave is with the state, which since the revolution has a holding of around 23 per cent, the ownership is complex. The Mello group ousted by the revolution still has an equity stake of 22 per cent, with Rita Scheldt-Verdine of Holland and Erikasberg of Sweden holding around another 19 per cent each.

Sr Mello told the Government that the crisis at Lisnave had to be overcome as in other European companies by scaling down activities, with a modicum of public sector backing. Government support should come in the two major areas of labour and finance, he said.

Indeed, Lisnave is known to be pressing the Government not only to make more dramatic changes in the labour laws than so far promised but also to provide a scheme of unemployment benefits. Many of the 2,000 jobs shed by Lisnave over the past two years have had to be financed by the company under its own early retirement scheme, which offers workers with 10 years service a pension of 40 per cent of their wage until official retirement age.

National solution

Sr Mello also urges a national solution for the problem of shipbuilding, suggesting that Lisnave should be allowed to manage Setenave. Such restructuring would create a large unit with consequent economies of scale. "The UK, Sweden and Holland have made similar reorganisations with proven success," he argues.

Sr Mello maintains that a complete rethink is necessary of all the financial premises on which the company has been based. He advocates transforming short-term debts into medium- and long-term, coupled with interest rate subsidies and a period of grace for repayments.

Despite the problems the workforce mushroomed between 1974 and 1977 from 1,400 to 6,200. Most of the workers are still there, though orders have come through at a trickle. Even the repair work for which Lisnave enjoys a good reputation has slowed down sharply.

The Government, in the apparent belief that there will be a shipping company somewhere in the world with activities complementary to Setenave, has invited tenders from companies willing to lease and manage the yard. Advertisements placed in international newspapers suggest there may be companies with the required markets, the new technology or the financial muscle to be able to make use of the Setenave facilities.

Whether or not the Government is able to confound the sceptics and find such an ideal partner remains to be seen. What is clear is that tough political decisions about the future of the Portuguese shipyards cannot be delayed much longer. The nation, like so many others throughout the world, has to decide how big an industry it requires and what price it is prepared to pay.

Management in the tower block administrative centre of the Lisnave yard on the banks of Lisbon's River Tagus will be subjected to the ritual chants of the apparently militant workers. They will see the red flag and the Communist Party insignia raised. But the fundamental decisions are out of their hands.

The Government must face up to the issue of how bold to be in any reform of the labour laws and the terms on which its shipbuilders will trade in a fiercely competitive market.

Arthur Smith

Portuguese Industrial Policy and the Challenge of the Eighties

The options as regards industry imposed on Portugal by more open participation in world economy and the European space, have since the first years of the eighties been the centre of public discussion and Government action. The crux of the matter is not only the adoption of an industrial model fitting into the new patterns of industrial development envisaged by the modern trends of international economy, the constituent elements of which are already in preparation, but also the choice of the project for society and the economic model that offers greater potentialities for the country's economic and social development. A process of this kind, it may be said, Portugal is unequivocally in favour of the efficacy of the market economy, without neglecting the importance attributed to the social component of development.

At the moment Portugal enjoys stable political conditions, and the Government has established a horizon for its action. This naturally constitutes favourable circumstances for implementing a well structured industrial policy that is not at the start affected by too marked conjunctural conditions.

In the post-war decades, the industrial sector was the sector that showed the most dynamic growth in Portugal's economy. At that time basic infra-structures were laid, some projects of substitution of imports were carried out, and the country's industrial base was advanced economic, technological and managerial levels, and some reasonable positions were attained in foreign markets—especially in labour-intensive industries and industries of a low or intermediate technological standard. The international framework of study helped structural adjustments to achieve a certain modernisation of the Portuguese industrial structure.

In quantitative terms growth in the fifties and sixties and start of the seventies was very striking: the industrial product increased at an average of 10% per annum, and export performance was also excellent. Nowadays industry accounts for 40% of the Gross Domestic Product, employs about 35% of the active population and contributes to about 4% of Portuguese exports.

The rate of progress of certain sectors of industry did not, however, affect the pull on other sectors of activity (notably on agriculture and even on other sections of industry itself) that had been hoped for by members of the government at the time. This means that a dual, unbalanced structure was created, one that was little suited to permanent adaptation to the continual structural changes in demand, technological modifications, changing costs and the preponderance of highly capital-intensive activities (with considerable energy requirements). Furthermore, industrial growth did not lead to adequate use of the existing natural resources, the spectrum of international relations remains little developed and the degree of technological autonomy is still, generally speaking, very unsatisfactory.

In various sectors of Portuguese industry there is also an excessive predominance of small and medium-sized firms (although on an overall basis the percentage of such firms is not higher than in other European countries), productivity levels are low and the quality of industrial products is insufficient and unsuited to certain demands of the most progressive markets. There is too much weight in the exports with low return-elasticity and, as regards imports, in raw materials, industrial products and equipment goods.

Too much dependence on oil as a source of energy is another negative characteristic of Portugal's present economic structure. The balance of the present situation of the industrial sector, with clear recognition of its weak and strong points, constitutes for the Portuguese Government only the base from which to face the challenges of the eighties. It is, in fact, stressed in the important speech by Mr. Bayão Horra, Minister of Industry, Energy and Expansão, on industrial policy, that the country is in a better position as regards the future model of industrial development (more compatible with small-scale production, and in which the preponderance of highly capital-intensive activities will be considerably reduced), than was the case with the classical model of industrialisation. The quality of Portuguese manpower (in particular its high adaptability) and the availability of natural resources capable of being developed in a far more interesting way with the discovery of new technologies are important trumps for Portugal to play in the future.

Accordingly, as has been pointed out in this paper, Mr. Bayão Horra traced a coherent and daring industrial strategy that tries to guide the sector's development according to the main bases of transformation of the country's industrial and international economy.

As was mentioned at the time, the guide lines of that strategy are as follows: —exploitation of the natural resources so as to optimize the national value added. This means better development of the mineral resources—iron, pyrites, wolfram, of the non-metallic minerals (notably ceramic) and other raw materials, in which a search for new and more advantageous uses now offers greater potentialities. —a defensive strategy in the traditional export industries, where international demand is not very strong and there is aggressive offer on the part of new producers, with a view to qualitative evolution that can defend the positions reached in the most developed markets: textiles, clothing, footwear and others. —intensive development, through an aggressive strategy, of industries in which the country has its own technology and in

which the comparative advantages are stable or capable of being extended: light mechanical and electrical equipment, transport material, power equipment, equipment for handling and lifting goods; engines for vehicles; professional and telecommunications electronics; engineering and planning activities.

—creation of a nucleus of advanced technologies, with a view to consolidating technological autonomy in the future, according to the country's human and material potentialities. In this regard, the industry-research structure relationship is essential, in order to potentiate possible fields of action, in particular of high resistant materials, compound materials, renewable energy technologies, etc.

These four major guide lines of industrial strategy must be pursued in such a way as to ensure a systematic improvement in the overall competitiveness of industry and its export capacity, so as to generate a positive, exclusive balance that will help to remove the present financial hindrance to economic growth associated with the weight of the foreign deficit.

It is on the fortuitousness of private enterprise that will depend the success of implementing this strategy. The Government is fully aware of this, and is taking industrial policy steps intended to create a favourable environment for the development of private enterprise and to back up its progress under competitive conditions. The Government is particularly concerned with creating a favourable social and economic atmosphere, a substantial improvement in infra-structures, the granting of adequate forms of technological support to industry, occupational training, and the adoption of an effective system of tax and financial incentives aiming at favouring those projects which are of major interest to the country's economy.

The role that is recognized private enterprise should play within the context of Portugal's new industrial policy is well illustrated in a passage of the Ministry of Industry's speech, referring to industrial policy, in which he stresses the absolute need for "a strong private entrepreneurial sector, motivated and mobilized for the fulfilment of the national aims and made up of competent, go-ahead entrepreneurs", while at the same time he points out that the State as entrepreneur is almost the antithesis of the qualities of initiative, fortitude and quick decision-taking that are necessary as the basis for an industrial strategy as delineated.

In more operational terms, the following may be indicated as political measures of some importance in the field of operation of the Ministry of Industry, Energy and Expansão, with incidence on industrial activity: —reorganization of the Ministry, with reinforcement of its functions of orientation, information and support, particularly at a regional level, and reduction of the administrative-control function which corresponds to conceptions of industrial policy that are now outdated; —preparation of basic laws for framing industrial activity, namely the Basic Industry Law and the Mines Law, setting out the guide lines of policy in the respective sectors for the coming years; —creation of new systems of support for exports, following the driving idea of Government policy: "1982—Export Year"; —policies involving a reorganization of certain sectors of particular importance in Portuguese industry, notably the textile and electro-mechanical industries; —implementation of the Plan for Assistance to Portuguese Small and Medium Industries, which comes on the financial participation of the EEC, as part of the common action envisaged for the pre-membership period. This Plan is intended to provide financial backing for the modernisation and development of small and medium firms, improvement in management and technical assistance, and improvement in occupational training, reinforcement of technological assistance, etc.; —preparation of a Plan for National Technological Development, which will be able to count on support from the Center for Policy Alternatives of the Massachusetts Institute of Technology.

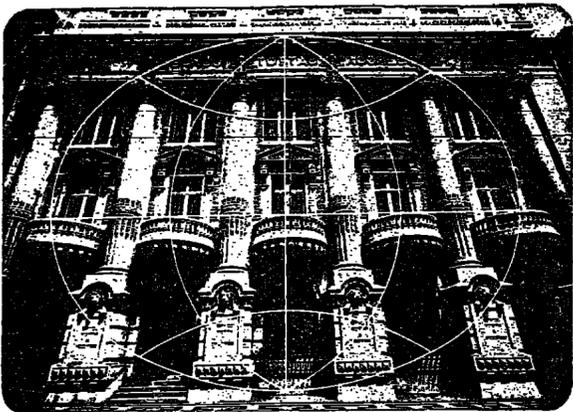
As regards energy, the main preoccupation of the policy is to make energy supply more secure and to reduce dependence on foreign sources. An energy plan is in an advanced stage: it will summarise these problems and set the strategy to be adopted and the main action to be taken, having in mind a time horizon of 30 years. In this area a crucial role is played by the investments of the State sector in the energy infra-structure, though an important part must also be taken by private enterprise and/or by municipal electrical power production from small schemes or by using waste from the main activity. Reduction of dependences calls for better use of known Portuguese energy resources, power saving in all sectors of economic and social activity and, of course, the investigation of new resources. As regards this last aspect, and particularly as regards oil prospecting, a system of incentives was recently instituted that offers benefits on the same lines as those provided in other European countries.

Ministério de Indústria, Energia e Expansão Gabinete de Estudos e Planeamento Av. Conselheiro Fernando de Sousa, 11 1000 LISBOA Tel. 659182/7.

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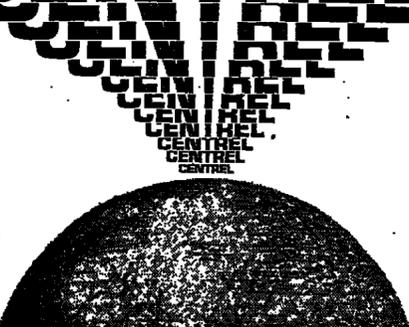
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**PORTUGUESE INDUSTRY IV**



Oporto, the commercial centre for the bulk of the textile trade in Portugal

**Special entente on textiles**

PORTUGUESE TEXTILES are more expensive and often of better quality than many similar products from the Far East. For this reason Portuguese manufacturers are irked by the tendency particularly in Britain and France, to put them in the same category as Taiwan, South Korean or Hong Kong "invaders" who can make a men's shirt for a quarter of the price a Portuguese company can.

Nevertheless, the fact that Portuguese factories make clothing or cloth sometimes for as little as one third of the west European average, making it possible to offer very competitive prices in west European chain stores or boutiques, brings special EEC opprobrium to an industry that represents over 40 per cent of Portugal's industrial product and a third of her exports.

About 60 per cent of Portuguese textiles are sold to EEC markets and 20 per cent to EFTA outlets - so an entente cordiale is of supreme importance. Negotiations for Portugal's EEC accession have laboured over the textile question and an entente has been worked out. There will be a pre- and post-accession period of quotas on Portuguese textile exports to EEC-member countries, starting this year, and gradually becoming more liberal.

stand, no doubt mindful of her own textile industry. Portuguese political leaders protested at restrictions which, they felt, violated the spirit of the Treaty of Rome - but patriotism has bowed to pragmatism. Better this special entente than relegation to the sort of conditions imposed on countries covered by the Gatt multi-fibre agreement.

In fact Portugal suffers from the same problems as textile industries in more developed European countries. The industry - more or less equally divided between the north and the south, except that high quality clothing firms tend to be in the south and textile firms proper in the north, is in need of capital and technology. Its one advantage, is cheap labour but this is not always synonymous with efficiency.

A report on the industry commissioned by the Portuguese Government shows that only 5 per cent of the companies are of a size and efficiency to bear the brunt or any form of foreign competition. Of some 1,700 companies in all working in textiles or clothing, 1,281 have fewer than 50 workers.

There have been serious efforts to modernise by more imaginative firms, and at group level, like the Portuguese association of clothing manufacturers, there has been regular lobbying for government backing for the search for new markets outside Europe. But this needs money and quick, flexible government response, not necessarily always available.

**Assistance**  
The industry hopes for assistance from official export promotion bodies with overseas offices or showrooms, in tapping the U.S., Canadian and Middle East markets at present largely unknown areas. Meanwhile, the special relationship with the former colonies, particularly Angola and Mozambique, is being actively promoted, both for sales and joint ventures where Portuguese manufacturers would help their African counterparts to build up local industries. Portugal also hopes to buy more cotton from Mozambique.

To try to attract foreign buyers, a new trade fair will be held next year in Lisbon with the blessing of Sr Bayao Horta, the Portuguese industry minister, and backing of the Portuguese Industrial Association. This fair will display not only products of the textile sector but

accessories and machinery. It will complement established annual shows like ForTex and Portuguese Offer, held respectively in Oporto and Lisbon.

Portuguese textile experts readily argue that the country is a heavy importer of textile machinery from the rest of Europe - to rebut their unwanted status of "invader" they are working for higher quality and high fashion although textiles are already at the intermediate price and quality levels. To this effect the clothing industry association started up the sector's first training school a year ago including courses for high fashion designers.

EEC membership is not without its ironies. Once Portugal joins, her tariff barriers against non-EEC products will be dismantled. She will be vulnerable to cheap Far East clothing. This worries manufacturers, since the domestic market, which takes about half the clothing annual output, is small and short of purchasing power.

As a country of only 10m inhabitants with a low birth rate and slow creation of new jobs, Portugal has limited growth prospects for textiles in the near future, so exports are a basic question of survival. Meanwhile the Government is contemplating a World Bank loan to help restructure the sector.

Diana Smith

**IMPORT OF TEXTILES**

	1980	Value
	Tons	Es(m)
Fibres	218,210	18,421
Yarns	30,327	7,962
Fabrics	8,708	4,821
Knitwear	916	55
Clothing	119	18
Sundries	4,335	1,204
Total	258,512	32,821

**Jan/March 1981**

Fibres	57,976	5,927
Yarns	6,643	1,658
Fabrics	2,612	1,541
Knitwear	272	28
Clothing	28	0
Sundries	1,412	40
Total	68,947	9,377

**EXPORTS**

	1980	Value
	Tons	Es(m)
Fibres	4,810	77
Yarns	22,562	4,922
Fabrics	24,877	9,671
Knitwear	16,176	14,621
Clothing	14,010	16,481
Sundries	725,120	13,471
Total	155,549	59,381

**Jan/March 1981**

Fibres	2,444	15
Yarns	4,832	1,111
Fabrics	5,622	2,521
Knitwear	2,240	4,521
Clothing	3,361	4,021
Sundries	26,516	3,421
Total	41,045	15,621

**TRADE BALANCE**

	1980	Value
	Es(m)	Es(m)
Exports	59,385	15,621
Imports	32,857	9,377
Balance	26,528	6,244

**EXPORTS OF TEXTILES BY MAIN MARKETS**

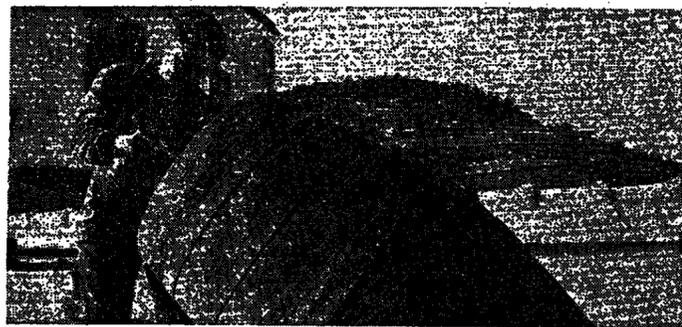
	1980	Value
	Tons	Es(m)
UK	35,827	15,321
France	18,058	6,391
W. Germany	14,237	6,591
Sweden	12,295	6,841
Denmark	7,770	2,181
Belgium/Lux	6,887	2,121
Norway	5,747	2,981
Finland	5,211	2,711
Italy	4,969	7,611
Netherlands	4,082	2,601
Spain	3,746	2,711
Switzerland	3,614	2,681
Austria	2,187	1,391

**Jan/March 1981**

UK	8,209	3,671
France	6,309	1,931
Sweden	2,800	1,641
W. Germany	2,573	1,571
Belgium/Lux	1,635	541
Italy	1,421	221
Spain	1,263	411
Denmark	1,236	411
Norway	1,214	611
Netherlands	1,175	611
Austria	1,167	311
Switzerland	664	471

**TEXTILE TRADE: BY COUNTRY**

EXPORTS			IMPORTS		
Destination	1981	% of total	Origin	1981	% of total
Countries	Es(m)		Countries	Es(m)	
UK	36,956	14.5	U.S.	71,888	12.1
France	32,102	12.6	W. Germany	65,376	10.1
W. Germany	31,752	12.5	UK	47,828	7.1
Angola	13,821	5.4	France	46,388	7.1
U.S.	13,815	5.2	Spain	39,437	6.1
Holland	13,801	4.7	Italy	32,121	5.1
Switzerland	11,278	4.4	Saudi Arabia	31,159	5.1
Sweden	11,035	4.3	Japan	23,943	4.1
Italy	10,796	4.2	Belgium-Lux	20,534	3.1
Spain	7,261	2.8	U.S.	18,571	3.1
Belgium-Lux	6,768	2.7	Switzerland	17,788	3.1
Norway	4,788	1.9	Holland	17,460	3.1
Denmark	4,350	1.7	USSR	14,461	2.1
Finland	3,946	1.4	Nigeria	14,244	2.1
USSR	3,216	1.3	Belgium-Lux	14,242	2.1
Brazil	2,948	1.0	Sweden	13,182	2.1
Austria	2,825	1.0	Iran	11,905	2.1
Canada	2,543	1.0	Venezuela	10,778	1.1
Japan	2,168	0.8	Brazil	7,887	1.1
Mozambique	2,058	0.8	Iceland	4,366	0.1



A cooper at work on a port cask or "pipe" in the Douro Valley

**Why wine companies are in deep trouble**

IT IS sad but unfortunately true that, as with so many charming old-fashioned arts that have somehow lingered on in Portugal, traditional Portuguese wine-growing is doomed in a world where costs dictate survival.

The writing is on the wall, both for the steep terraces of the Douro valley where generations of smallholders have tended the vines which produce port and for the humble peasant and his home-grown plonk. The reason is that Portuguese wine - whether it be port, madeira, rose, vinho verde or ordinary red and white - is pricing itself out of the market.

"The cost of a case of Italian wine delivered at the dockside at New York with freight and insurance paid does not cover the cost of the packaging of a case of 12 empty - and I stress empty - bottles of table wine which have not even left Portugal," the head of a major wine firm's export department said. The wine companies recite a familiar litany of woes: lack of government subsidies and excessive production costs, because the industry is labour-intensive and not sufficiently mechanised. Their plight is certainly real. Portugal is in the extremely vulnerable position of relying for up to 80 per cent of its table wine exports on rose at a time when pink wine's popularity in the world seems to be declining.

**PORT WINE Exports 1981**

	Hecto-litres	%
W. Germany	37,851	6.93
Belgium	69,026	12.63
Denmark	22,742	4.16
France	228,626	41.94
Holland	37,903	6.94
Ireland	1,688	0.31
Italy	22,904	4.27
UK	70,681	12.94
Total EEC	498,424	
Total World	546,427	

**TABLE WINES (Exports 1980)**

	Hectolitres	000 Esc
U.S.	1,733,413	1,733,413
UK	48,946	381,483
Germany	50,227	299,511
Italy	34,297	210,369
Holland	22,944	182,071
Brazil	17,728	116,867
Japan	14,642	117,814
Sweden	13,445	84,953
Switzerland	214,193	292,030
Denmark	13,780	64,287
Belgium	13,825	91,030
Venezuela	17,717	109,526
France	14,452	75,702
Angola	107,545	372,606
Total	1,639,855	5,256,139

Exports of port in fact fell 11 per cent last year, but its average cost rose 14.6 per cent. Wine growing in Portugal faces such problems that the European Community has no cause to fear a flood of cheap Portuguese wine once Lisbon enters the Common Market. The fear is all on Portugal's side. In border areas, residents are already crossing to Spain to buy their wine because it is cheaper than in Portugal. On the day the trade barriers come down, Portuguese wine will be fighting for survival, even on home ground.

The economic reasons for this crisis are fairly simple. In the whole of Portugal, there are fewer than 1,000 hectares of vineyards planted in accordance with the latest modern technology. In a country which produces an average of 10m hectolitres of wine a year, that is a staggering figure.

When three port wine houses bought a tract of land outside the traditional port growing area, but well within the demarcated zone, there was started a row after tractor, they started pulling up olive groves to plant vineyards that Cockburn Smythe froze its project and the other two never dared to go ahead with theirs.

What made it worse was that the land chosen for the new vineyards was flat, making it easy to operate machinery. Left-wing newspapers immediately published photographs of the tightly-packed terraces on the steep slopes of the Douro valley and said the traditional landscape of northern Portugal was threatened by multinationals.

The small producers who grow most of Portugal's wine are part of a landscape that has been left unchanged for centuries. Many of them still use mules to plough between the vines. It may be picturesque, but it does not make a profit. At the end of this month, Portugal will begin enforcing drinking and driving laws for the first time. When one of the worst accident rates in Europe coincides with one of the highest per capita consumptions of alcohol, this is a step in the right direction, but unfortunately it is probably the last reason why less Portuguese wine will be drunk.

By a Special Correspondent

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محمد بن راشد

Profile of the man spearheading the drive to attract private capital. Arthur Smith reports

# Welcome smiles for foreign investment

Sr FERREIRA De Amaral, a smiling and effusive man, describes himself as "a product of the revolution". He is no exception but at the age of 37 his credentials are exceptional. A high flying graduate he did a spell in private industry before conscription to the armed forces. "I was a captain of infantry in Angola. You know, actually killing people. I realised how wrong it all was." From there it was to the civil service, a top appointment in the industry department, a period as a minister, back to head up an armaments company and then vice-president of the foreign investment

institute, the body now charged with attracting private capital. He is enthusiastic about his role. After only one month in the job he sees his task as putting Portugal on the map, cutting through the much-criticised red tape and bureaucratic traditions. He complains that service to the state and the role of civil servants has become an end in itself, ignoring the role of the new private sector in stimulating economic growth. "The first thing a new company wants to do is to make its mark with the state, to be accepted." Sr Amaral maintains that any controls on foreign

investment are "purely temporary and pragmatic." The investment institute created to oversee foreign spending in Portugal at a time when there was suspicion about new schemes now thought its duty was to break down the obstacles. He clearly sees the planned \$1bn investment by Ford as a breakthrough: after all, he was involved in the detailed negotiations when the industry department took the initiative in going for Ford after reading about the scheme in The Financial Times. Sr Amaral says the prospective Ford deal has put Portugal on the map. The

fact that the U.S.-based multinational was considering the country had prompted a host of other inquiries. The Portuguese Government is obviously putting together a special package to clinch the Ford deal but independent reports suggest Portugal offers investment incentives that compare favourably with other companies. Studies done on the local economy serve to underline the importance of foreign investment in stimulating new technology. It tends to be the large overseas companies who play a leading role in introducing new processes, and adapting changed patterns of organi-

sation. The key sales point for Portugal tends to be the low wage rates — anything from a fifth to a quarter of those prevailing in the rest of the Western Europe. Arguments rage about productivity and whether such rates are translated into lower unit costs. The real test will come with Ford project. Should it be confirmed, it will not only be the biggest foreign investment in Portugal but also the first time workers have been involved in a mass-production environment. The Ford scheme is on a different scale to anything yet experienced in Portugal.



Sr Ferreira do Amaral

# Car multinationals are poised for expansion

PORTUGAL, in spite of its people's passion for the motor car, has a small domestic market compared with its European neighbours. Sales last year totalled little more than 70,000 and any improvement this year will be slight. The multinationals are not only battling it out for market share but cutting across with a view to using the country's production base for international sales. Renault is investing ahead with a \$600m investment that by 1987 should create around 18,000 jobs, boost Portuguese exports and help develop an indigenous motor components industry.

	1981	1982	1983*
Passenger vehicles	53,172	51,992	58,397
Light commercial vehicles	20,767	25,261	38,587
Heavy commercial vehicles	7,960	7,552	8,270

	1977	1978	1979	1980
Renault	14,925	7,542	8,731	9,348
Citroen	10,634	7,140	7,246	13,197
Peugeot	8,040	4,881	3,860	6,638
Audi-Morris	5,297	4,785	2,252	1,128
Ford	3,289	3,409	2,598	3,038
Toyota	4,527	1,858	3,522	4,015
Other	22,483	6,566	6,857	7,257
TOTAL	72,572	40,313	36,469	45,561

Ford is expected to take a final decision before the end of the year on plans to invest \$1bn to start production by early 1987 to assemble 200,000 vehicles a year. The project, the biggest foreign investment in Portugal, would also make Ford the country's largest exporter. The vehicle industry and the active working by Government of international investment even for the locally assembled vehicles. It is these quotas that the Government plans to phase out by 1985 under an industry restructuring programme which it is hoped will establish an efficient and competitive automotive sector. Meanwhile, the Government is using the quota system as an incentive to encourage companies to expand their activities in Portugal: extra import quotas are allowed according to the value of cars or components exported.

import of built-up cars and signalled the move towards a freer market. However, weakness of the domestic industry and subsequent adverse balance of trade led in 1977 to the establishment of a quota system even for the locally assembled vehicles. It is these quotas that the Government plans to phase out by 1985 under an industry restructuring programme which it is hoped will establish an efficient and competitive automotive sector. Meanwhile, the Government is using the quota system as an incentive to encourage companies to expand their activities in Portugal: extra import quotas are allowed according to the value of cars or components exported.

artificial. Most assemblers believe they could sell more if only they were allowed. Unofficial forecasts suggest sales this year and next will be only slightly up on the 70,742 of 1981. The big jump is not expected until controls come off in 1985 when registrations could rise to around 100,000. Such figures however, would be little more than take the market back to the level before the revolution: sales in 1974 were 92,000. Renault with its present volume of sales can continue to develop a strong dealer network offering finance service and reliability. The favourable quota allocation given to Renault because of its investment is fuelling speculation about the sort of deal Ford will get if it confirms its \$1bn plan.

The Ford project, however, is truly international with 95 per cent of the proposed 200,000 vehicles a year output scheduled for export. Mr Philip Caldwell, chairman of Ford, delivered personally a letter of intent to the Portuguese Government and has suggested final decision is likely before the end of the year. Production would start in 1986. The site for the new factory is at Sines, a new petrochemical and industrial complex which has a deep-water harbour. The location close to the major sea lanes is a big advantage. Mr Caldwell has indicated the plant would meet demand for markets outside Europe as part of Ford's strategy to give priority to expansion outside the U.S.

Such a move would mark a sharp turnaround from the present complex system of import quotas and controls. The more you learn about the system the more complicated it becomes and you realise how little you really know," says one of the present market leaders. A ring of protection was thrown round the merging motor industry in the 1960s with companies required to assemble knocked down kits in Portugal rather than importing built-up vehicles. But a free trade agreement signed with the European Community in 1973 provided for the abolition of the 1960 law prohibiting the

General Motors which is spending about \$7.5m to increase capacity at its assembly plant has also been active in the components sector. A company formed in 1980 already employs 300 workers making steering wheels and other parts for export to Adam Opel assembly plants in West Germany, Belgium and Spain. Another company established last year manufactures wiring harness assemblies primarily for the new Opel Corsa. The market for new cars, because of the quota system, is

Arthur Smith

# Construction looks to ex-colonies

OVER FIVE centuries ago, the Portuguese sailed out on their great voyages of discovery and set up their colonial outposts in such far flung places as Malacca, India, the Gulf, Africa and Brazil. Today, they have lost their colonies but to many, the Portuguese emigration still offers the only hope of survival. That is why, long after righteous British men over ended Portugal's involvement in the African slave trade, the country's biggest and most lucrative export is still people. Without the hard currency that some three million Portuguese workers scattered over the face of the earth send back home every month to help a relative or build a house for their old age, Portugal could not survive financially.

knows that only government subsidies can help it beat foreign competition. The trouble is that the best terms the Portuguese can in exceptional circumstances, offer never match those regularly made available by richer nations and it is simply out of the question for Portugal to finance non-Portuguese components of a contract. With the recession gripping Portugal's traditional export markets in the West, Portuguese construction firms have particularly been trying to do business again with Lisbon's five former African colonies: Angola, Mozambique, Guinea-Bissau, the Cape Verde archipelago and the island republic of Sao Tomé and Príncipe.

to increase the size of Bissau port. One of the biggest success stories is Soares da Costa, a firm that has been awarded a contract to lengthen the runway and put up new airport buildings at Bissau, as well as to build the new road linking the airport to the capital. In Angola, the same firm is building a new transport base in Luanda for Sonangol, the state oil company. Teixeira Duarte has secured a \$3.5m contract to repair the Tete Bridge over the Zambezi River in Mozambique and, together with two other Portuguese firms, Somague and Engli, it is bidding for the tender to raise the height of the Cambeze Dam in Angola's Kwana River, which produces Luanda's electricity. Even the small islands are good business, Ramalho Rosa is lengthening the runway at Sao Tomé airport and putting in new signalling system that will make it capable of handling night flights and jumbo-sized planes. The Portuguese firms, Ildio Monteiro, Somet and J. Bento Pedrosa, are building a shipyard on the island of Sao Vicente in Cape Verde to repair the fishing fleets of the Soviet Union, Cuba, Bulgaria, France, Japan and West Germany operating in West African waters. One of the reasons for this success has been the fact that local workers in the ex-colonies learn much more when they are working with Portuguese firms. The chairman of one Portuguese construction company tells of his first visit back to Luanda where the Angolan branch of his firm had been nationalised. "They had some Yugoslav technicians to help them, but as the Yugoslavs did not know the language, they worked alone in complete silence not showing anybody how anything was done." While he was touring his old offices, the new Angolan managers showed him a special room, kept under lock and key.

Traditionally, most of those who set out to try their luck abroad end up in the building trade. To understand the problems of Portugal's construction industry, it is important to realise the economic distress that has driven successive generations of Portuguese from their tiny country hanging on to the edge of Western Europe. Whether or not Portuguese construction firms succeed in winning foreign contracts, Portuguese emigrants will—out of sheer economic necessity—go on serving as a kind of roving international workforce of builders, because they are willing, plentiful, inexpensive and hard-working. The most that Portuguese construction firms can hope to do is to keep up with their workers. Unfortunately, in times of recession and expensive money, the Portuguese firms will be judged not so much on the basis of their skills as on how good a financial package they can offer, especially in their biggest potential market—the Third World. Like many others in this nation of severely limited financial resources, the Portuguese construction industry

Projects needed All of them desperately need development projects, but although the Portuguese firms have the great advantage of speaking the same language and, in many cases, of having already built up considerable experience in those countries before their independence, none of the ex-colonies can afford to award a contract for old times' sake. Portugal does grant credit lines for Portuguese-speaking Africa and, even though Lisbon's terms cannot compare with those offered by French or Italian firms, the construction industry has been able to take advantage of them to recover some lost ground in the ex-colonies. A private Portuguese railway engineering company, Somafel, led an international consortium which in May signed a contract for a \$200m contract to renew the railway line linking Mozambique's northern harbour of Nacala to landlocked Malawi. Construction Technicas is building a \$66m textile factory in north-west Mozambique and working on various projects at the ports of Maputa and Beira. In Guinea-Bissau, the same firm is involved in a \$48m plan

A Special Correspondent

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# PORTUGUESE INDUSTRY VI

## Preparing for the challenge

CONTINUED FROM PAGE 1

electricity. The text was ambiguous on this issue and many believed that it fore-shadowed the breaking up of the monopoly of the present State-owned utility, formed from 14 private companies during the revolution.

If Portugal is to gear itself for joining the European community such a shake-up is essential. Indeed among the more European-minded there is a feeling of "if we don't do this now we will miss the boat completely."

The Government has provided a lead but it is still questionable whether the private sector will be able to play the part it is called upon to play. There will be no return to the pre-revolution situation in which a handful of families dominated the economy. Yet equally those who had assets nationalised now have access to compensation bonds which can be discounted to obtain investment finance. This has not yet been done on a large scale.

The private sector is diffident without a clear voice. Right now it is having to face a drop in the economy's growth and cope with a tough monetary policy, this year the economy is likely to grow no more than 3 per cent—one of the lowest rates since the revolution. The Government is afraid of reactivating too soon for fear of letting inflation once again move above the 20 per cent mark.

The tight credit policy, implemented via monthly ceilings applied to the banks, is having a serious impact on industry. For instance construction which employs directly and indirectly over 250,000 people, or nearly 20 per cent of the labour force, is hard hit.

Credit has evaporated for buyers of new homes and around Lisbon alone almost 30,000 apartments remain unsold. Complaints come from industrial concerns like Centrel, the telecommunications company taken over from the UK group Plessey, and 27 per cent owned by the state which finds it hard to obtain credit even with 18 months orders to show the banks.

The Government would like to force companies to begin using the stock exchange but this habit takes time. In these circumstances a question mark hangs over how the private and public sectors will obtain

finance for large projects, such as development of the major pyrite deposit in the south.

This could cost over \$800m which Quintal, the state mining and chemicals conglomerate, cannot raise itself. The pyrites project touches the whole question of foreign investment in Portugal.

The AD Government has actively encouraged foreign investment in the belief that this stimulates a modernisation of the economy and provides necessary outside finance. But so far foreign investors have been hesitant, partially because of the small size of the Portuguese market and partially because of concern over the existing framework of labour laws and general doubts about the constitution.

Renault is the only multinational to have taken a big plunge with saloon car production and components manufacture and claims to be well satisfied. However this decision was taken over four years ago. A major boost undoubtedly will be the move by Ford, which has signed letters of intent for a \$1bn investment. A firm decision on a car plant at Sines in the south is expected from Ford in December and this could prove a catalyst, encouraging others.

Portugal is offering an attractive package of fiscal and financial incentives to Ford and is emphasising the comparative advantage of its labour costs. The comparative advantage of labour may well work with a multinational. Unfortunately it is an advantage the bulk of Portuguese industrial concerns often find difficult to utilise. For these are small in size, operating with inadequate technology, and often unsophisticated management.

The opportunities of expansion through export markets are conditioned by limited financial means and a general ignorance of how to approach customers. Thus Portuguese industry remains vulnerable to foreign competition. In the case of textiles, responsible for 42 per cent of industrial production, much greater sophistication exists but here Portugal is dependent upon agreements with the EEC and vulnerable to Third Country competition—the challenge ahead rests as much on the private sectors shoulders as the Government's.

Portugal—as much as it has individual choice in these matters—has kept its options open over joining simultaneously with Spain. Earlier in the year Sr Francisco Pinto Balsemão, the Prime Minister, indicated that Portugal could not wait indefinitely for Spain to tie up its negotiations. Equally, it does not wish to alienate its

Countries	EXPORTS				IMPORTS				Balance	Coverage rate	Balance	Coverage rate
	1981		1980		1981		1980					
	Tons	Esc. (bn)	Tons	Esc. (bn)	Tons	Esc. (bn)	Tons	Esc. (bn)				
W. Germany	564,970	31,753,962	637,327	31,372,965	553,583	65,376,129	530,074	55,810,905	-23,623,167	45.6	-24,437,840	56.2
Belgium-Lux.	138,351	6,768,341	235,020	7,200,750	259,492	14,253,333	330,894	14,644,531	-7,474,992	47.5	-7,443,531	49.2
Denmark	54,779	4,350,743	41,588	4,136,024	17,405	2,594,796	41,232	2,730,657	+1,755,947	167.7	+1,405,367	151.5
France	545,590	32,102,368	555,549	24,530,722	843,712	46,388,721	704,698	34,534,466	-14,286,353	69.2	-10,063,744	71.0
Holland	389,086	12,001,367	412,291	10,945,473	373,847	7,460,998	348,779	13,561,552	-5,459,631	68.7	-2,616,080	80.7
Ireland	34,657	1,121,973	18,633	816,237	17,206	1,597,574	17,972	863,408	-475,601	70.2	-47,171	94.5
Italy	194,804	10,796,390	217,391	13,233,612	231,289	32,121,593	238,229	24,963,042	-21,324,602	33.6	-11,702,230	53.1
UK	702,902	36,956,984	847,137	34,325,450	715,234	47,823,330	576,695	41,616,681	-10,571,346	77.2	-7,281,231	82.5
Greece	31,180	1,086,521	22,621	714,691	3,750	328,162	20,248	501,750	+758,350	331.1	+212,941	142.4
<b>Total</b>	<b>2,623,298</b>	<b>136,939,249</b>	<b>2,993,057</b>	<b>127,276,123</b>	<b>2,995,538</b>	<b>227,939,636</b>	<b>2,810,819</b>	<b>189,199,942</b>	<b>-91,000,387</b>	<b>60.1</b>	<b>-61,923,819</b>	<b>67.2</b>

Much depends on how the two countries resolve their dispute over a special trade agreement with EFTA

## EEC entry complicated by links with Spain

OFFICIALLY PORTUGAL still expects to be able to join the EEC before the end of 1984 but the idea of a fixed timetable has become a fiction. The combination of the EEC's own internal problems coupled with those of digesting two new members, especially Spain, has made Brussels wary of any firm commitment.

The timing of accession had, in fact, tended to be a wish fulfilment of these two countries trying to join. Furthermore, Portugal has been caught up in what it always hoped to avoid. Having applied to join before Spain and its negotiations still being at a more advanced state, Portugal has nevertheless become increasingly treated as a tandem negotiation with Spain.

As a result the infinitely greater problems surrounding Spanish entry have this year begun to rebound on Portugal. This was evident during the June ministerial meeting when, as a result of a French request, the Community agreed to a detailed study of the effects and cost of absorbing the new members. This was essentially a delaying tactic. French-inspired but not disputed by the other members who were not unhappy to hide behind France.

Portugal—as much as it has individual choice in these matters—has kept its options open over joining simultaneously with Spain. Earlier in the year Sr Francisco Pinto Balsemão, the Prime Minister, indicated that Portugal could not wait indefinitely for Spain to tie up its negotiations. Equally, it does not wish to alienate its

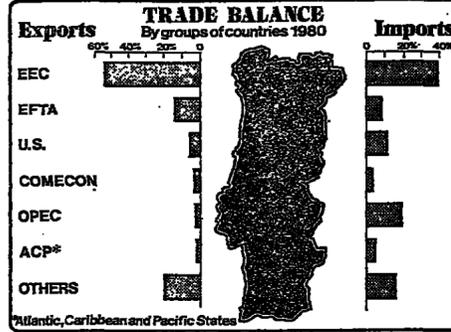
bigger neighbour in the Iberian peninsula and Portugal may soon discover that the problems of joining the EEC in isolation may be even greater.

Much will depend here on how the two countries resolve their current dispute arising from a special trade agreement negotiated between Spain and the European Free Trade Association (EFTA) to cover Portugal. This was called Annexe P and was negotiated in order to provide special treatment for Portugal with slower liberalisation before accession. The agreement which came into force in July 1980 was designed to favour Portugal but in practice it has worked the other way.

### Advantage

Portugal's theoretical advantage was that Spain undertook to liberalise at a faster pace but for a more reduced list of goods. Unfortunately for Portugal the demand for its goods in Spain fluctuates and spans a limited range—industrial and non-industrial. In the case of Spain it exports a broad range of goods. Thus Portugal, liberalising more slowly but across a broader range, has found its trade adversely affected.

Last year Spain exported to Portugal goods worth Es 39.5bn, a 53 per cent increase against Portuguese sales to Spain of Es 7.2bn. In five years Spain has quadrupled the value of its exports. The bulk of this increase is accounted for by steel imports, cement, chemicals (75 per cent of which enter



Spanish industrial competition but vice versa. Quite a lot of the industrial products now entering Portugal through Spain as a result of Annexe P are those produced by the subsidiaries of multinationals and this is the most logical way to supply the Portuguese market after accession.

In Brussels the issue has been raised but only in vague terms. The Commission recognises that there will have to be a special transition period for Luso-Spanish trade. In Lisbon this pattern is seen as one of the two most serious issues to be tackled regarding EEC entry.

The other issue concerns agriculture which in turn is directly related to the whole question of Portugal's budget contribu-

tion. Neither the reorganisation and adaptation of Portugal's agricultural sector nor the budget contribution have yet been tackled. This must await the Community's own deliberations on the fate of the Common Agricultural Policy and budgetary contributions.

On the basis of the EEC's present budgetary structure which penalises those countries importing foodstuffs from outside the Community, Portugal risks being a net budgetary contributor—only 12 per cent of its foodstuff imports come from the Community. But such a situation is unacceptable and the Government is on record as saying as much.

On the purely industrial side the most important issue for Portugal concerns its textile industry. Textiles account for 42 per cent of industrial output and are the largest single export item to the Community. The existing trade arrangement for textiles expired at the beginning of the year and since then Portugal has been exporting on the basis of self-restraint to avoid Community members, largely Britain, adopting safeguard measures.

As of July the French have proposed that Portuguese textiles be treated in two phases—pre-accession and post-accession. During the pre-accession phase Portuguese textiles would be allowed an average annual increase in sales of 5-6.5 per cent. The British had been seeking less growth. On accession there would be a four years transition period before the lifting of restrictions.

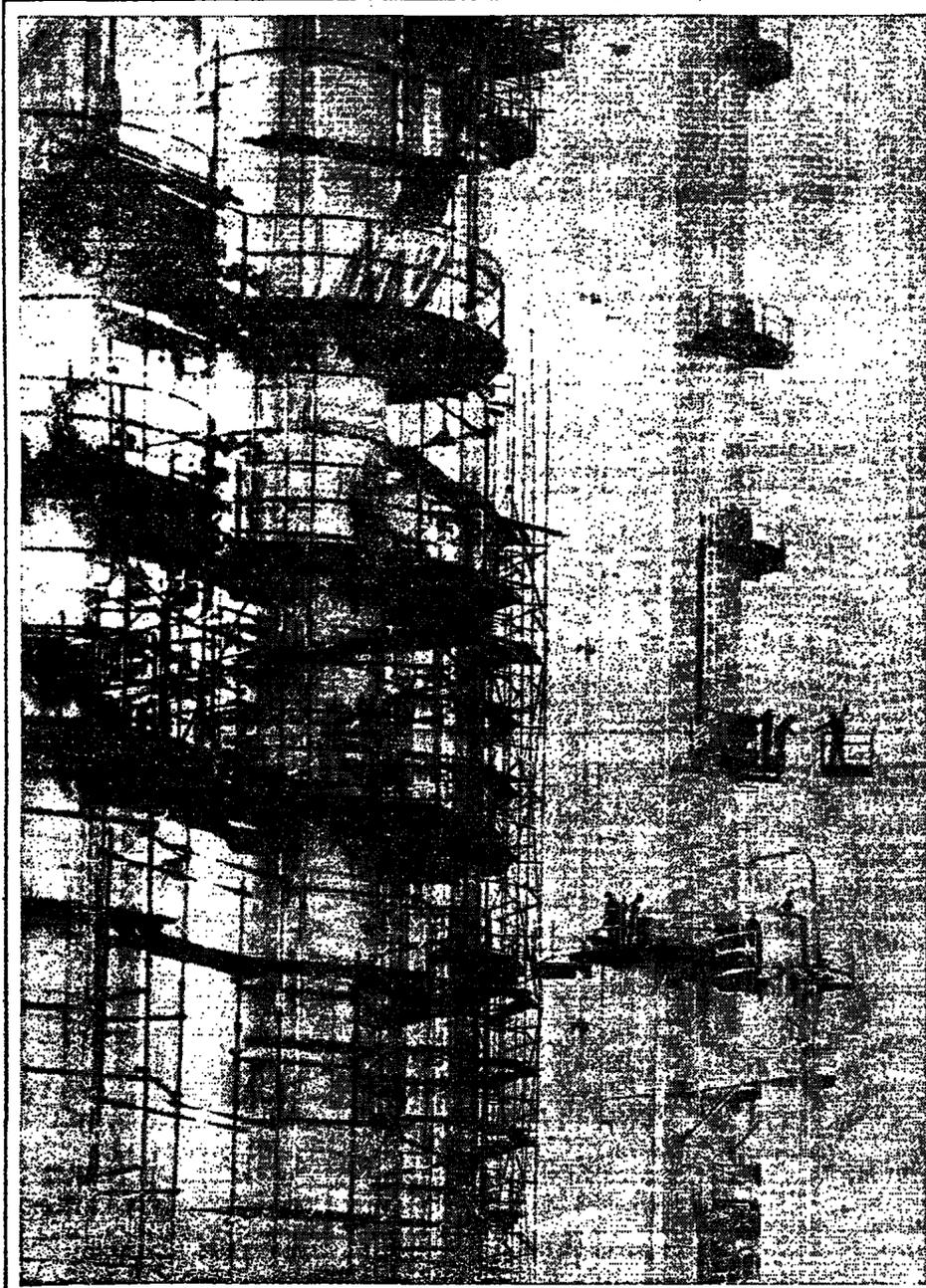
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Robert Graham



## How we helped turn Portugal's petrochemical shortage into a surplus.

Petrochemicals. What you don't make, you buy. And Portuguese industry was buying large quantities from foreign suppliers; particularly aromatics and solvents, commodities important to many Portuguese companies.

Yet Portugal had one of Europe's large refineries on stream. Couldn't it be expanded by cutting into the stream to extract and recover some of these products? Badger Limited, a Raytheon company, said yes, and undertook the design, engineering, procurement, and construction of this project.

Now, in addition to its normal output of gasoline and oil, the upgraded refinery is generating more than 300,000 metric tons per year of important petrochemicals; enough to satisfy Portuguese industry's own needs, and excess for exports, thus

helping the country's balance of payments.

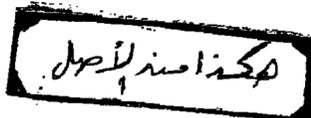
This is typical of how Badger applies a broad range of skills to petroleum, petrochemical, and chemical projects around the world.



In Europe alone, Badger is currently at work on major facilities in the U.K., West Germany, and The Netherlands. And, a major expansion of a New Zealand refinery is now being designed and constructed in a joint venture with Chiyoda of Japan by Badger's office in The Hague.

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April 1982

BBC 1

TELEVISION

LONDON

GARDENS TODAY

Three outlines for the front garden

BY ROBIN LANE FOX

HOW DO you make a pretty front garden? Not many gardeners succeed, and as I do not have one I cannot pass on a ready-made plan. I have a south-facing house with a bed which has grown up by chance. It could be much better, as I soon realise when I look at neighbouring gardens which have been planned properly. Somewhere, you must have a south facing section of the garden. I doubt if you could improve on the planting of an ageing neighbour who moved house at the age of 30 and decided that she would plant the front garden largely for autumn. With an old fashioned eye for colour, she limited herself to pinks, blues, lilac, silver and scarlet. In the autumn of her life, she would go out in style with the best that good garden plants could give her. In any town or sheltered village, I would happily copy the result. Silver leaved plants especially the best artemisias gave her a background and among them she placed those lovely blue flowering shrubs for the autumn season, the tall blue cerastium and the deepest form of caryopteris called Kew Blue. Between them she put clumps of the hardy pink pentstemon called Evelyn and the less hardy ones with pink and lilac tubular flowers which she had raised from seed. She banned all colours among annuals except for some pale lilac petunias. Against the house wall groups of the shocking pink Nerine, or Guernsey Lily found a place behind the silver leaves while the cheap blue autumn crocus

6.40-7.55 am Open University (Ultra High Frequency only) 9.10 For Schools, Colleges, 10.00 You and Me, 10.15 For Schools, Colleges, 12.30 pm News After Noon, 1.00 Pebble Mill at One, 1.45 King Rollo, 1.50 Eric & Eric, 2.01 For Schools, Colleges, 2.20 Top Gear, 2.55 Play School, 4.20 Puzzle Trail, 4.35 Think of a Number, 5.10 Jockey School, 5.40 News, 6.00 Regional News Magazines, 6.25 Nationwide, 6.45 Woodhouse Roadshow, Barbara Woodhouse at Peterborough, 7.30 To the Manor Born, starring Penelope Keith and Peter Bowles, 8.00 Fame, 8.45 Points of View with Barry Took, 9.00 Nine O'clock News, 9.25 What's the World, The First Million Miles! Alan Whicker looks back at his first ten years in television, 10.05 Sportnight, Commonwealth Games Preview, International Ice Skating, The St. Ivel Ice International, 11.28 News Headlines, 11.30 Barbara Mandrell and The Mandrell Sisters.

**Tonight's Choice**  
A marked sense of déjà vu tonight, with the best programmes repeats. The most interesting should be Whicker's World on BBC1 at 9 when Alan Whicker recalls some of the women he was interviewing twenty years ago. Then there are reruns of To the Manor Born and Smiley's People on BBC2. But pick of the day should be Timewatch (BBC2 at 8), the first of a new series devoted to history. The first edition goes no further back than the behaviour of the Duke and Duchess of Windsor during the War, plus film of the UK's first atomic test and a look at Chatham Dockyard. It is good that television should acknowledge history, but given the constant reinterpretations of the past, more crucial issues could be investigated than these. Repeats, too, on the radio, but quite worthwhile ones. At 8.45 on Radio 4 there is The Last Cabaret Before The MI written by the songwriter and poet Fran Landesman and at 10.30 more humour on The Burksiss Way, which can be very funny.

BBC 2

6.40 am Open University, 9.00 Gharbar, 9.30 Labour Party Conference, 11.00 Play School, 11.25 Labour Party Conference, 12.55 pm Open University, 2.00 Labour Party Conference, 5.40 Charlie Brown, 6.05 Cartoon Two, 6.15 One Man's Yacht, 6.40 Collecting Now, 7.00 Schools Prom, 7.30 News Summary, 7.35 De Bono's Thinking Course, 8.00 Timewatch, 9.00 M\*A\*S\*H, 9.25 Smiley's People, 10.25 Jack High, 10.55 Newsnight.

9.30 am Schools Programmes, 12.00 We'll Tell You a Story, 12.10 pm Rainbow, 12.30 The Electric Theatre Show, 1.00 News with Leonard Parkin, plus FT Index, 1.20 Thames News with Robin Houston, 1.30 Crown Court, 2.00 After Noon Plus, 2.25 Racing From Newmarket, 2.35 Labour Party Conference, 4.15 Dangerous, 4.20 Ebn's World, 4.45 The Final Frontier, 5.15 Diffrent Strokes, 5.45 News, 6.00 Thames News with Andrew Gardner, Rita Carter, 6.25 Help!, 6.35 Crossroads, 7.00 Where There's Life... 7.30 Coronation Street, 8.00 Starburst, 9.00 Strangers, 10.00 News at Ten, 10.30 Mid-week Sports Special, 11.40 Thames Sport Special. Indicates programme in black and white

All IBA Regions as London except at the following times:

**ANGLIA**  
1.20 pm Anglia News, 5.15 Private Benjamin, 6.00 About Anglia, 11.40 The Living Legends of Jazz and Blues.  
**BORDEP**  
1.20 pm Border News, 5.15 Survival, 6.00 Lookaround Wednesday, 11.40 House Calls, 12.10 Border News Summary, 1.20 pm Central News, 6.00 Crossroads, 6.25 Central News, 6.00 Crossroads, 11.40 Journey to the Unknown.  
**CHANNEL**  
1.20 pm Channel News, 5.20 Crossroads, 6.00 Channel Report, 6.20 Unzamed World, 11.40 Late Night Drama.

**GRANADA**  
1.20 pm Granada Reports, 2.00 Exchange Flips, 5.15 The Beverly Hillsbillies, 6.00 This is Your Night, 8.05 Crossroads, 8.30 Granada Reports, 11.40 Vegas.  
**GRAMPIAN**  
12.30 pm Portrait of a Village, 1.20 pm North News, 5.15 Private Benjamin, 6.00 News Tonight, 10.30 Sport Special, 11.30 News North Headlines.

**HTV**  
1.20 pm HTV News, 5.15 Stingray, 6.00 HTV News, 11.40 Journey to the Unknown.  
**ITV**  
1.20 pm ITV News, 5.15 Stingray, 6.00 HTV News, 11.40 Journey to the Unknown.

**TYS**  
1.20 pm TVS News, 5.15 Happy Days, 6.00 Coast to Coast, 11.40 Shelley, 12.10 am Company.  
**TYNE TEES**  
1.20 pm North East News, 1.25 Where the Jobs Are, 3.15 Mr Merlin, 6.00 North East News, 6.02 Crossroads, 6.25 Northern Life, 11.00 Facing Death, 12.00 Briefly Met, Long Remembered.  
**ULSTER**  
1.20 pm Lunchtime, 4.20 Ulster News, 5.15 Happy Days, 6.00 Good Evening Ulster.  
**YORKSHIRE**  
1.20 pm Calendar News, 6.00 Calendar, 11.40 Late Night Drama: "The Spaver Connection."

(S) Stereo (when broadcast on VHS)

**RADIO 1**  
5.00 am Am Radio 2, 7.00 Mike Read, 8.00 Simon Bates, 11.30 Dave Travis, 2.00 pm Steve Wright, 4.30 Peter Powell, 7.00 Radio 1 Mailbag, 8.00 David Jensen, 10.00 John Peel (S).  
**RADIO 2**  
5.00 am Peter Marshall (S), 7.30 Terry Wogan (S), 10.00 Jimmy Young (S), 12.00 Gloria Hunniford (S), 2.00 pm Ed Stewart (S), 4.00 David Hamilton (S), 6.00 John Dunn (S), 8.00 European Soccer Special, 9.30 Ronnie Aldrich (S), 10.00 Wt's End, 10.30 Hubert Gregg, 11.00 Brian Matthew, 1.00 am Encore (S), 2.00-5.00 You and the Music (S).

**RADIO 3**  
6.05 am Weather, 7.00 News, 7.05 Your Midweek Choice (S), 8.00 News, 8.05 Your Midweek Choice (continued) (S), 8.20 News, 8.25 This Week's Composer: Puccini, 10.00 Beethoven and Shostakovich (S), 11.00 Bournemouth Symphony Orchestra (S), 11.40 Clement (S), 12.15 pm Vaughan Williams and Elgar (S), 1.00 News, 1.05 Concert Hall (S), 2.00 Baltimore Symphony Orchestra (S), 2.45 Italian Cello Sonatas (S), 4.00 Choral Evening (S), 4.25 News, 6.30 Chopin Music from Cambridge (S), 7.00 Goethe's Poetry (S), 7.20 Royal Liverpool Philharmonic Orchestra, Part 1.

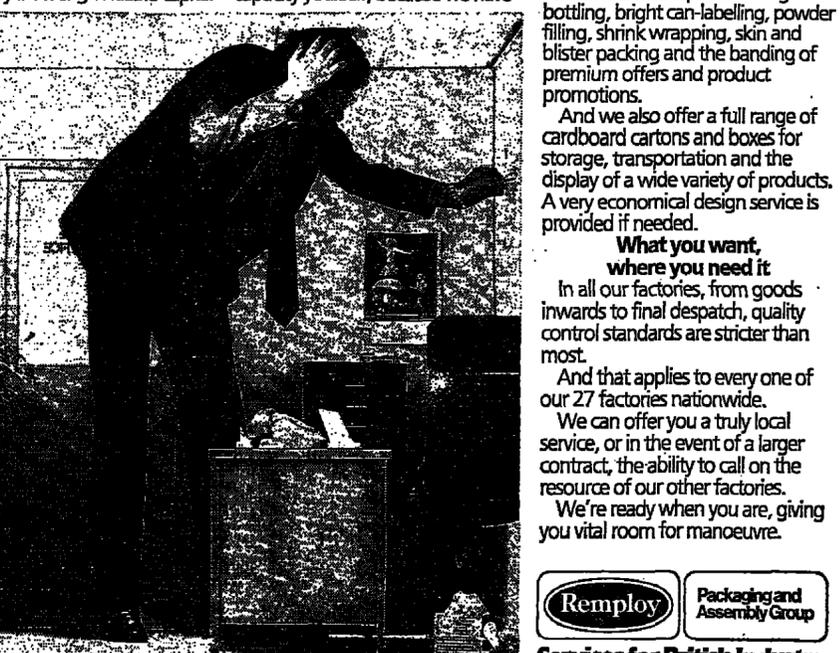
**RADIO 4**  
6.00 am News Briefing, 6.10 Farming Today, 6.25 Shipping Forecast, 6.30 Today, 8.45 More Tales from a Long Room, 8.57 Weather, travel, 9.00 News, 9.05 Midweek: Russell Harry's People (S), 10.00 News, 10.05 Gardener's Question Time, 10.30 Morning Story, 10.45 Daily Service (S), 11.00 News, travel, 11.03 Baker's Dozen, 12.00 News, 12.02 pm You and Yours, 12.27 Outbreak of Fear (S), 12.55 Weather, travel, programme news, 1.00 The World at One: News, 1.40 The Archers, 1.55 Shipping Forecast, 2.00 News, 2.02 Woman's Hour, 3.00 News, 3.02 Fineman Theatre: "A High-Falootin' Squawk," by Sheila Hodgson, 3.47 Time for Versa, 4.00 News, 4.02 Just After Four, 4.10 Film on 4, 4.40 Story Time, 5.00 News Magazine, 5.50 Shipping Forecast, 5.55 Weather, programme news, 6.00 The Six O'clock News, Financial Report, 6.28 by Music (S), 7.00 News, 7.05 The Archers, 7.20 What Price Compensation? 7.45 Asian Links, 8.15 Apples from a Rose Bush, 8.45 The Last Cabaret Before the MI (S), 9.15 Crowds and Cream, 9.30 Kaleidoscope, 9.38 Weather, 10.00 The World Tonight, News, 10.30 The Burksiss Way, 11.00 A Book at Bedtime, 11.15 The Financial World Tonight, 11.30 Unforgettable, 12.00 News, Weather.

**HTV CYMRU/WALES**—As HTV West except: 11.05-11.20 am About Wales, 12.00-12.10 pm Ffabellwm, 4.15-4.45 The Adventures of Black Beauty, 4.45-5.15 Sion Hill, 6.00-6.05 Newyddion, 6.05-6.25 Report Wales.

**Grand Class**  
  
**How to relax as you fly.**  
This new symbol stands for the Grand Class of Iberia, International Airlines of Spain. Everything in Grand Class is designed so that you will discover the ultimate pleasure of flying. You'll enjoy superb service at all times. You will choose from gourmet menus and vintage wines, served in porcelain and crystal. You will be welcomed with a little gift and, at some airports, cared for in VIP lounges. In Grand Class you ease into Iberia's new sleeper-seat, so spacious and comfortable that when you recline, it feels like a bed. So you fly in comfort and arrive totally relaxed. For the ultimate in comfort, service and relaxation, fly Iberia's Grand Class.  
**IBERIA**  
INTERNATIONAL AIRLINES OF SPAIN  
The Spanish challenge.

**RACING**  
BY DOMINIC WIGAN  
FRANCE and Ireland are represented in today's renewal of Newmarket's William Hill Cheveley Park Stakes and the race—so often a reliable classic guide—again looks like producing a pointer or two to the possible outcome of the 1,000 Guineas. "Cricket" Head saddles the French representative, Ma Biche, for her mother, Mrs Alec Head. Mrs Head's husband trained Midget II to land this race in 1955 before winning the prize again through Opaline II (1960) and with Midge (1968). Evening Belle and Sweet Emma represent Ireland. Mr Biche, a brown filly by Key To The Kingdom out of that fine Roi Dagobert mare, Midge, could hardly have been more impressive on her racecourse debut at Maisons Laiffite in July. Always nine well within herself in the Group I Prix Robert Papin, Ma Biche came home with a length-and-a-half in hand of Deep Roots, with Crime Of Passion a further head back third. That was an encouraging performance and Cricket Head must have been disappointed a few weeks later when Deep Roots easily reversed the form in the Prix Morny at Deauville, where the pair were separated by On Stage. It will be interesting to see whether this afternoon's yielding ground on the Rowley Mile will help Ma Biche, for on both her previous appearances she heard her hooves rattle. Of one thing there is no doubt—Ma Biche would not be in today's lineup were her astute connections not more than a little hopeful of success. Neither Evening Belle nor Sweet Emma is considered in Ireland likely to give that country a sequel to Woodstream's win of a year ago. So it may well be that Favourite will prove Ma Biche's most serious problem. Asked to settle in a race for the first time at Newbury last time out when an uneasy second favourite for the St Hughes Stakes, Favourite repaid the waiting tactics with an astonishing performance. Picked up only a furlong from home, she swept through to put six lengths between herself and runner-up, Crime Of Passion. Had the ground been riding on top today I would have had no hesitation in siding with Favourite. However, under the present conditions Ma Biche each-way looks preferable.  
**NEWMARKET**  
3.00—Ma Biche\*\*\*  
3.30—Workingworth\*  
4.35—Work Mate\*\*\*

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Whatever you manufacture, there may come a time when a production shortfall puts you in a tight spot. It may be a sudden increase in demand or the longer term problem of a fluctuating market. In order to satisfy your customers and retain their business, you may have to act quickly. And it may well prove uneconomic to plan for these changes by investing valuable capital in additional plant or staff. The problem therefore is how to maintain flexibility without costly investment. The answer is the Remploy Packaging and Assembly Group. Flexibility is our watchword. We offer you a variable cost fixed by helping you to avoid the fixed costs involved in installing extra capacity yourself, because we have Remploy Packaging and Assembly Group is in fact one of the largest sub-assembly companies in the country, putting together a vast array of mechanical and electrical goods and components, from steering columns and cable harnesses, to white goods and circuit boards. A comprehensive contract packing service includes liquid blending and bottling, bright can-labelling, powder filling, shrink wrapping, skin and blister packing and the banding of premium offers and product promotions. And we also offer a full range of cardboard cartons and boxes for storage, transportation and the display of a wide variety of products. A very economical design service is provided if needed. What you want, where you need it. In all our factories, from goods inwards to final despatch, quality control standards are stricter than most. And that applies to every one of our 27 factories nationwide. We can offer you a truly local service, or in the event of a larger contract, the ability to call on the resource of our other factories. We're ready when you are, giving you vital room for manoeuvre.  
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THE ARTS

Television/Chris Dunkley

Programmes without frontiers

The internationalisation of television proceeds apace. To those sitting at home in Britain watching Spontini's People, this may be far from obvious...

It manifests itself in various ways. The most obvious is that it is becoming the exception rather than the rule for the sort of arts programmes with which the Italia prize is concerned...

Then came the BBC's Cruel Garden, a studio ballet "adapted" from the works of the Spanish poet Federico Garcia Lorca...

Drupsteen says of his piece: "Nothing in this production is real. The backgrounds are pictures I took in Venice and Padua with my ordinary Japanese camera..."

WIN FOR THE BBC

The BBC has won the Prix Italia 7m Ibra prize for the best television music programme with its entry Crisel Garden. For the BBC it was a first...

Dutch—it was recorded on video at the border of the IJsselmeer. The sun, the clouds and the stars are airbrush paintings; only the boat exists, as well as the singers...

But why make such a fuss about it? You may say cultured Europeans have surely been playing the music of other countries' composers and collecting the paintings of foreign

artists for centuries. So what is so remarkable in a Dutchman making programmes about Venice or French television featuring a Hungarian composer?

No doubt this sort of international financing and production with growing input from independents is an inevitable part of modern television...

But there are debts as well as credits. If like me, you deplore the modern drive towards sameness in all things (cars, tabloid newspapers, the scores) and even while loathing the implications of national boundaries...

Worse, the visual and stylistic similarities grow all the time. It would perhaps be going too far to claim that dancing in sexy underwear is now an inter-

La Vestale/Perugia

William Weaver

Spontini's rare masterpiece

Compared with the glamour of the Spoleto festival, the youthful earnestness of Montepulciano, the rich, cosmopolitan variety of Florence, the Sagra musicale umbra in Perugia—whose 37th edition has just opened—has a secret, even austere quality...

Yet, it was a splendid and enjoyable occasion. First of all, there was the opera itself. Though it has never entirely disappeared from the Italian repertory, Spontini's masterpiece is something of a rarity...

Just before the opera began, the loudspeakers of the Teatro Morlacchi announced that the soprano Elizabeth Connell would sing despite an indisposition. Since she was cast in the crucial role of Julia...

Though the word "sacra" does not mean "sacred" (it means "rite" or, perhaps, "festival"), the Sagra umbra has always concentrated on sacred music or on works with a religious theme...

Mass Appeal/Lyric, Hammersmith

Michael Coveney

From the pulpit, Father Tim Farley is concluding his sermon on current crises in Catholicism when he mixes an obnoxious seminarist advocating women for the priesthood...

Instead, Bill C. Davis's slight two-hander drifts into the sentimental realm of a teacher/pupil relationship that is threatened by an unseen Monsignor's outrage over the young man's defence of secular camaraderie among the cassocks...

The play, directed by the actress Geraldine Fitzgerald, has been seen on Broadway and

faithful and accepting in return a non-stop supply of sparkling burlesque.

Dolson blows his first public appearance by sneaking at the congregation with his kashmir coats and blue-rinse hair. In this respect he articulates a valid adolescent objection to churchgoers. But he is cooled off by the priest, and tailors his manner accordingly before being scuppered by the Monsignor.

In an interview in which Mr Jackson impersonates the authority figure rather in the style of Belfast improvising King Henry, we learn that Farley cut off his mother when she remarried against his will, and that Dolson has had three

years of sexually ambivalent promiscuity that failed to solve his inner needs. It is all a bit pat, if you ask me. But at least Mr Jackson crumbles effectively and, at the end, solemnly divests before returning to his old street corner to rediscover God and his true voice.

Rupert Everett does not repeat the exciting impression he made in Another Country, but he does achieve some startling switches of mood and expressive postures of stiffen conviction. But this is not a very good play, nor a really convincing one.



Gordon Jackson in Mass Appeal

Stravinsky/Festival Hall

David Murray

The last instalment of the Stravinsky Festival — all the music for voices and instruments, taking in The Rake's Progress at Covent Garden — began on the South Bank on Monday night, with David Arterton conducting the London Sinfonietta and the Sinfonietta Voices.

Stravinsky was most often moved to call upon the human voice when his intentions were folk-Russian or religious, or both. Both veins were represented last night (but not the combination: the Russian

Orthodox prayers will be heard in the third concert), more or less alternately, the main works being — the late, elevated Requiem Canticles and A Sermon, a Narrative and a Prayer and the much earlier, earlier Mavra. No great revelations about Stravinsky are to be expected now, but Michael Rennison's lively staging of Mavra was for many of us the first opportunity of seeing this neglected little opera.

It came off delightfully, despite the awkwardness of having the orchestra on the same level as the action (and the Mavra orchestra is fairly aggressive in its jaunty way, sharing the favour of the con-

temporary Piano Concerto). The simple story was acted out in a nursery-Russian set by Mark Wheeler. Elizabeth Gale was an expert, pretty heroine, able to parade a bit on points; as her Russian suitor Philip Landridge cheerfully lacerates, though his drag act as the new cook "Mavra"—the heart of the action—was tame. There was a very ripe Mother from Marta Sztrany, joined with relish in duet by Felicity Palmer's gossipy neighbour.

Miss Palmer had figured earlier in some of the Pessart Songs with the Sinfonietta Voices, adopting a throned attack that suited them excellently; and she had the Three Little Songs of 1913 and

Shirley Bassey/Albert Hall

Antony Thorncroft

Watching Shirley Bassey in action is like viewing a film backwards. Her shows open with a standing ovation; after her first song she is drinking champagne rushed on to the stage; after her second the flowers start to arrive, presented by anxious young men who reverentially kiss her hand while she graciously accepts the bouquets.

The big ballads remain tricky—the voice can go in any direction but with some interesting new material, like Neil Sedaka's "Solitaire," and at least an attempt to curb her arms and body movements, for the first time Shirley Bassey seemed a star with something musical to offer rather than just grist for the gossip writers' mill.

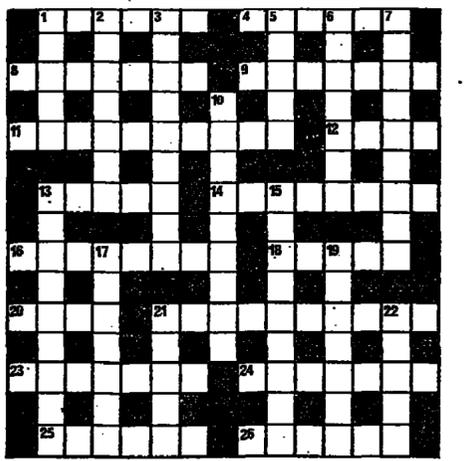
Royal Winnipeg Ballet

Canada's Royal Winnipeg Ballet is to appear at Sadler's Wells Theatre for a two week season commencing Tuesday, October 19. The tour is under the auspices of the Department of External Affairs (Cultural Affairs Division) of Canada and, in addition, sponsorship for the engagement has been given by Northern Telecom; Wood Gundy.

F.T. CROSSWORD PUZZLE No. 4985

ACROSS

- 1 Doctor in a row makes for the wood (6)
2 Bird gives a hint about the City (6)
3 Cursed the final one in the plot (7)
4 Ran back with speed to tell the story (7)
5 The Leafless woodlands where the winds of range" (Kipling) (10)
6 Priestless discovered in the Roman army (4)
7 Hemp may be found in Arab academy (5)
8 Am poorly upset in the nursery (8)
9 Out-of-date order about the fish tea (8)
10 Violent outbursts catch Bob in the inner parts (5)
11 Without deception like a good shot at squash (5-5)
12 Fellowship cot at length (7)
13 Crooner takes refuge inside the Borough (7)
14 Singularity carried by fashion (6)
15 Politician allowed inside Jerusalem is a foolish person (9)
16 Shot with a cross-bow (9)
17 A great egg mix to assemble (9)
18 Highrise dwelling for the gods (7)
19 Game development from Florida (9)
20 It is custom that makes you wise (5)
21 Not steady on his feet—the dog (7)



- 7 Singularity carried by fashion (6)
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13 It is custom that makes you wise (5)
14 Not steady on his feet—the dog (7)

THEATRES

A large section containing theatre listings for various venues including Apollo Victoria, Lyric Theatre, and others, listing plays, cast members, and showtimes.

# FINANCIAL TIMES

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Wednesday September 29 1982

## A success for Mr Foot

MR MICHAEL FOOT'S Labour Party is beginning to fall into place. On Monday, the Labour leader succeeded in defeating the Militant Tendency, whose Trotskyite activists had been plaguing the party for the last few years. Militant may not yet be finished, but it is no longer in the ascendancy. The bill has been passed.

The results of the elections to the party's National Executive Committee yesterday marked a further advance. The departure of Ms Joan Maynard and Mr Leslie Huchfield, for example, means that Mr Foot should now normally be able to count on a majority in his support. He is no longer a prisoner in his own house.

But it was in his speech to the party conference yesterday afternoon that Mr Foot really came into his own. In party political terms, it was a masterly performance. True, there were blemishes which he may well live to regret. It was a blemish to promise that British steel production will rise to 20m to 25m tonnes—about double the present level—if Labour returns to power. It was perhaps unduly chivalrous to offer Ms Joan Lester a place in a Labour Cabinet as Minister for women's rights; the main motives seemed to be compensation for being voted out of the NEC in the morning and a recognition that this Labour conference is pre-occupied with the issue.

**Disarmament**  
Yet, those are relatively minor matters for the time being. Mr Foot has always said that his first task will be to bring the party together again, and in that he has started to succeed. There was scarcely a moment of dissent throughout his speech from young or old, left or right. No Labour leader's address to conference has gone down so well for years.

Mr Foot stressed two themes, much to the party's liking: nuclear disarmament and British withdrawal from the Common Market. On the former, there is no doubt about his commitment. A government led by Mr Foot would not only scrap the Trident missile programme; it would also reject American nuclear bases, including the deployment of cruise missiles, in Britain. More will be heard about this at the conference today.

On the latter, Mr Foot stressed the profound differences between producers and consumers over the pricing of a fuel which must play an increasing role in meeting demand for energy, particularly in Western Europe. The delay in deliveries is also witness to Algeria's dogged determination to extract the highest possible price from a wasting asset and one as close as possible, in terms of thermal equivalent, to oil.

The starting price of \$4.41 per million British thermal units or 1,000 cu ft, is above the market rate as measured by the generally accepted criterion—the relative cost of fuel or heating oil. ENI, the customer and state oil corporation, accepted that the deal originally struck in 1977 needed to be revised but earlier this year was prepared to contemplate no more than \$3.90. As expected, a deal was only made possible by the Italian Government's willingness to provide a subsidy. In making up the difference between the market rate and the actual price, which is to be indexed to a "basket" of crude oil prices, it has followed the example of France.

**Agreement**  
As with the Italians, the French agreement was reached with the greatest difficulty and only after a long price dispute between Gaz de France and Algeria.

The price was originally set at \$5.12 but had dropped to \$4.75 in the present quarter because of the fall in the prices of the crude oils on which the indexation mechanism was based. That, in itself, involved a considerable compromise on the part of Algeria which had held out for full parity with its premium crude. At a time when consuming countries are eager to diversify their source of supply, the producers have substantial bargaining power on their side. But the political price which Italy and France have paid sets an unfortunate precedent.

Italyans may have got a slightly better deal. France and Italy have, in effect, paid a political price to ensure supplies of gas on which they were relying to meet their forecast energy demand and to achieve a desired balance among different fuels. Their requirement is over and above the deliveries exacted from the Soviet Union which will not be available until the middle of the decade. Quite apart from the long lead times involved, the North Sea has offered little alternative. The UK is not self-sufficient and expects to have to find new sources from the mid-1980s. The Netherlands is phasing out its exports, Norway, with its considerable potential, is not only reluctant to open up its reserves on a big scale but is demanding premium prices for secure supplies as a balance to those from the Soviet Union and Algeria.

**Opposition**  
Diversification of sources of supply is sound policy, and especially so in view of the U.S. Administration's rooted opposition to the Soviet project and its attempted embargo on the provision of American technology for it. The actual price to be paid for the Russian gas is shrouded in mystery but it may not be much below the rate France and Italy are to pay Algeria or what Norway will obtain in future.

The quid pro quo is the Algerian commitment to place large contracts with French and Italian companies. It is a form of barter deal which Algeria's other trading partners can only deplore and which represents yet another distortion in the world trading system.

The pricing of natural gas is complicated by the high cost of processing and transportation and by the need for long-term contractual arrangements between producers and customer: a totally free world market in gas is simply not feasible. At a time when consuming countries are eager to diversify their source of supply, the producers have substantial bargaining power on their side. But the political price which Italy and France have paid sets an unfortunate precedent.

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## BRITAIN'S ENGINEERING INDUSTRY

# The signs are that 1983 will be just as tough

By Peter Bruce, Ian Rodger and Arthur Smith

BRITAIN'S battered engineering industry has returned to work after the summer holiday to find no sign of the forecast—and much needed—upturn in demand.

An informal FT survey of about 40 companies has confirmed that order books are much weaker than predicted six months ago and that competition, both at home and abroad, is fearsome as the recession deepens in the U.S. and Europe.

"I see 1983 being just as tough as 1982," says Mr Bill Dalton, managing director of Terex, the Motherwell-based construction equipment manufacturer.

"We are operating on the assumption that there will be no upturn next year," says Mr Jim Felker, managing director of Perkins Engines.

"We had a false spring," Mr John Allenby, managing director of fork-lift truck maker Lening Bagnell, says bitterly. "If things don't improve, we shall have to reduce capacity further."

The engineering industry's main struggle in the past two years has been to hang on to capacity while cutting operating costs sufficiently to survive the recession. Lansing, for example, can now break even on an order book 60 per cent lower than in 1979.

But as the prospect of an upturn recedes into the future, many companies are wondering whether much of their excess capacity will ever be needed. They know that trading margins would improve significantly if more capacity were cut.

The most disturbing reports have come from a few large companies closely tied to the motor industry. In the past 10 days, Guest, Keen and Nettlefolds, Dunlop and Vickers have issued warnings of lower profits in the second half as a result of a new deterioration in demand and prices for many of their products. Further short-time working, redundancies and closures can be expected from companies tied to this sector.

However, in other sectors of engineering, the situation, while very depressed, appears more stable. And there is still the occasional engineering business, such as power plant, which is strong, and some specialised companies that are performing exceptionally well.

On the whole, executives in the engineering industry remain stoical but they have been surprised and disappointed that the expected upturn has not come. Many were convinced by rising order books in the spring that the recovery was at hand and would gain in strength this autumn following the usual summer dip.

"We expected a big pick up in the second half but it has not come, so we have had to wind the wick down again," one industrial equipment manufacturer said.

Some executives now discount the idea that there was any real upturn last Spring. "I think it was just a little restocking because everyone was expecting a recovery, but there was absolutely nothing behind it," says Mr Allenby of Lansing.

Except in the motor industry, there is little evidence of a further weakening of demand in the UK market. The new pressure on just manufacturers appears to derive from the deepening recession throughout the world, which has resulted in more and more vigorous competition worldwide for less business.

Decline in the leading western industrialised countries has come at the same time as Opec countries in Africa and the Middle East are suffering from reduced purchasing power due to falling oil prices. Also, many major mining projects in Australia and Canada have been deferred, while developing countries have been forced by financial weakness to cut back their imports.

Mr David Steel, managing director of Coles Cranes, says that the company is encountering up to 20 competitors these days bidding for overseas contracts compared with five or 10 a year ago. The new entrants are mainly Italian and U.S. companies that have hitherto not been active in international markets.

Lancaster Boss, the specialised fork lift truck manufacturer, reported the same phenomenon. "We are seeing a lot more competitors in Africa and the Middle East," says Mr Neville Bowman-Shaw, the chairman.

Machine tool companies have been particularly hard hit by a slump in the U.S. market early this year. Fear about the course of the U.S. economy is a constant theme.

Alfred Herbert, recovered from the liquidators in 1980, was budgeting for major growth in U.S. sales last year but in July it had to put two-thirds of its 900 workforce on short time so that stocks could be reduced.

The decline in the U.S. has also meant more competition in the UK. "We are holding on to our market share but it's bloody hard work," according to Mr Ron Lynch, the chairman.

John Brown, which has seen employment in its machine tool division contract from 2,500 to 1,050 in the past two years, is still having a very difficult time because the anticipated U.S. recovery in the second half is not occurring.

Devlieg Machine's orders for its big machining centres have dropped from 10 per month to three per month in the past year. Most of the machine tools it makes are shipped to the U.S. "We have a good level of inquiries but people are just not investing," says Mr Eric Fisher, managing director.

Companies locked into the motor industry are particularly pessimistic about the next 12 months. At Robery Owen, once Britain's biggest privately owned engineering company, turnover in the financial year to September 30 will be around £85m, compared with £120m two years ago. In the same period the workforce has been more than halved to some 2,500.

Mr John Owen, the managing director, says component customers have resumed destocking in recent weeks and orders from the automotive sector are about 15 per cent down.

Mr Tim Solso, managing director of Holsel Engineering of Huddersfield, which makes turbo-chargers for truck diesel engines, says orders have fallen 20 per cent since June.

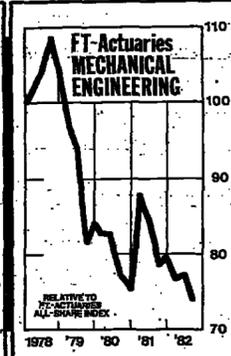
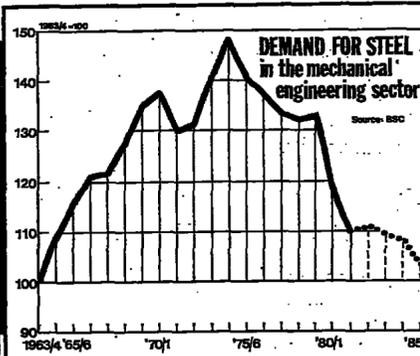
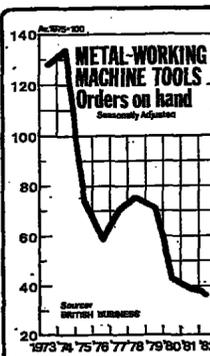
A Lucas spokesman said: "I don't think competition in any marketplace has ever been so intense." In June Chloride, whose interim results are also pending, warned that there was evidence that manufacturing capacity among their competitors was being reduced around the world.

While August car sales beat all records and truck sales recovered slightly, manufacturers are quick to warn that the outlook for autumn and winter sales is bleak. Industry experts also predict that Britain is unlikely to share in an expected 12 per cent increase in Western European car production between 1981 and 1984.

Car assembly may rise in the UK, but it will be based increasingly on imported components. There are a few engineering sectors and companies that continue to do well. Some companies with specialised products, such as Howden Group and Hopkinsons Holdings, have maintained strong balance sheets and respectable profits throughout the recession, and



One of a forest of 'for sale' signs at Trafford Park, Manchester.



Three different indices underline the deterioration of Britain's engineering industry

### Men & Matters

**Cliché killer**  
We old Fleet Street hands, who remind about sending vivid dispatches back by homing pigeons, sometimes by runners with cleft sticks, cast a beady eye on new technological marvels of communication based on the micro-chip.

David Kline being a young and active free-lance, has been proving us wrong. On assignment for some American papers he recently made his fourth trip to Afghanistan to report from among the guerrillas. This last time he took with him a portable microcomputer weighing 34 pounds and looking like a small suitcase. He hooked it to the nearest telephone and filed back thousands of words—soundly beating the journalist opposition.

Kline talked his box of tricks past hawk-eyed Afghan customs men by telling them it was "A Hollywood typewriter." Which, is, I suppose, an apt description for this new tool of the trade.

The maker, Osborne Computer Corporation, believes it has found "a truck-sized gap" in the world market for small computers by taking established technology—"nothing clever"—says Mike Healy, managing director of the British end—and making it truly portable. It is also capable of running off primitive electricity supplies or its own batteries.

The company was started only a year ago by Dr Adam Osborne, an English-born former journalist now living in the U.S. and is forecasting that world sales of its portable machine will top \$100m this year.

But journalists who tried the microcomputer in London yesterday were—simple souls that they are—shaken by its complexity over the traditional pad and pencil. Neither was confidence bolstered by a dialogue between two demonstrators. "We are over-writing because I have cut over on 'the automatic line feed,'" one confided to the other.

One associated development does, however, provide a glimmer of hope for readers.

Julian Allison, founder of Microcomputer Printout, is writing a special computer programme for journalists called the Cliché Cruncher. It will electronically reject the more diabolical phrases which we have forced upon you down the years, dear reader.

**Salad dressing**  
"Venture capital" has a nice ring to it, conjuring up images of gentlemen in full-bottomed wigs steering determinedly for the Northwest Passage. The phrase still rings true in many business areas. Cable television was driven forward in the U.S. by consortia of local investors who sought—and usually obtained—a decent return on their capital, just like any Stuart merchant adventurer.

The scale of such operations seems to be fast expanding now, however. Plant Resources Venture Fund, in London this week, is aiming at investments of \$500,000 to \$2m for its backing of scientific plant breeding companies.

Opportunities under consideration include a company involved in genetically improving lettuce and tomatoes, and another working on joboba, a source of specialty oil derivatives.

At the scale of investment, the local dentist and garage owner can count themselves out. Plant Resources finds its partners in the ranks of the major institutional investors, the pension funds and their ilk. Although its business is almost entirely in the UK, it is now finding that the UK institutions are interested.

The policy is for the Fund to invest over a four- or five-year time span, paying very little current return but expecting a big capital gain when the company goes public or attracts a takeover bid. On this basis, an eventual return of 25 per cent annually suggests the kind of calculation to delight the heart of a mathematics master—or an investor.

On the other hand, you could end up with a lot of cheap lettuce.

**In care**  
The sight of the chairman of Slavey Industries, Baker Perkins, Rubery Owen, BSG International, Norcross and the leaders of another dozen hardcore UK engineering companies scurrying into the London headquarters of Barclays Bank yesterday morning was enough to send the shivers down the spine of even the most accident-prone clearing banker.

Why were Dr Frankel, Sir Franklin Braithwaite, David Owen, and Ken Roberts, plus many more captains of industry, closeted for more than three hours inside Barclays yesterday?

Had they decided to call it a day and applied for membership of Barclays' infamous "intensive care unit"? Was Britain's biggest clearing bank organising a rescue of the hard-pressed British engineering industry, single-handed? As the morning wore on the possibilities multiplied in fertile minds.

I am glad to say that nothing could be further from the truth. All 17 of them were attending the bi-monthly meeting of the Engineering Employers' Federation, commercial and economic committee, which was for the first time being held in the offices of a clearing bank.

**Pump priming**  
If you are in the habit of using screwdrivers as chisels, telephone directories as door stops, and the garden shears for trimming the poodle, then Universal Electric has just the competition for you.

It has grown weary of dissuading customers from misusing its automatic pumps for such outlandish tasks as spraying Mung beans, or decanting wine. The intended use is said to be for pumping water out of low-lying areas like cellars and basements. Well, who would ever have thought of that?

So, Universal is offering the Wet Foot Award—a foot cast in bronze—to the presenter of the most unusual idea for its pumps' use. In a thoughtful gesture the winner will also get £100 to buy a new pump in case his ingenuity wrecks the original one.

Reminds me of an old engineer's advice: "If all else fails read the instructions."

**Racy Story**  
London stockbrokers like to give a display of erudition in their circulars which is denied them by the crushing nature of their daily toil.

But Seymour, Pierce and Co have set the market's academic reputation back years by their careless quoting of St Augustine of Hippo — "Lord, make me chaste—but not yet."

Observer

**HEWLETT-PACKARD**  
**FERRANTI RACAL**  
**MITSUBISHI**  
**NIPPON ELECTRIC**

Accompanied by Dresden State Opera, Jessye Norman, Peter Ustinov, Salvatore Accardo...

Impressive though this year's line-up may have been, no business ever moved to the Lothian Region simply to be closer to the Edinburgh International Festival.

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**LOOK AT LOTHIAN FOR BUSINESS. WITH PLEASURE.**

Handwritten note: "K. J. ..."

THE SOVIET UNION

An uneasy autumn for Brezhnev

By Anthony Robinson in Moscow

AN UNDEFINABLE but unmistakable sense of unease pervades the Soviet capital as the Brezhnev era draws to its close...

On its Western borders the Polish military régime has virtually usurped the role of the Communist Party but is apparently hesitating about shaking the Poles' desire for an end to Soviet-style government.

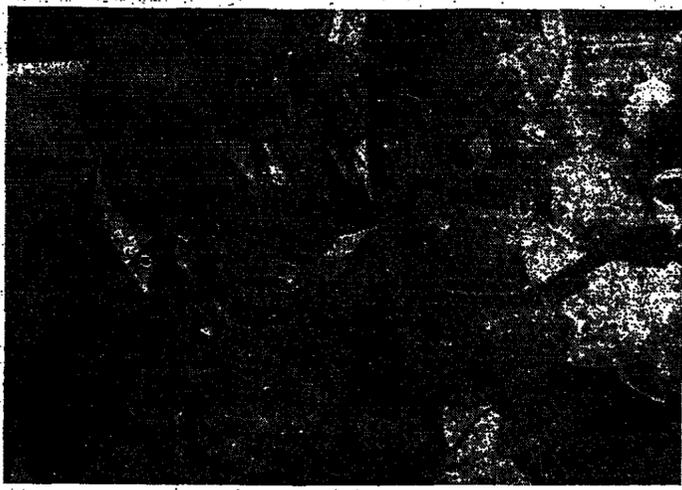
Further west, the France of President Mitterrand is far less amenable to Soviet blandishments than its predecessor. And the latest political upheaval in West Germany raises anew the question about the future political complexion of a country which, during more than a decade of Ostpolitik, has been the most willing to try to understand Soviet hopes and fears in Europe.

Across the Atlantic President Reagan takes anti-Communist rhetoric almost as far as the anti-capitalist abuse which Moscow has felt free to broadcast ever since the revolution. Just when years of sacrifice seemed set to produce strategic parity and military security, the West has woken up to what Moscow claims is a "purely mythical" Soviet military threat...

Soviet influence in the Middle East has also dwindled sharply in recent months. It has stood by impotent while the PLO left Beirut protected by U.S. as well as Italian and French troops. It has been unable to help its treaty ally Syria, has seen the latest Soviet arms in Syrian hands smashed by the latest U.S. arms wielded by Israel and has also been unable to influence the war between Iran and Iraq just beyond its sensitive southern border.

In Asia, too, Soviet troops are still bogged down in a bloody guerrilla war in Afghanistan and stretched out half a million strong along the long border with China. The Soviet Union also looks with suspicion at what it claims is awakening U.S.-inspired militarism in Japan.

True relations with India have just been reinforced during a week-long official visit by Prime Minister Indira Gandhi, but even here the emphasis was on economic and trade co-operation.



A welcome for President Brezhnev in Baku, Azerbaijan last week

tion. Mrs Gandhi was critical of Soviet policies in South-West Asia and made clear she intended to maintain good relations with both super-powers.

Against this background, it is little wonder that Mr Brezhnev went to Baku last weekend to offer another verbal olive branch to China and that Foreign Minister Andrei Gromyko met Mr George Shultz yesterday to assess the chances of improving relations with the U.S.

Virtually the only bright spot in an otherwise gloomy international picture has been President Reagan's success in initiating his European and Japanese allies over the Siberian pipeline sanctions.

Just as the recession, the growing Western peace movement and disension over the Siberian pipeline at last raised hopes for exploiting differences within the Western alliance, the Soviet authorities, for mainly internal security reasons, managed to infuriate Western diplomatic and business circles by disconnecting the trunk-dialling telephone system set up for the Moscow Olympics and reducing the number of telephone lines to the West by two-thirds.

Diplomats here believe that the modern automatic communications equipment will now be installed in one of the three new bureaucratic complexes currently under construction in the Soviet capital. In a way these three new buildings—a new headquarters for the Ministry of Internal Affairs which inter alia runs the police and militia forces, and separate extensions to both the KGB headquarters and military chiefs of staff building—symbolise the priorities of the régime.

Built simultaneously by round-the-clock squads of special military construction teams, their swift progress contrasts sharply with the slowdown in the economy as a whole, deteriorating food supplies and a widespread awareness of the need for economic and other reforms.

The much-vaunted "food programme" announced by President Brezhnev at last May's special plenum reflected the need to do something about a lack of meat and other food which is a daily reminder of hardship to ordinary Soviet citizens excluded from the privileged circle of hard currency or party stores.

Industrial growth has slowed down to an increase of only 2.7 per cent in the first eight months of this year over the same period last year. This makes it almost certain that the 4.7 per cent growth target for this year cannot be met.

Growth has fallen below the estimated 4.5 per cent annual rise in Soviet defence spending, implying that the real burden of the military on the economy is growing.

Despite a steady increase in monetary incomes, meanwhile the real standard of living of Soviet citizens has been at best stationary and probably declining in recent years. Housing is one area where overall standards have risen. Over 20 units of standard high rise apartment blocks are constructed annually. A recent article in Pravda, however, hinted that the long decades of low fixed rents may be coming to an end.

For over 50 years cheap public housing, transport and bread have been basic ingredients of Soviet-style Communism. These, plus a job of some kind have been the fundamental minima guaranteed to Soviet citizens in return for a lifetime of service dedicated to the building of

Communism. Any change here would show that the authorities were serious about introducing a more rational price structure which reflected costs and scarcities. But it would also signify an end to the Soviet social contract as understood by three generations.

The ability of the system to provide slowly-rising, even though extremely low, living standards to a generation terrorised by Stalin has been a stabilising factor since the war. By no stretch of the imagination, however, could it be said that the Soviet system has satisfied the aspirations of the new generation of urbanised and better-educated Soviet citizens.

Despite the enormous social, economic and political pressures to conform there is an inescapable sense of frustration, lack of incentive and cynicism among the young, and bitterness in the generation above. This is recognised officially if obliquely by the rising official campaign against corrupting Western dress, music and mores, the upsurge in religious curiosity and church attendance and the attempt to rally support for the régime by unashamedly nationalistic and patriotic appeals.

The constant propaganda barrage, coupled with suppression of any kind of organised dissent or alternative voices, ensures that dissatisfaction is deprived of focus and effectiveness. But Soviet psychiatrists fear that a high price is being paid for this suppression which has made schizophrenia a kind of national illness.

The sharp increase in alcoholism, especially among women and young people, is a major symptom of the strain under which so many Russians live. The high rate of divorce is another.

After 18 years' continuous exercise of power there must be considerable scepticism about the capacity of the present leaders to formulate far-ranging policy changes. Inertia has long seemed to be the principal force at work in the Kremlin. The problem is that change in the rigidly hierarchical, intensely bureaucratic Soviet system can only come from the top. That is why there is said to be intense interest in the outcome of the jockeying for position taking place behind the Kremlin curtains. The uncertainty which this generates radiates beyond Moscow.

Social Affairs

The welfare state and Mrs Thatcher

By Ian Hargreaves

SUDDENLY, THE crisis in the welfare state, which social scientists and economists have been earnestly debating for years has hit the headlines in Britain.

"Welfare state on trial," said the front page of last Thursday's Daily Express, above a story which reported the latest version of a favourite speech of Mr Leon Brittan, the Chief Secretary to the Treasury.

In this speech, Mr Brittan warns as he has before, that radical changes, among them the substitution of private health insurance for much of the National Health Service and the replacement of student grants with a mixture of fees and scholarships.

Mr Brittan, whose main job is to frighten spending Ministers at this time of year, has not himself attempted to construct a full-scale Thatcherite model of the new welfare state, and since the "think tank" is unwilling to think aloud on the subject, it is difficult to assess the proposed new order.

But certain points of context can be made. For a start, Mr Brittan's figures about public spending, although accurate, are misleading to the extent that they reflect primarily the costs of rising unemployment benefits and the consequences of a static or falling GDP. Likewise, it is wrong to suggest, even by implication, that Britain is in some way a profligate welfare spender. According to EEC figures for 1978, which excluded Ireland for 1978, which excluded Ireland, Britain was bottom of this particular league, disbursing 20.1 per cent of GDP on social cover, compared with the highest, the Netherlands, at 29.9 per cent.

It is also the case that, historically, no obvious connection can be shown to exist between poor economic performance and either the level

of welfare spending or, to take an important related component of policy, the degree to which governments have redistributed income. In the 1960s and 1970s Japan combined high growth with low government social spending, but Germany, Norway and Canada—all high spenders—performed well. A notorious low spender, the U.S., performed badly, as, of course, did the UK.

It is arguable, though certainly not conclusively, that economic progress in the liveliest European economies was underpinned by the high degree of social consensus that the high spenders' social policies purchased. Prof Harold Wilensky, of the University of California, at Berkeley, has gone further and suggested

that only those countries with strong mechanisms for social consensus will adapt smoothly in the 1980s to the new economic, demographic and social pressures on the welfare state.

But there is also a risk that a natural conservatism, indeed a defensiveness about welfare systems which Prof Wilensky's own research has shown to be common to all countries—every one thinks his own system is best—will blind us to the possibility of radical change.

One big problem for Thatcherism in the still relatively virgin area of social policy is that there is precious little evidence that its more obvious and seductive ideas would save money. By extending freedom of choice in education, for example, through a voucher system, costs would very likely rise, rather than fall, as parents demanded better standards. Even in health, where there are some temptingly large figures, it is too simple to assume that by requiring, say, two-thirds of the population to pay for health care through private insurance, coverage for the remaining

third would cost one-third the level of today's NHS budget. Indeed, one reason that Britain spends so little of its GDP on health—5.6 per cent, compared with between 9 and 10 per cent in the U.S., Germany and Sweden—is that the private sector and the insurance companies in those countries have not been notably good at restraining costs.

Also, if the Government wants a two-tier system, which is essentially an attempt to cut social spending by targeting it at the most needy, it ought to ask itself why the same criteria should not apply to old age pensions or family allowances. Indeed, by such criteria this would be a more desirable option than to remove inflation proofing for pensions, which is another idea floating in the "think tank."

These questions, and many more like them, need answering not because the impulses of Thatcherism in the social field are necessarily wrong. The desire for more choice, for more responsiveness to consumers and for less power to be in the hands of those who provide and administer services, is strong and growing in every corner of the welfare state, from housing to social services. This is the bridge Mrs Thatcher will need to use, if she is to persuade people to follow her to a different kind of welfare system.

For the moment there is little sign of this happening. There is still a great deal of pretence that policies being pursued purely to save money in the short term are in reality something more. And much of Mrs Thatcher's social policies have involved little more than attacks on easy targets, such as social security frauds.

Another case in point is the ruling that from Friday most foreigners will have to pay for NHS treatment, a move with obvious popular appeal, but one implemented with no real research into costs and benefits and likely in practice to be as effective as the honesty box at an unmanned ancient monument.

Speeches about long-term funding problems and fragmentary actions like these hardly add up to an alternative approach to social policy.

Letters to the Editor

World farm production needs fewer regulations

From the Chief, Policy Analysts, UN World Food Council. Sir—I am glad that Mr Cherrington, your agricultural correspondent, seems now to accept the need for some sort of international understanding in the field of grains. His note, however, on "Production control or disaster" (September 17), remains short-sighted. The decline in international grain prices—and therefore in the prices received by farmers in those countries that care to absorb their share of international instability—has not been due over the past year to massive over-production. In fact, world cereal production now estimated at around 1.5bn tons for 1982, is somewhat below trend. Prices measured in U.S. dollars are lower for much the same reasons as prices for commodities are lower: slack demand, uncertainty, payments problems, and U.S. dollar

reevaluation. Contrary to global trade patterns, however, the volume of grain trade continues expanding due mainly to increased imports by developing countries, now forecast to grow some 7 per cent over last season. To deal with "over-production" and avert "disaster," Mr Cherrington advocates co-ordinated production cuts, which can only imply a cartel-like arrangement among the major grain-exporting countries. Such a development would be most unwelcome. It would further disrupt the world's food system—as did the production cuts of 1968-71—and, as happened between 1972-75, it is likely to provoke new and serious food shortages with a myriad of politically and economically destabilising effects. Not more but less controls and regulations is what world

farm production needs. Some countries heavily subsidise farm production and exports, a policy that has contributed to the slowing down of their own overall growth rates, generated frictions among trading nations at a time when the world's trading system can hardly afford it, and driven Mr Cherrington to advocate production controls for others. It would be much more profitable for all concerned to reduce farm production subsidies, eliminate export subsidies, especially when world prices are low, progressively liberalise trade, and constitute small internationally co-ordinated buffer reserves to cope only with the kind of variations in world output that can be expected from the weather. Arturo Gostz, Via delle Terme di Caracalla, 00100 Rome.

MF, it is that BT should sell us the machine for £1. Michael Frowd, 36 Whitefriars Street, EC4.

Management courses for trade unionists

From Mr T. Rathbone MP. Sir—Your excellent article on the London Business School (September 27) does, I believe, contain one slip of the pen. You said that the one market segment which no British business school has yet cracked is "the boardroom." As far as I know, neither LBS nor any other British business school has successfully established a course for trades union leaders and potential leaders, and I wonder why not?

The late Keith Showering was investigating this but before his death had made little advance, as far as I know. One of the first tasks for the new "Centre for Business Strategy" could be to investigate what such courses exist elsewhere, particularly in the U.S. and Japan perhaps, and then prepare a plan for implementation here in Britain. Then we might avoid some of the bitter messages which were voiced in Brighton earlier this month, and some of the troubles which British industry and commerce faces throughout the rest of the year from trades union disruption based on too great an ignorance of the true facts of business life. The Rathbone, House of Commons, SW1.

Football fans and hooligans

From Mr J. Frame. Sir—It is truly amazing how English football fans who are involved in brawls and riots overseas become British soccer fans (see page 1, September 23).

Scottish soccer fans involved in similar incidents would not and have not in the past suddenly become British in English newspapers. Whenever Scottish fans are involved in any incidents, the world and particularly the English, are told long and weary that they are Scottish fans.

I doubt if there were any Scottish, Welsh or Ulster football fans at the Denmark-England match when the English fans added to their unsavoury reputation. When Glasgow Celtic became the first British club to win the European Cup it was hailed as a great event in British soccer. When Manchester United took the trophy we were told endlessly that it was a triumph for English soccer. J. Frame, 16 Linke Vicer, Musselburgh, Midlothian.

For the want of a grant...

From Mr A. Pidgeon. Sir—I cannot fail to comment on the anomaly and, no doubt to some people, the humiliating spectacle of a British Prime Minister going all the way to Japan to encourage the Japanese to open factories in our depressed areas when Her Government is denying assistance to British firms in such areas. In 1969 our own company was not allowed to expand in Leicester and instead directed to a development area. We chose Cumbria and established a factory in Cleator Moor which over the years we built up to give employment to 170 people. In fact in September 1975 the Financial Times published a photograph of the factory before the last extension was built. The impact of the current recession, however, forced us to postpone expansion, with the result that the Government cut off our support grant. Although the civil servants concerned were extremely sympathetic, they were constrained by a policy which makes assistance available only in cases of starting-up or expansion. The costs of operating in a district as remote as West Cumbria became so great that we were obliged to close the factory in May of this year. Apart from the distress of making more people unemployed, the cost to the state of the additional social security benefits must be greater than the grant, that would have enabled us to keep the factory running. Also this grant would probably have been less than

Sudan aims for sugar self-sufficiency

From Mr E. Hill. Sir—I read with interest Rick Wells' article (September 15) regarding the Sudan sugar industry but was surprised to notice a reference to Asalaya being temporarily closed down for rehabilitation. The total cane produced at Asalaya last year was approximately 100,000 tonnes which is equivalent to just 15 days crushing when the factory is operating at its full capacity. Faced with this limited cane harvest and with cane production at nearby Kenana still building up to its design peak, as indicated in Mr Wells' article, the Sudan Government quite naturally decided that it was more sensible to process the Asalaya cane at Kenana. Although some modifications are desirable for each of the four Government-owned factories in order to improve efficiency and flexibility of operations, they have been able to crush the cane which has been produced. The major step forward for the Sudanese to

achieve their aim of sugar self-sufficiency, will be mainly dependent on increased agricultural production from the estates. The specific problems in this area have related to irrigation, shortage of agricultural equipment, spares, housing and decreasing yields of cane. In order to overcome these problems it will be vital to provide the industry with additional working capital and the injection of management and technical expertise. There have been many investigations and reports on this subject and it is to be hoped that action will be taken shortly to implement them. E. R. Hill, Fletcher, Stewart, Masson Works, Litchurch Lane, Derby.

Buy your own Telex

From Mr M. Frowd. Sir—Many Telex users will confirm your report (September 20) that British Telecom is "delaying plans to liberalise the UK telecommunications market." Since early August after an announcement that Telex machines were to be offered for sale, we have been trying, along with other people in this neighbourhood, to buy the machine we presently have on rental. After repeated telephone calls, we were finally told that no decision would be taken on their sale until the New Year. Meanwhile, users are paying rent at the rate of £1,100 a year (including £300 for the line). Over seven years we have paid nearly £7,000 in rental charges and still the machine is not ours. My view, which I have put to my

Another view of a chemical company. Sequence 11



Onesimus Robi, coffee farmer, talking about his son Francis Mburu, sales manager at Henkel Kenya.

"For our people here, Henkel is almost like a second village."

"It's like uprooting a coffee shrub. That's how Kenyans feel when they are forced to leave their home villages. Yet the soil here cannot feed us all. So, many young people have had to move from their villages. My son, for example. From the rural village to a large city like Nairobi and Henkel—these are two worlds apart. And yet everything turned out fine. One reason for this is that companies like Henkel don't simply come along looking for cheap labour. No, they really care for the people working for them. To begin with, Henkel arranged for the most important thing of all, a flat. Here Francis Mburu can feel truly at home. Then, Henkel sent him for an on-the-job trainee program to Europe and Nigeria.

Meanwhile he has become a manager in the Henkel sales department. He has a lot of travelling to do, selling industrial cleaners to customers such as dairies, breweries, hotels and so on. Therefore, he has to go on safaris very often—this is what we call these business trips. I know the people Francis Mburu works with. I invited them to my small coffee farm. And drinking homemade beer we had a wonderful time, chatting late into the night. A thing I have come to realize is that our traditions and modern industry can exist side by side. That is provided people are treated with due respect."



My son Francis

Advertisement for Henkel Kenya Ltd, Nairobi, Kenya. Text describes the company's products and services, including laundry products, household cleaners, cosmetics, adhesives, industrial cleaners, oleochemicals, auxiliary products for textile and leather industries. Over 8,000 products for all walks of life. Henkel logo and slogan: "Chemistry working for you."

# Cereals refund pushes Tomatin back into profit

INCLUDING AN EEC cereals refund this time of £1.25m Tomatin Distillers moved back into the black for the first half of 1982, returning pre-tax profits of £109,000.

For the corresponding period last year the group plunged £1.12m into the red, finishing the full 12 months with a deficit of £2.37m. In December 1981 the group received EEC cereal refunds, part of which they said would be repaid to customers. However, the amount of payment had not been decided and therefore no credit was taken in the 1981 profit and loss account.

In April Mr A. P. de Boer, the chairman, revealed in his annual statement that the current year should show a considerable improvement over 1981.

He added that it was unlikely there would be any significant upturn in sales of new whisky this year although there could be some signs of revival in the second half.

There was a loss per 25p share of 16.96p (17.45p on the old

## HIGHLIGHTS

Lex previews this morning's tender offer for the new 1988 gilt-edged stock before passing on to a discussion of events in Germany, with particular reference to the financial problems put forward by the centre-right coalition which looks ready to replace the Schmidt government. Lex then moves on to consider the latest position in the Scotch Whisky industry which is awash with gloom as highlighted by yesterday's statement from Tomatin.

capital) for the first half of this year, excluding cereal refunds, and the interim dividend is again being passed—last year the final was also omitted.

Turnover for the six months fell by £1.32m to £3.85m. There was a tax charge (same).

In an interim statement the directors say they are not expecting any improvement in the second half of the year and that the trading loss for the period is likely to be approximately the same as that for the first six months—£1.15m.

They add that it is too early to forecast prospects for 1983. It is pointed out that the recession in those countries representing significant markets for Scotch whisky is continuing as a result, destocking is still taking place.

Exports for the first six months of 1982 were 2 per cent down on the same period of 1981. The directors say this has led to a further decline both in overall malt whisky production and at the group's distillery.

See Lex

# Change on Milford board

A GROUP of former rebel shareholders in Milford Docks Company have consolidated their position with the election of a second director to the board.

Mr Laurence Hill was elected to the board on a show of hands at yesterday's annual meeting following the defeat of a resolution to re-elect Mr David Jennings, a retiring director.

Mr Hill is the second representative of a group of shareholders headed by Mr Richard Eldridge to join the board. Mr Eldridge was invited to join the board in 1980 following earlier unsuccessful attempts to gain a seat.

Mr Hill is chairman of Mercantol, the recently renamed N A Investments group controlled by Mr Eldridge. Mercantol has built up a holding of about 25 per cent in Milford.

"We looked at our investment in Milford and said where do we go from here," said Mr Hill after the meeting. "I had a most affable meeting with Mr Charles Smith, the Milford chairman, and Mr Eldridge afterwards."

There was total agreement on what we are going to do to give a new look to Milford Docks. We will put a number of plans forward."

Mr Smith said the company had had only 10 days to notify shareholders of the proposal to elect Mr Hill and that proxy votes for Mr Jennings "were rather thin on the ground."

"But I am quite happy to have Mr Hill on the board," he added. Milford Docks last month reported an increase in its pre-tax profit to £277,000 in 1981 from £145,000 the year before on turnover which fell to £1.44m from £1.9m.

# Exceptional charge hits Bonusbond

COMPENSATION payments totalling £130,000 to the two former directors and charged as an exceptional item, turned Bonusbond Holdings round from a pre-tax profit of £281,000 to losses of £83,000 for the first half of 1982.

Turnover, which fell from £4.72m to £3.86m, was affected by the events concerned with the departure of Mr C. J. Peake, sales director, and Mrs N. K. Reid, retail operations director, say the board. However, these functions are now being carried out by experienced management and it is believed future benefits from this reorganisation will show through in results.

Tax this time took £3,000 (£116,000) leaving the net loss at £87,000 (£145,000 profit before extraordinary debit of £35,000) and the deficit per £1 share at 2.47p (earnings 4.15p).

The company, which specialises in the issue and redemption of incentive bonds, came to the Stock Exchange in June 1981 and for the year returned taxable profits of £0.51m.

# Boulton losses cut to £0.85m

THE BETTER trend at William Boulton Group continues. Following a reduction from £457,000 to £391,000 at midyear, pre-tax losses for the year to June 30 1982 have been sharply cut from £1.44m to £849,000.

With order books higher than at the same time last year, the directors are forecasting a marked improvement for this machinery manufacturer and founder in the first three months of the current year.

Turnover for the period under review increased from £22.43m to £23.73m and a trading profit of £442,000 was made, compared with a loss of £22,000 last time. However, at the taxable level the burden of depreciation of £349,000 (£307,000), interest £790,000 (£791,000) and exceptional costs £151,000 (£317,000) was felt.

There was a tax credit of £76,000 against a charge of £187,000, leaving the net deficit at £773,000 (£1.62m) and loss per 10p share at 1.9p (4p). On this a single dividend payment of 0.1p made as a final dividend is being maintained at a cost of £41,000.

As regards below the line charges, extraordinary expenditure for the 12 months fell from £45,000 to £1,000 and the deduction for minorities also showed a decrease in this case from £24,000 to £19,000, leaving the loss attributable to holders some £900,000 lower at £793,000.

The directors report that several of the group's companies have been profitable during the

period but problems have continued in a few subsidiaries. Further steps, they say, have now been taken and the position in these businesses is improving.

It is still very difficult to give an overall forecast, they add. However, most of the companies which showed a deficit for 1981-1982 are expected to return to profit during the present 12 months.

## comment

After disastrous results in 1980-1981, William Boulton has handed itself up to make a small trading profit and a smaller pre-tax loss. But it will have a lot more work to do if it wants to break even in the next set of results.

Interest charges amount to nearly £800,000, which means that trading profits will have to double to avoid a loss. On the process plant side, trading profits were up by about 20 per cent; the main problem is, as ever, in engineering.

To cut costs, the group has made a further 400 people redundant (which accounts for the £151,000 exceptional costs), so with higher output per person, margins should at least stay intact. But there are no signs of an upturn in demand for engineering products, and the company cannot borrow to pay off its losses for ever, so prospects are not too good. On a price of 7½-8½p per share—the yield is a low 2 per cent.

# HunterPrint set to join USM

BY CARLA RAPAPORT

THE PRINTERS of Men Only, Penthouse, Shimmering Magazine and the Habitat catalogue are joining the USM by way of a placing of about 25 per cent of its shares.

HunterPrint, a printing company based in Hertfordshire, should have a market capitalisation of about £26m when its shares start dealing next week.

With sales of about £14m, HunterPrint claims to have nearly 5 per cent of the UK colour, high volume web-offset printing market, which is currently worth about £150m.

The group claims to have more than a quarter of the high-quality printing market, which it estimates to be worth about £50m-£70m overall.

Mr Michael Hunter, chairman and co-founder of the group, will be reducing his holding in the company through the placing, but there will be no new shares issued prior to the USM listing. "We don't need any more money at the moment," said Mr Hunter. He said that a public listing would add the company to the market place. "We'll get better purchasing power and our customers will have a better idea of who we are."

Gresham Trust is also a major shareholder in the company. It will sell about 0.9m shares in the placing; Mr Hunter will be selling about 1.1m shares. Following the placing, Gresham will own 33.3 per cent of HunterPrint's equity, while Mr Hunter and his family will hold 38.4 per cent.

The fine tuning of the placing price has not yet been fixed, but it is estimated that Mr Hunter will receive approximately £900,000 through the sale of his shares.

The group has steadily increased its profits and turnover

since it was founded in 196 Between 1977 and 1981, sales have grown from £7.1m to £14.5m, while pre-tax profit increased from £237,000 to £862,000.

Sales and profit for the weeks ended June 27 1982 were £3.3m and £975,000 respectively. The company expects that profit for the year will not be less than £1.3m on sales of £18m.

The company is planning to install a colour press next summer which should expand capacity by 30 per cent. It is also building a new factory at Corri for its speciality products. The total cost of the expansion is estimated to be £5.6m.

About £2.2m of this will be supplied through a loan from the European Coal and Steel Community, as the company has agreed to hire redundant coal steel workers. Another £1.37 will come from government grants and the balance from its own resources. As of September 1982 HunterPrint had net cash of £2m.

The company is large enough to seek a full stock exchange listing, but is going to the US because "it's cheaper," said Gresham official yesterday. HunterPrint will probably move to a full listing within the next few years.

Brokers to the issue are Capcare Myers, the prospectus will be published on October 4.

Mr Stephen James of Thoms McInnestock and Co, charter accountants, has been appointed receiver of Koch-Light Laboratories of Colobrook, Slough, a Haverhill, Suffolk.

## KOCH-LIGHT LABS IN RECEIVERSHIP

Mr Stephen James of Thoms McInnestock and Co, charter accountants, has been appointed receiver of Koch-Light Laboratories of Colobrook, Slough, a Haverhill, Suffolk.

# Hyman back in black midway

THE LOSSES suffered by I. and J. Hyman in the second half of last year have been arrested in the first half of 1982, with this plastic foam converter and manufacturer reaping the benefit of first income from technological developments and returning to the black, albeit with a pre-tax result £141,000 lower than that for the corresponding 1981 period.

Turnover for the six months to June 30 1982 showed a £1.45m increase to £11.28m but, with margins remaining slim, and both interest and depreciation climb-

ing, profits fell from £159,000 to £18,000.

With regard to the full year outcome the directors reiterate their statement of last year's AGM that results are expected to be reasonably acceptable, dependent upon demand for the company's traditional products in the final four months and the level of contribution from diversified operations and the sale of technology.

When this result is known, consideration will be given as to dividend, for the interim payment has again been omitted.

Last year, when losses amounted to £351,000, a final of 0.1p was left to stand against the previous year's total of 0.8272p net.

	1982	1981
Turnover	11,280	9,803
Depreciation	386	274
Interest	383	274
Share of associates	10	9
Pre-tax profits	19	109
Tax	1	103
Minority losses	25	35
Extraordinary debit	nil	50
Attributable	39	43
Earnings per share	0.18p	0.44p

\* Pre-extraordinary items.

# Hoskins & Horton little changed

AFTER A much-improved first quarter, trading profits of Hoskins & Horton, building supplier, builder and contractor and manufacturer of hospital equipment, fell back in the second quarter to end the half year to June 30 1982 virtually unchanged at £329,000, compared with £328,000 for the same period last year.

From these figures interest charges took £88,000, compared with £76,000, leaving profits at the pre-tax level just £19,000 higher at £271,000.

Tax paid, however, accounted for £54,000 (£24,000 credit) and extraordinary debits rose from £9,000 to £15,000.

Stated earnings per 20p share dropped by 1.9p to 5.1p but the net interim dividend is being held at 2p—a final of 3p was paid for the 1981 year from taxable profits of £451,000.

Turnover for the half year improved from £4.95m to £5.59m. In their interim statement the directors say the present state of unrest in the National Health

Service makes forecasting more than usually difficult. However, they expect a continuation of profitable trading in the second half of the year.

The directors reveal that profits of the hospital equipment and light engineering division were a little higher than in 1981, due to a strong performance from

the Hoskins cabinet works and a much better result from C. S. M. Plating, now profitable after making losses in the first half of 1981.

The Horton companies recovered well from a poor start to the year but profits at the halfway stage were a little down on 1981.

## DIVIDENDS ANNOUNCED

	Date	Current payment	Corre. dividend	Total	Total
Wattmoughs	Nov 8	1.7	1.7	3.4	5.45
Arcaife	Nov 8	1.12	1.12	2.24	2.66
Wm. Boulton	Nov 25	0.1	0.1	0.2	0.1
Bonstead	Jan 3	0.5	0.5	1.0	1.25
Emess Lighting	—	4.5	—	4.5	6.75
Hoskins & Horton	—	2	—	2	5
Hurst (Charles)	—	1.33	—	1.33	2.98
I. & J. Hyman	—	Nil	—	Nil	0.1
IDC Group	Nov 6	1.46	1.33	2.79	5.57
G. W. Sparrow	Dec 7	0.25	0.5	0.75	0.75

Dividends shown peace per share net except where otherwise stated. † Equivalent after allowing for scrip issue. ‡ On capital increased by rights and/or acquisition issues. † USM Stock.

# Annual Results 1982

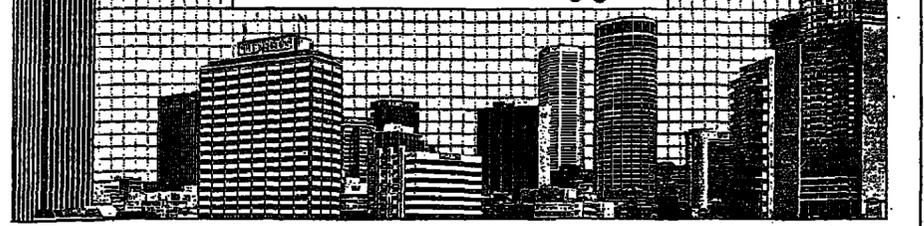
The growth in profits, net assets per share and dividend reflect the strength of the group and the benefits of its corporate strategy of reducing dependence on the traditional cyclical business of housebuilding in the UK and of expanding its industrial and commercial property development and investment activities both here and overseas.

The objective is to establish Crouch Group as a major international property and construction group.

Consolidated Profit and Loss Account		
	Years to 31st March	
	1982	1981
REVENUE	£000	£000
Turnover	16,240	16,553
Profit on ordinary activities before taxation	578	490
Taxation	(91)	(271)
Extraordinary items	487	219
Profit/(loss) for the year transferred to reserve	317	(104)
Earnings per ordinary share	12.2p	5.5p
CAPITAL		
Surplus on revaluation of investment properties	317	1,153
DIVIDENDS		
Interim	43	43
Proposed final	150	133
	193	176
Net dividends per ordinary share	4.825p	4.4p
Net asset value per ordinary share	194p	177p

If you would like a copy of the 1982 Report and Accounts please write to the Company Secretary, Crouch Group plc, Sutherland House, Surlingham Crescent, Kingston-upon-Thames, Surrey KT1 2JU.

## Crouch Group plc



# SPONG

The recent rights issue by Speng Holdings of 45m shares has been subscribed in respect of 44,252,720 shares (92.2 per cent).

## BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Such indications are not available as to whether the dividends are interim or final and the subdivisions shown below are based mainly on last year's timetable.

Company	Date
Interim: Associated Book Publishers, Fothergill and Harvey, Garner Booth, House of Fraser, Liverpool Daily Post and Echo, RMC, Tisbury, TF City London Trust, Triplesiret, Wwetman, Reeve Angel.	TODAY
Final: A.S. Electronic Products, 5. Caspar, Rowland Street, GT Asia (Staffing) Fund, Top Investment Trust, James Walker Goldsmith and Silver-Smith.	Oct 1
Final: Australia and New Zealand Banking, Free State Geddes Mining, Kent (M. P.), President Brum Gold Mining, President Swan Gold Mining, Wetcom Gold Mining, Western Holdings.	Oct 2
Final: Ash and Loy, Bronx Engineering, Coates Brothers, Eastern and General Investments, Hambro Life Assurance, Hanger Investments, Marshall's Universal, Miner, Richards (Leicester), Solicitors' Law Stationery Soc. Summer (France).	Oct 3
Final: Australia and New Zealand Banking, Free State Geddes Mining, Kent (M. P.), President Brum Gold Mining, President Swan Gold Mining, Wetcom Gold Mining, Western Holdings.	Oct 4
Final: Ash and Loy, Bronx Engineering, Coates Brothers, Eastern and General Investments, Hambro Life Assurance, Hanger Investments, Marshall's Universal, Miner, Richards (Leicester), Solicitors' Law Stationery Soc. Summer (France).	Oct 5
Final: Australia and New Zealand Banking, Free State Geddes Mining, Kent (M. P.), President Brum Gold Mining, President Swan Gold Mining, Wetcom Gold Mining, Western Holdings.	Oct 6
Final: Ash and Loy, Bronx Engineering, Coates Brothers, Eastern and General Investments, Hambro Life Assurance, Hanger Investments, Marshall's Universal, Miner, Richards (Leicester), Solicitors' Law Stationery Soc. Summer (France).	Oct 7
Final: Australia and New Zealand Banking, Free State Geddes Mining, Kent (M. P.), President Brum Gold Mining, President Swan Gold Mining, Wetcom Gold Mining, Western Holdings.	Oct 8
Final: Ash and Loy, Bronx Engineering, Coates Brothers, Eastern and General Investments, Hambro Life Assurance, Hanger Investments, Marshall's Universal, Miner, Richards (Leicester), Solicitors' Law Stationery Soc. Summer (France).	Oct 9
Final: Australia and New Zealand Banking, Free State Geddes Mining, Kent (M. P.), President Brum Gold Mining, President Swan Gold Mining, Wetcom Gold Mining, Western Holdings.	Oct 10
Final: Ash and Loy, Bronx Engineering, Coates Brothers, Eastern and General Investments, Hambro Life Assurance, Hanger Investments, Marshall's Universal, Miner, Richards (Leicester), Solicitors' Law Stationery Soc. Summer (France).	Oct 11
Final: Australia and New Zealand Banking, Free State Geddes Mining, Kent (M. P.), President Brum Gold Mining, President Swan Gold Mining, Wetcom Gold Mining, Western Holdings.	Oct 12

**IRELAND**  
U.S. \$50,000,000

Floating Rate Notes Due 1988

In accordance with the provisions of the Notes, notice is hereby given that for the interest period from September 29, 1982 to March 29, 1983 the Notes will carry an Interest Rate of 12 1/8% per annum. The interest payable on the relevant interest payment date, March 29, 1983 against Coupon No. 4 will be U.S. \$6,441.84 per Note.

Agent Bank:  
**Morgan Guaranty Trust Company**  
London

**King & Shaxson**

31 Presbury Street, EC2  
Gilt-Edged Portfolio Management  
Service Index 33.9.82

Portfolio Income 85.82  
Bid 85.48  
Offer 85.82  
Portfolio II Capital Bid 27.27

**THE TRING HALL**

USM INDEX  
129.3 (+0.4)

Close of business 25/9/82  
Tel: 01-435 1591

BASE DATE 10/11/80 100

**LADBROKE INDEX**

584-589 (+6)

**Grindlays Eurofinance B.V.**  
U.S. \$100,000,000

Guaranteed Floating Rate Notes 1992

Guaranteed on a subordinated basis by

**Grindlays Bank p.l.c.**

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period 29th September, 1982 to 29th March, 1983 the Notes will bear interest at the rate of 12 1/8% per annum. The Coupon Amount per U.S. \$100,000 Note will be U.S. \$6,441.84 and the Coupon Amount per U.S. \$10,000 Note will be U.S. \$644.18.

The Interest Payment Date will be 29th March, 1983.

Agent Bank:  
**Samuel Montagu & Co. Limited**

1981-82	Company	Price Change	Gross Yield	P/E	Fully Paid		
129	120	128	-1	6.4	5.0	11.6	14.4
136	100	137	-1	10.0	7.3	-	-
51	33	68	-	6.1	9.0	7.7	13.3
238	187	238	-	11.4	4.8	10.0	12.5
119	100	117	-1	15.7	12.4	-	-
212	150	288	-1	17.8	6.8	10.7	12.0
104	80	69d	-	6.0	8.7	5.5	12.3
140	87	140	-	7.9	5.6	5.9	6.3
75	48	70	-1	6.4	9.1	3.6	6.8
102	88	102	-	7.5	6.4	10.2	11.5
124	100	124	-	15.7	12.7	-	-
118	104	118	-	7.5	6.4	3.6	7.5
334	108	334	-	20.0	10.8	2.0	28.5
88	51	88	-	5.7	7.0	10.5	12.7
222	150	222	-	11.4	7.5	6.8	11.8
44	21	44	-	0.46	2.2	-	-
103	73	103	-	8.4	7.8	5.9	8.5
283	212	283	-	14.5	6.8	6.9	13.0

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Handwritten note in Arabic script: "مكتبة لثام"

Companies and Markets

UK COMPANY NEWS

Marginal rise by Watmoughs

FIRST HALF 1982 taxable profits of Watmoughs (Holdings) showed a marginal improvement from £576,000 to £680,000, while turnover of this printing, publishing and process engraving group increased by 11 per cent from £7.94m to £8.64m.

A total of 5.45p was paid on pre-tax profits of £1.85m. The interim dividend again absorbs £106,250. In current cost terms, mid-year pre-tax profits were £491,000 (£486,000).

IDC up sharply to £0.5m

FIRST HALF 1982 taxable profits of the IDC Group rose sharply to £110,000, compared with £247,000 for the same period last year, and the net interim dividend is being stepped up from 1.35p to 1.40p per 20p share.

Overseas side lifts Sparrow

WITH UK operations showing a turnaround from profits of £133,000 to losses of £274,000 and the contribution of the Middle East and French associates rising from £12,000 to £475,000 first half taxable profits for 1982 of crane hire group G. W. Sparrow & Sons advanced from £145,000 to £302,000.

while the total value of the group's investment in cranes has been increased slightly, so it has a modern fleet offering a comprehensive range of lifting capabilities. The directors say the group is in a particularly good position to take advantage of any upturn in the market.

Boustead down after Australian setback

A LOSS of £593,000 from the Australian subsidiary has been reflected in a fall in pre-tax profits of Boustead from £538,000 to £229,000 for the first half of 1982. Turnover of this investment holding company rose by £1.62m to £21.92m.

at 0.5p net—last year's final payment was 0.75p. The group's UK operations recorded a mid-year pre-tax profit of £118,000 and this result was significantly assisted by interest income on the funds released from the sale of Taipang Plantations.

'The Gold Fields Group has impressive strengths to see it through current adversities'

-from the Annual Report, published this week.

Table with 3 columns: 1982, 1981, percentage change. Rows include Sales, Group, Share of administered gold mines, Total, Historical cost accounting basis, Profit before tax, Profit attributable to shareholders, Earnings per share, Dividends per share, Current cost accounting basis, Profit before tax, Average total funds employed, Return on average total funds employed, Earnings per share.

From the Financial review. In 1982 Group sales rose 20% to £1.04 billion in spite of lower prices, due mainly to the Group's share of Newmont's sales being included for the first time.

From the Letter to shareholders. The decline in profits was disappointing after the sustained growth of the last four years, but the world-wide economic climate was so adverse that it affected all our operations, mining and industrial alike.

Profile. Gold Fields is a natural resource Group, mining raw materials and adding value to them. Our main product has always been gold. During the 1970's we became a leader in aggregates in the United Kingdom and in certain other markets.

Amey Roadstone Corporation, in spite of the harsh economic climate, is a very substantial profit earner and cash generator. Newmont, remains securely profitable, an excellent performance given the current depressed state of the United States mining industry.



RESULTS AND ACCOUNTS IN BRIEF

SOMPOREK HOLDINGS (confectionery, grocery)—Results for year ended April 30, 1982 reported August 27. Shareholders' funds £1.33m (£1.44m); fixed assets £1.04m (£271,300); net current assets £231,000 (£284,000) but included associates' earnings of £173,000 (£219,000) and much higher investment income of £333,000 (£46,000).

HIGH TECHNOLOGY UNIT

60,000 sq. ft. 50% OFFICES, 50% INDUSTRIAL FOR SALE OR TO LET AVAILABLE AUTUMN 1983 MOTORWAY LOCATION CHISWICK, LONDON W4. Write Box T5767, Financial Times 10 Cannon Street, London EC4P 4BY

Consolidated Gold Fields PLC

CORNELL DRESSES PLC. Rights Issue by the Company of new Ordinary Shares of 5p each at 100p per share, payable in full on allotment and Introduction by ARBUTHNOT LATHAM & CO., LIMITED of existing and new Ordinary Shares of 5p each to the Unlisted Securities Market.

BIDS AND DEALS

Adhesives concern bought by Burmah Oil for £5m

NEARLY EIGHT months after abandoning its opposed bid for Croda International, Burmah Oil has announced a first successful acquisition for its recently formed speciality chemicals division.

The division, Burmah Speciality Chemicals, is believed to have paid about £5m for the purchase of Industrial Adhesives, a private company based in Buckinghamshire.

Mr Brian Wardle, the chairman of Industrial Adhesives, is known to have approached Burmah earlier this year with a view to discussing a sale of his company.

Simon Engineering has sold its 50 per cent interest in Simon-Warman to Peko-Walsend, of Australia, which held the other 50 per cent.

GRA STAKE Seaforts Investments Gibraltar, the beneficial holder of 2.15m ordinary shares in GRA Group (3.11 per cent).

£1m purchase by Fisons in Australia

Fisons is to acquire Orbit Chemicals, a pharmaceutical manufacturing company based in New South Wales, Australia, for some £1m.

The acquisition is part of a policy of further strengthening Fisons' interests in Australasia, where group sales, together with those in New Zealand, are currently running at an annual rate of approximately £25m.

IMPS COMPLETES U.S. POULTRY SALE Imperial Group has completed the sale of its U.S. poultry and food wholesaling businesses to Country Poultry.

Portals to contest property claim

Portals Holdings, the banknote printer, is to contest a claim to property at its Hampshire headquarters which drove its share price sharply lower yesterday.

The Upton claim to Portals Holdings property at Lawton, Hampshire, is spurious and misconceived. An application will shortly be made to strike out the writ recently issued.

Development Corporation and Meritor Investments, a joint Midland Bank and Rolls Royce Pension Fund concern, managed by Midland Bank Industrial Finance.

The finance will enable Ellesmere Electronics to complete the design and streamline production of its automated farm management system and market new systems in modular format.

NAMARA ACQUIRES WINE MERCHANT Namara has acquired 75 per cent of wine merchant, Howells of Bristol, from the Hood family.

Vaux Breweries, advised by merchant bankers Noble Grosart, has dispatched its formal offer document for the shares of Sheffield Refreshment Houses.

based Unit Controls Holdings. The companies acquired are Unicat, of Manchester, and Unit Controls, Netherland, of Gorinchem, Holland.

SHARE STAKES Mountvale-Emray has notified that Rosand AC has disposed of a total of 150,000 ordinary shares reducing its interest to 2,186,000 (15.71 per cent).

Nottingham Manufacturing—A. H. Macdiarmid, a director, has disposed of 30,000 ordinary shares previously acquired under the executive share option scheme.

Stenhouse Holdings—W. M. Wilson and J. B. Devine, both directors, have purchased 25,000 shares on behalf of a trust, of which they have an interest as trustees, increasing their interest as trustees to 1,633,204 (4.5 per cent).

Industries—Lord Rotherwick, a director, has acquired 20,000 ordinary shares. Thyagar Bardez—Mrs B. V. Fraser has sold 26,000 ordinary shares reducing total holding to 594,920 (7.5 per cent).

Arnccliffe static midway Right across the board, results of Arnccliffe Holdings for the six months to April 30 1982 show little change on those for the corresponding period.

On this result a reserve for corporation tax of some £97,381 (£104,012) would have to be made. However, due to the increase in stock relief, it is not anticipated that there will be a tax charge in respect of the earnings for the six months.

This announcement appears as a matter of record only

JORDAN DINARS 10,000,000 SYNDICATED LOAN



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GUARANTEED BY

GOVERNMENT OF THE HASHEMITE KINGDOM OF JORDAN

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Bank of Jordan Ltd. The Chase Manhattan Bank N.A. Citibank N.A.

PROVIDED BY

Arab Bank Ltd. The Housing Bank Arab Jordan Investment Bank Grindlays Bank Ltd. Bank of Credit & Commerce International S.A. Jordan Kuwait Bank Arab Land Bank

Industrial Development Bank Bank of Jordan Ltd. The Chase Manhattan Bank N.A. Citibank N.A. Cairo Amman Bank Jordan Gulf Bank Bank Al Mashrek

AGENT

Industrial Development Bank

AMMAN

AUGUST 1982

LONDON TRADED OPTIONS

Table with columns for Option, Ex. price, Closing price, Vol., and Equity Close. Includes sub-sections for September 28, October, and November.

EUROPEAN OPTIONS EXCHANGE

Table with columns for Series, Vol., Last, and Stock. Includes sub-sections for October, January, and April.



Technology in the Service of Mankind

19 year old Bridget moves 100t of timber every day in her father's timber works. Very hard work for her?

But, Bridget has no problems, because she operates a Linde lift truck for the job. With its hydrostatic transmission, simple controls and comfort designed operation, the Linde truck affords her maximum productivity without fatigue.

Linde: workforce of 19,000; DM 3,125 million sales.



Linde AG, Wiesbaden (Germany), represented by: Linde Hydraulics Ltd., Nuffield Way, Abingdon OX 14 1RJ, Tel: (0235) 22828





Companies and Markets

Bid to boost UK fish consumption

SEA FISH Industry Authority has announced a nationwide campaign to increase British fish consumption. The authority hopes to double the UK market for fresh fish in the next four years.

Mr Peter Seales, chief executive of the Sea Fish Industry Authority, said that over the past 10 years the amount of fish eaten per head of population had declined by about 33 per cent.

"We eat less fish here than in any other European country. This is in spite of the fact that we have the wealthiest fish waters."

● NIGERIA plans to develop rubber plantations on a further 100,000 hectares of land in a bid to boost rubber exports.

Mr Nelson Oguwewe, general manager of the Nigerian Rubber Board, said his country's second largest rubber producer in Africa next to Liberia was enjoying high demand for its 13 grades of rubber, in spite of export competition from South East Asian countries.

He said of the 55,000 tonnes produced annually, 30,000 tonnes went to domestic markets, an "inadequate" amount given Nigeria's increasing needs.

● JAPANESE production of electrolytic copper fell by 0.3 per cent in August to 89,400 tonnes from 89,700 in July, bringing total copper output in the first eight months to 704,700 tonnes.

● MALAYSIA'S exports of palm oil in the first six months of this year rose by 5.1 per cent to 1,226m tonnes, but earnings dropped by a similar percentage to 1,325m ringgits (\$560m) because of poor world prices.

● ANGOLA will set up a \$20m programme for workers on its ruined coffee plantations so they can grow coffee instead of food for themselves. Angola's deputy agriculture minister said there was no hope of reaching this year's target. He said 1981 coffee production was 23,877 tonnes compared with 210,000 tonnes in 1973, the last year of normal output before independence.

Aluminium prices bounce back

BY JOHN EDWARDS, COMMODITIES EDITOR

ALUMINIUM prices bounced up on the London Metal Exchange yesterday in active trading conditions. Turnover jumped to 40,025 tonnes with particularly heavy dealings on the late afternoon. The three months quotation fluctuated from a low of \$57 to a peak of \$75 on the late afternoon. The afternoon was still up on the previous day at \$56.75 a tonne.

There was some confusion as to why the market has suddenly become so active. One trader claimed that the bulk of business was coming from trade sources, who had become very bearish following Metal Bulletin's aluminium seminar in Monte Carlo last week.

Prices were driven down to the lowest level for two months, but this fall evidently triggered off buying interest and the market moved up strongly yesterday. However there was reported to be general trade selling when three months rose above \$70.

The fundamental supply-demand picture for aluminium remains gloomy, with consumption sluggish and stocks continuing to build up. Last week LME warehouse stocks of aluminium rose by over 4,000 tonnes, raising total holdings to a near record of 419,175 tonnes.

However, at present the market appears to be mainly influenced by chart pricing patterns, triggering off both trade and speculative activity.

The rise in aluminium came in spite of a further decline in copper, with the higher grade cash price losing \$3.5 to \$308 a tonne. U.S. producer Kennecott confirmed it is lowering its domestic selling price by 20 cents to 87 cents a lb in line with cuts already announced by other leading producers.

Amalgamated Lead and Zinc on the other hand raised its domestic U.S. selling price for zinc by 2 cents to 42 cents following similar increases by other producers in the past month. This puts the U.S. price for zinc at a considerable premium to European levels, especially the London Metal Exchange quotations.

Silo to aid UK grain sales

BY JOHN HERRINGTON, AGRICULTURAL CORRESPONDENT

BRITAIN'S grain exports for the year 1982-83 will probably total 6.5m tonnes said Mr Paul Frisbourg, director-general of Continental Grain (Europe) when opening the company's new export silo at Southampton yesterday. In order to move the massive surplus of the company has provided storage for 16,000 tonnes and a loading capacity of 1,000 tonnes per hour.

Mr Frisbourg underlined the growing importance of UK grain exports, particularly wheat, not only to North Africa but to the Middle East and Asia and Eastern Europe. This facility will enable grain to be exported directly to these markets in large ships instead of the smaller ships used at the ports up to now which entailed transhipping to Rotterdam for re-loading.

This silo will draw grain from a very wide area in the south of England and probably reduce shipments from many of the smaller ports used up to now.

By next year another silo, built by a consortium of local and European traders will be open in Southampton, which will mean a market expansion much welcomed by farmers. The only possible flaw in these projects is that exports from the UK are entirely dependent on restrictions imposed by the EEC, a foundation entirely dependent on the political climate in the Community.

Reuters adds that the EEC plans new measures to support the Community's wheat market in the face of a record harvest and a flood of wheat into intervention.

A final decision on the exact form of the measures is likely in the next week or so. Options

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Fall in milk payments

By Our Commodities Staff

THE Milk Marketing Board has announced a small cut in the additional payments made to producers for the six months beginning September 1982. The payment is to fall to 0.20p per litre from 0.25p previously and, according to the MMB, the reduction was made because of the need for a "prudent pricing policy."

It is however thought unlikely that there will be any increase in the retail price for milk, currently 20p per pint. Mr Peter Walker, the Agriculture Minister, is due to make a statement on retail prices by October 1.

The reduction in the additional price payment could be considered controversial given the increased costs faced by farmers in the winter months. But this "small reduction" should be offset by the fact that producers will soon be receiving their retrospective additional payments for the period April to September of this year says the Ministry.

With the level of liquid milk consumption seen as high, prices sensitive by all in the industry, no large group is pressing for an increase and the Dairy Trade Federation has asked the Minister to peg prices until the next review, due in the spring of 1983.

Dairy companies have, however, argued that as farming incomes have risen by as much as 10 per cent this year there should be a cut in the additional payment.

Early start for Israeli citrus

By L. Daniel in Tel Aviv

THE ISRAELI citrus shipment season started three weeks earlier than usual this year with the despatch of 300,000 cases of early-opening grapefruit to Continental markets last week.

A similar quantity is to be exported this week and will include a first consignment of 60,000 cases of grapefruit for Britain.

GLOBAL WEATHER PATTERNS And desert was created

BY A CORRESPONDENT

DURING the early 1970s, the plight of the drought-stricken people of the Sahel (the region bordering on the southern fringe of the Sahara desert) received worldwide attention. Large amounts of aid were sent to the desperately poor countries of the region and when the rains returned closer to the normal levels in 1974 and 1975, it was widely assumed that the problem had been solved.

A recent analysis has shown that the rains have not remained at the normal levels and that in the years 1977 to 1981 the drought was as severe as in the early 1970s. This observation raises interesting questions about the permanence of the climatic shift that has taken place and the implications of this shift for the continued southward expansion of the Sahara desert, and the way in which the richer nations perceive the problems of Third World agriculture and its vulnerability to climatic fluctuations.

The rainfall in the Sahel is intimately linked with the pattern of global weather. It is associated with the movement of the region of clouds and rainfall that straddle the earth close to the Equator, known as the intertropical convergence zone.

As the overhead sun moves northwards during the northern summer, the region of equatorial rainfall follows behind it, moving up from the coast of West Africa, which has heavy rain for much of the year, to bring a short, wet season to the Sahel from May to September. The amount of rain declines

rapidly with the northward movement of the zone. At 11°N—over most of West Africa—the annual rainfall is typically over 40 inches, but at 16°N, it falls to less than ten inches and more than two-thirds of this is concentrated in July and August.

The critical dependence on how far the band of equatorial rainfall extends northwards, means that in years when the movement of this zone is restricted for any reason, the shortfall in the great swathe south of the Sahara can be disastrous. This is what has happened almost every year since 1968, and is equivalent to the entire rainfall belt moving south on average about 100 kilometres.

The consequences on the land are dramatic. In years when the rains fall, the natural vegetation dies back, but may recuperate in subsequent wetter years. If however the area is overgrazed, especially by goats, then the protective vegetation is destroyed and the desert takes over.

In parts of the Sahel the desert has moved south by up to 200 kilometres in the last 20 years or so. This movement may also in part explain why the drought has lasted so long. Because desert sand reflects more sunlight than the savannah vegetation it replaces, it alters the whole regional weather system.

Computer-models of the global climate have attempted to simulate what happens if a strip of the sub-Saharan savannah is replaced by desert. Their results suggest that such a change produces a permanent shift south-

wards of the rainfall patterns which thus acts as a positive feedback to reinforce the advance of the desert.

While these results suggest a reason for the continuation of the drought, they do not explain what started it, or what will end it. Indeed the southward movement of the Sahara may have been going on for thousands of years with periods of rapid advance intermingled with static stages of even retreat.

The fact that the Sahara was wetter in prehistory suggests that the events in the Sahel may be part of a much longer term shift in global climate. The worrying feature is that the activities of man, by overgrazing marginal areas at times of drought, seem to be acting to accelerate the advance of the desert.

Equally worrying is the way in which, after a period of worldwide reaction to the drought, interest has died away, in spite of the fact that there is no evidence that the climatic damage has ceased. What seems to have happened is that the people have moved away from the drought-stricken regions and in some cases have given up their past way of life, relying instead on aid.

This reaction is symptomatic of the difficulties facing Third World agriculture in marginal areas. Temporary action may disguise the longer term effects and so fail to tackle the underlying problems.

In particular in areas of low rainfall where even in good years the land is capable of only limited output, the response to the bad years makes matters worse. Over exploitation, propped up by external aid, may result in the permanent destruction of the already scanty agricultural resources.

Because the advance of the desert areas of the world is not a recent phenomenon, the effect of man is a big problem. Much of the desert of North Africa and the Middle East may be a consequence of bad agricultural practice. It has been estimated that these changes may have been a large contributory factor in the cooling of the global climate over the last 5,000 years.

So the events in the Sahel may have wider climatic consequences as well as more immediate agricultural implications. While any effects on our climate may not be detected for many years, the problems of less developed countries shipping below the subsistence level, at the same time as the western world produces ever larger food surpluses, may happen any year now and so pose awkward questions about the transfer of resources.

The increasing vulnerability of many of the poorest countries in the world to climatic fluctuations will probably mean that these questions will have to be considered with greater frequency in the future. The reaction to the continuing drought in the Sahel does not provide convincing evidence that we have the solution.

Persistence of Sub-Saharan drought; Peter J. Lombard, Nature, Vol. 299, pp 46-48, 1982.

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LONDON OIL SPOT PRICES

Table with columns for oil types (Crude Oil, Fuel Oil, etc.) and prices. Includes sub-sections for Gas Oil Futures and Products - North West Europe.

GAS OIL FUTURES

Table showing gas oil futures prices for various grades and time periods.

BRITISH COMMODITY MARKETS

Table listing prices for base metals (Copper, Lead, Zinc) and other commodities.

POTATOES

Table showing potato prices for different varieties and grades.

PRICE CHANGES

Table detailing price changes for various metals and commodities.

AMERICAN MARKETS

Table showing American market prices for metals and other goods.

MONDAY'S CLOSING PRICES

Table listing closing prices for various commodities on Monday.

EUROPEAN MARKETS

Table showing European market prices for metals and other goods.

GOLD MARKETS

Gold unchanged from Monday's close in the London market yesterday at \$412.413. This was its best level of the day, having touched a low of \$409.406 from an opening level of \$409.410. Trading was rather quiet with an influx of orders after the entry of U.S. centres into the market.

In Paris the 12 1/2 kilo gold bar was fixed at FF 94,000 per kilo (\$406.97 per ounce) in the afternoon, compared with FF 83,750 (\$407.05) in the morning, and FF 94,000 (\$409.02) Monday afternoon.

In Frankfurt the 12 1/2 kilo bar was fixed at DM 33,440 per kilo (\$409.98 per ounce), against DM

LONDON FUTURES

Table showing London futures prices for various commodities.

Table showing gold bullion prices.

Table showing gold coins prices.

COFFEE

Table showing coffee prices for various grades and origins.

Table showing tin prices.

Table showing lead prices.

COCOA

Table showing cocoa prices for different grades.

Table showing tin prices.

Table showing lead prices.

SOYABEAN MEAL

Table showing soyabean meal prices.

Table showing tin prices.

Table showing lead prices.

INDICES

Table showing various financial indices.

Table showing tin prices.

Table showing lead prices.

REUTERS

Table showing Reuters market data.

Table showing tin prices.

Table showing lead prices.

MOODY'S

Table showing Moody's market data.

Table showing tin prices.

Table showing lead prices.

A GLITTERING FUTURE?

Take a look at GOLD with CAL.

Advertisement for Gold with CAL, detailing investment opportunities and contact information.

CLASSIFIED ADVERTISEMENT RATES

Table listing rates for classified advertisements in various categories.

GRAINS

Shipping buying and general short covering caused by potential export interest lifted wheat while barley also made gain. All reports.

Table showing grain prices.

Table showing tin prices.

Table showing lead prices.

Table showing tin prices.

WHEAT

Shipping buying and general short covering caused by potential export interest lifted wheat while barley also made gain. All reports.

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CONTRACT PACKAGING

One of Britain's unsung industries

By Maurice Samuelson

THE FOOD, drink and pharmaceuticals industries pride themselves on the careful way their products are not only produced but packaged. However, they prefer to draw a veil over the fact that a small but significant proportion of their products is packaged outside their own factories by independent contractors.

These contractors, acting almost like a secret industry, carry out the most complex packaging operations, yet, in deference to their clients rarely promote themselves outside the pages of the trade press or in trade exhibitions. "We are creatures of convenience for our clients," says one of these self-effacing entrepreneurs. Yet, according to another, they handle more than 10 per cent of processed foods with a shelf life of more than a month as well as an unknown proportion of pills, dressings and other medicaments.

As they do not have their own trade association, it is hard to assess how many genuine contract packagers there are in Britain. One estimate puts it at roughly 200, ranging from small, "hole in the wall" businesses, operating one or two plastic stretch wrappers, to companies offering what they describe as a "total service" and matching the packaging lines of large manufacturing companies.

This is in addition to the packaging carried out under contract by food and drinks producers with spare capacity on their own filling lines.

Largest

Britain's largest contract packer, in terms of the size of its workforce, is Remploy, which is staffed mainly by disabled people at six of its factories throughout the country. However, although Remploy has automated machinery, much of its work is done by hand.

Only four or five UK contractors are thought to have turnovers in excess of £2m or a stable workforce ranging from 100 to 300. Their low public profile, however, is in inverse proportion to that of their clients, which include multinational companies and retail chains for which they pack "own brand" commodities. Three leading contractors are



Lancapack's managing director, Mr Jeffrey Sanger with new machinery at the Lancing plant

Lancapack of Lancing on the West Sussex coast; Stockpack of Stockport; and Klöckner-Pentapack (UK), a West German-owned concern based at Reading. A very abbreviated list of their food clients includes Bachelors Foods, Beechams, Brooke Bond Oxo, Kellogg, Lyons, Corn Products Corp. (CPC) of the U.S., Cadbury Schweppes, General Foods, Heinz and Spillers.

Among the many pharmaceutical groups which turn to contractors are Boots, Burroughs-Wellcome, Beechams, Sterling, Winthrop, Eli-Lilly and Thomson Medical of the U.S. Stockpack, claiming to be Europe's biggest contract packer, makes sachets of moisturised face tissues for airline passengers.

Another contractor, Wassell Packaging of Stonehouse, Glos, packs health foods, pharmaceuticals and cosmetics. Its clientele includes Burroughs-Wellcome, Cyanamid, Eli-Lilly, ICI Pharmaceuticals, London Rubber and Rank Xerox.

There are several reasons why the food giants, despite their own huge packaging capacity, turn to small contractors. Mr Richard Lawson, Lancapack's sales and marketing director, lists six.

● To launch new products. Before putting in large and costly filling lines for such products it makes sense for big manufacturers to ask contractors to pack goods for limited market

covered by Granada commercial television. ● Emergency aid to a client whose own filling line has broken down. The fact that leading contractors can provide such services is due to the changes in their industry in the past two or three decades. At one time contract packers used to provide a large amount of relatively poorly paid labour

for fairly basic operations. But companies like Lancapack now see themselves as suppliers of high-speed automated equipment time. They maintain a wide range of machines and the skills to make the swiftest and most effective use of them.

At Lancing Lancapack operates in two adjacent factories with a total workforce of 140 on three shifts. It receives big bulk consignments of jam, sauces and dried foods and dispatches them, along with pharmaceuticals and toiletries, in seven 40-ft trailers a week.

One Lancapack plant packs household goods in decorated cartons. The other, which handles food and pharma-

ceuticals, is equipped to mix and fill dry powdered and liquid foods into sachets, bottles, jars, block bottom bags and lined cartons. They can be filled in runs ranging from 100,000 to 24m.

Like its leading rivals, Lancapack is privately owned. It was founded in 1948 by Mr John Sanger, whose family has been associated with chemists' shops since the 18th century. Mr Sanger is still its chairman, with another member of the family, Mr Jeffrey Sanger, as managing director.

Stockpack was bought from Beechams 14 years ago by the Manchester family business of L. Marks. Employing 160 people on two shifts, its 60,000 sq ft factory was purpose-built after the company suffered a serious fire three years ago. Specialising mainly in dry food filling, Stockpack says it is "very busy," and according to Mr Victor Marks, managing director, has never failed to make a profit.

Klöckner-Pentapack belongs to a European group controlled by Klöckner Werke of West Germany. It has three packing factories in Britain, run from Reading and one each in West Germany and Luxembourg. Pentapack packages pharmaceuticals at Reading; household goods and toiletries at New Tredegar, Gwent; and food at its newly opened plant at Basingstoke. Pharmaceuticals account for 40 per cent of sales; with

WHAT THE CONTRACTORS OFFER

The May issue of Packaging Review listed 94 UK contractors. This table shows how many of them offer particular services.

Services	No. of companies
Aeroseal filling	14
Bagging	42
Blister/skin	40
Cartoning	53
Filling	47
Form, fill and seal	32
Head packing	61
Labelling	54
Printing	28
Shrink wrap	64
Stretch wrap	32
Wrapping	40

(In addition, 31 companies claim to specialise in export contracts and 27 in Government contracts.)

food and toiletries contributing 30 per cent each.

Mr David Eteson, managing director, says turnover exceeds £2m a year with pre-tax profits of more than £200,000. The business is currently on a plateau after seven years' growth. Mr Eteson disavows, however, with the suggestion of Lancapack and Stockpack that contract packaging benefits from the recession.

Pentapack, like its competitors, acts as a vehicle for launching new products with familiar brand names. For the past 18 months it has been packing a food for Heinz called "Soupermag." Described by Mr Eteson as the first of the non-powder instant soups, it is distributed in the Midlands in a thermoformed tub with a foil lid.

While proud of his association with such new ventures Mr Eteson does not regard the contractors as innovators in their own right—"it's our customers who do that and we are just the interpreters," he says. Lancapack's Mr Richard Lawson, on the other hand, believes in encouraging new sales ideas. He is currently trying to persuade manufacturers to put sun tan oil into sachets. He is also exploring the idea of combining food from different suppliers in single packs, "cross branding," he calls it.

In common

Despite this difference the contract packagers have more in common than divides them. They have all grown up because of the major changes in packaging since World War II, especially the growth of flexible packaging and fast new machinery.

Looking ahead, Stockpack's Victor Marks would like British companies to follow the trail blazed in the U.S. where several contractors employ up to 1,000 people on three shifts. The scale of their operations, he says, is due partly to the existence of large U.S. commercial companies which concentrate on marketing and developing new products and put out their production and packaging to contractors.

Until that practice is widespread in Britain, however, the contract packaging industry will remain in the obscurity that befits "creatures of convenience."

The growth of flexible packaging and fast new machinery

this requires a high degree of commercial secrecy — yet another explanation for packing contractors' ingrained reticence.

● Own label packing for supermarket groups or other organisations — Lancapack produces own-name items for Key Markets and British Airways.

● Packing seasonal goods for small producers cannot afford to maintain a year-round packing operation, for example, spasmodic winter sales of antifreeze for motor-cars.

● Sampling operations. Lancapack is currently producing thermoformed sealed pots of Marmite being distributed in the part of North West England

Analysis of bank advances and acceptances

to UK residents by reporting institutions in the UK at August 18 1982 (Table 5, Bank of England Quarterly Bulletin)\*.

	£m	FINANCIAL										
		Total	of which in sterling	in foreign currencies	Total	of which in sterling	in foreign currencies	Property companies	Other financial	Other	Other	
London clearing banks	1982 May 19	35,162	33,162	2,000	2,594	2,361	168	1,342	1,007	1,084		
	1982 Aug 18	42,120	40,782	1,338	2,594	2,361	233	1,342	1,007	1,084		
Scottish clearing banks	1982 May 19	5,080	4,685	315	339	286	21	146	173	173		
	1982 Aug 18	5,234	4,862	372	353	275	26	157	170	170		
Northern Ireland banks	1982 May 19	917	917	—	41	41	2	35	5	5		
	1982 Aug 18	938	938	—	45	45	2	40	4	4		
All banks	1982 May 19	92,268	76,608	15,660	15,199	13,754	1,854	3,243	10,084	10,084		
	1982 Aug 18	98,549	80,462	18,087	16,618	14,947	1,929	3,307	11,382	11,382		
of which in sterling	1982 May 19	76,608	76,608	—	7,735	7,735	—	2,959	4,001	4,001		
	1982 Aug 18	80,462	80,462	—	8,247	8,247	—	3,020	4,496	4,496		
Changes:												
in sterling	1982 Feb/May	+5,326			+723			+262	+225	+238		
	1982 May/Aug	+3,854			+611			+65	+61	+485		
in foreign currencies adjusted for exchange rate effects	1982 Feb/May	+29			+72			+43	+3	+25		
	1982 May/Aug	+861			+605			+8	-6	+604		
Advances only	1982 May 19	84,895	68,271	16,624	13,503	7,069	1,162	3,223	9,118	9,118		
	1982 Aug 18	89,723	71,962	17,771	14,579	7,840	1,279	3,304	10,297	10,297		

	£m	MANUFACTURING										
		Total	of which in sterling	in foreign currencies	Total	of which in sterling	in foreign currencies	Shipyards	Vehicle	Yard	Other	
London clearing banks	1982 May 19	9,989	9,424	565	948	946	2,298	509	626	838	2,030	
	1982 Aug 18	930	870	196	78	54	1,138	134	26	70	168	
Scottish clearing banks	1982 May 19	1,021	941	190	135	65	51	158	32	93	166	
	1982 Aug 18	139	139	—	—	—	—	—	—	—	37	
Northern Ireland banks	1982 May 19	148	142	40	—	—	—	—	—	—	28	
	1982 Aug 18	21,936	18,024	3,912	2,462	1,267	1,740	3,771	768	1,354	4,314	
All banks	1982 May 19	22,731	18,586	4,145	3,347	1,288	1,947	4,019	826	1,662	4,233	
	1982 Aug 18	18,054	15,586	2,468	2,470	1,042	1,479	1,176	727	1,312	3,458	
of which in sterling	1982 May 19	18,586	18,586	—	2,744	2,599	1,046	1,639	783	1,405	3,680	
	1982 Aug 18											
Changes:												
in sterling	1982 Feb/May	+676			+265		+111	+21	+58	+161	+35	
	1982 May/Aug	+532			+428		+129	+4	+180	+93	+70	
in foreign currencies adjusted for exchange rate effects	1982 Feb/May	+185			+42		-29	+30	+32	-27	-3	
	1982 May/Aug	+130			+38		+10	+18	+20	-	+30	
Advances only	1982 May 19	17,626	12,867	4,759	2,789	2,517	960	1,283	3,409	759	1,217	3,625
	1982 Aug 18	18,355	14,393	3,962	2,596	1,831	1,532	3,576	808	1,129	1,276	3,850

	£m	OTHER PRODUCTION										
		Total	of which in sterling	in foreign currencies	Total	of which in sterling	in foreign currencies	Transport and communication	Public utilities and government	Local government	Other	
London clearing banks	1982 May 19	5,609	5,212	397	3,201	367	2,063	12,476	1,135	1,359	5,759	
	1982 Aug 18	1,021	930	708	129	186	1,138	1,135	524	614	614	
Scottish clearing banks	1982 May 19	1,070	978	780	130	180	1,277	1,274	618	659	659	
	1982 Aug 18	243	243	190	5	48	204	204	55	149	154	
Northern Ireland banks	1982 May 19	350	350	197	5	48	211	211	87	154	154	
	1982 Aug 18	9,391	8,117	4,020	2,365	3,265	17,265	17,265	6,906	10,259	10,259	
All banks	1982 May 19	9,991	8,511	4,327	3,901	3,263	19,278	19,278	8,279	10,394	10,394	
	1982 Aug 18	8,117	6,511	3,955	1,132	2,929	17,202	17,202	6,906	10,302	10,302	
of which in sterling	1982 May 19	8,511	8,511	—	4,302	1,173	3,036	19,231	8,279	10,342	10,342	
	1982 Aug 18											
Changes:												
in sterling	1982 Feb/May	+345			+260		+25	+57	+1,071	+1,051	+620	
	1982 May/Aug	+394			+307		-19	+107	+2,019	+1,379	+640	
in foreign currencies adjusted for exchange rate effects	1982 Feb/May	-28			-3		-148	+123	+12	-	+12	
	1982 May/Aug	-43			-43		-84	+41	-8	-2	-7	
Advances only	1982 May 19	9,139	7,665	3,996	2,003	3,138	17,265	17,202	6,906	10,259	10,259	
	1982 Aug 18	9,533	8,054	4,285	1,987	3,271	19,278	19,221	8,283	10,994	10,994	

	£m	SERVICES										
		Total	of which in sterling	in foreign currencies	Total	of which in sterling	in foreign currencies	Transport and communication	Public utilities and government	Local government	Other	
London clearing banks	1982 May 19	11,326	11,326	—	1,020	85	56	2,532	1,975	5,759	5,759	
	1982 Aug 18	11,442	11,007	435	1,020	85	56	2,532	1,975	5,759	5,759	
Scottish clearing banks	1982 May 19	1,572	1,455	180	49	127	235	200	782	782	782	
	1982 Aug 18	1,514	1,395	184	17	117	240	199	757	757	757	
Northern Ireland banks	1982 May 19	290	290	—	15	9	103	47	113	113	113	
	1982 Aug 18	287	287	—	15	7	104	42	117	117	117	
All banks	1982 May 19	29,296	24,500	3,226	1,307	2,882	4,024	6,448	11,393	11,393	11,393	
	1982 Aug 18	29,931	24,796	3,454	1,151	2,682	4,164	6,796	11,673	11,673	11,673	
of which in sterling	1982 May 19	24,500	24,500	—	1,945	909	2,785	3,988	4,558	10,649	10,649	
	1982 Aug 18	24,796	24,796	—	2,026	742	2,682	4,081	4,331	10,945	10,945	
Changes:												
in sterling	1982 Feb/May	+1,912			+289		+165	+349	+325	+711		
	1982 May/Aug	+296			+81		-103	+113	+63	+295		
in foreign currencies adjusted for exchange rate effects	1982 Feb/May	-131			-10		-24	+3	-8	-150	+78	
	1982 May/Aug	+177			+5		-7	+8	+26	-50		
Advances only	1982 May 19	27,152	22,467	3,207								

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Companies and Markets

INTERNATIONAL COMPANIES and FINANCE

Canadair issues \$175m seven-year Eurobond

By Peter Montagnon, Euromarkets Correspondent

THE Eurobond market was crowded with more than 100 new issues yesterday in the form of a \$175m, seven-year 12 1/2 per cent issue for Canadair, the Canadian air-frame manufacturer.

again this has produced terms that will depend on a further general improvement in the market for the bonds to be easily placed with investors.

ent issue for Amro Bank as tightly priced. Yesterday the bonds were trading at a discount of around 2 1/2 per cent below issue price of 94.

Refinancing plan to avert bond default

By Paul Taylor in New York

SHEARSON-American Express, the U.S. investment banking and brokerage firm, has put forward a daring \$2.25bn refinancing proposal designed to avert the possibility of a default on the nation's biggest municipal bond issue.

How Toronto outpaced New York

ALTHOUGH trading volumes have not broken records as in New York, recent trading history of the Toronto Stock Exchange is an even more dramatic tale of rags to riches.

lumber industry, and of better final demand for base metals, particularly copper for which user inventories are now reported to be low.

ducers with operations within its borders. Since then the federal government has given a little added help through revisions to its national energy programme.

interest rates began coming down, suggests they are now in the "fair value" range, reflecting market prices that are, on average, about half their underlying asset values.

First tranche of new Exxon notes sold

By Our New York Staff

EXXON, the world's largest oil company, yesterday completed the sale of the first tranche of its novel "universal bonds" notes which are simultaneously offered in the U.S. and overseas.

Dutch construction group expects modest profit

By Walter Ellis in Amsterdam

VOLKER STEVIN, the Dutch construction group, has confirmed that it expects to record a modest profit this year following losses of 24m (85.8m) last year and F1 208m in 1980.

reduced production next year. Organizational adjustments are being planned as a result.

Canada's natural resources have kept the Toronto Stock Exchange in good health while it awaits the end of the U.S. recession, reports Patrick Bloomfield

Early this week, for example, the TSE composite index was at 1635, 22.7 per cent above its 1982 low of 1332, compared with the Dow index gain of 18.4 per cent, from 776.92 to 920.

Price increases each six months up to July, 1983. And there are high hopes that a National Energy Board decision expected at the end of the year will enable the industry to begin building up its present slack natural gas export business in the U.S.

The most telling and immediate effect of declining interest rates has been to light up the western oil and, to a lesser extent, Canada's integrated oil majors, though the latter have been hit by reduced demand from Canadian motorists.

Declining interest rates immediately perked up the stocks of Canadian oil producers. Over the longer term, the trend in rates raises hopes of a recovery in the U.S. housing market, which would resuscitate Canada's debt-ridden

price increases each six months up to July, 1983. And there are high hopes that a National Energy Board decision expected at the end of the year will enable the industry to begin building up its present slack natural gas export business in the U.S.

That, of course, is no guideline for a select handful of companies which have done better only a 12 per cent rise over the next 12 months, against 20 per cent for the New York market.

Robert Plesman, of Lévesque Beaubien, an oil analyst who correctly anticipated the demand for this sector once

Dome Petroleum negotiations continue

By Nicholas Hirst in San Francisco

DOMESTIC PETROLEUM, the troubled flagship of the Canadian oil and gas industry, asked yesterday for a surprise four-day halt in trading of its shares on the Toronto and U.S. stock exchanges while it clears up outstanding points on the restructuring of its debt.

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FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices which will be published next on Wednesday October 13.

Table with columns: U.S. DOLLAR, Issued, Bid, Offer, Day, Week, Yield. Lists various international bond issues.

Table with columns: OTHER STRAIGHTS, Issued, Bid, Offer, Day, Week, Yield. Lists other international bond issues.

Table with columns: DEUTSCHE MARK, Issued, Bid, Offer, Day, Week, Yield. Lists German Mark bond issues.

Table with columns: CONVERTIBLE, Conv. Conv. date price, Bid, Offer, Day, Week, Yield. Lists convertible bond issues.

Pan Am now expects a loss in third quarter

By Our Financial Staff

PAN AMERICAN WORLD AIRWAYS now expects a third-quarter loss, although it earlier forecast a profit for the period, traditionally the most profitable in the year.

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Table with columns: YEN STRAIGHTS, Issued, Bid, Offer, Day, Week, Yield. Lists Yen bond issues.

Information regarding bond prices and market conditions.

Additional information and contact details for the advertisement.

INTERNATIONAL COMPANIES and FINANCE

Swedish banks show increased earnings after eight months

BY WILLIAM DULLFORCE, NORDIC EDITOR, IN STOCKHOLM

SWEDEN'S two largest private commercial banks, Skandinaviska Enskilda Banken (SEB) and Svenska Handelsbanken (SHB), yesterday reported increased earnings for the first eight months of the year, but in both cases profit growth tapered off in the second four months.

SEB lifted profit by 30 per cent to SKr 893m (\$143m) compared with the first eight months of 1981, while SHB's earnings rose by just over 18 per cent to SKr 764m. On the consolidated accounts, SEB's earnings climbed by 47 per cent to SKr 1.1bn and SHB recorded a 19 per cent growth to SKr 915m.

SEB's earnings slipped from SKr 406m in January-April to SKr 358m in the second four months, the latter figure showing a decline of SKr 48m from the corresponding period last year.

SEB made a profit of SKr 406m in May-August against SKr 487m in the first four months, keeping earnings nevertheless ahead of the SKr 368m it achieved in May-August last year.

Wienerwald makes its first report to creditors

By John Wicks in Zurich

WIENERWALD, the major international restaurant and hotel group, has now forwarded its first consolidated balance sheet to creditor banks. The figures were calculated in co-operation with the auditing company Coopers and Lybrand.

The balance-sheet was said to show "a much better picture than had been assumed by creditor banks and the public." The balance-sheet total amounts to SwFr 479.6m (\$220m). Although the capital resources figure is said to be of a negative SwFr 31m (\$14.2m) this is more than offset by unpublished reserves of at least SwFr 50m (\$22.9m) accounted for by real estate and hotel property.

The news comes just after the financially troubled group revealed that it had obtained agreement by a Swiss Cantonal court in Schwyz to a breathing space until January 15 during which it will not have to pay any interest or principal on its debts.

Wienerwald had sought protection from the courts after a debt agreement had broken down earlier this year. Presentation of a world balance sheet had formed part of a concept called for this spring by a group of 24 German and Swiss banks, which the group owes a total of DM 257m (\$101m). The Wienerwald parent, based in Vienna, had initially hoped to have the consolidated report completed in June.

At the same time, a company named Wienerwald 2000 Betriebsgesellschaft fuer Wienerwaldgastronomie has been set up in Munich to ensure the continued operations of German restaurants owned by the group. This move is simultaneous with the announcement of bankruptcy proceedings for 135 individual German operating companies, the restaurants controlled by which are to remain open.

In the U.S., bankruptcy proceedings have been announced by Interstate Restaurant Systems and Hospitality Restaurants due to over-indebtedness. These two companies have hitherto operated a total of 70 restaurants in the Wienerwald group's Lams chain.

Robert Graham examines the problems confronting the largest quoted Spanish group ERT a test for Spain's credit standing

BY international standards the difficulties of Spain's largest stock market-listed industrial company, the chemicals conglomerate, Union Explosivos Rio Tinto (ERT), are comparatively small. ERT has almost \$1bn of debt and is seeking a moratorium on payment of the principal.

However, in the context of the Spanish economy where there are few large private industrial groups, ERT's predicament becomes magnified. Furthermore, it is not just a cash flow crisis. At stake is the whole complex relationship of private industry with the Government and the intricate interlocking links between the big Spanish banks who are both shareholders in ERT and its major creditors.

Beyond this there is the question of Spain's international credit standing for 83 foreign banks are among ERT's creditors.

A solution to these various issues is made additionally thorny by the current power vacuum in a Government which

has virtually abdicated its authority in the run-up to the October 28 general elections. Nothing can be settled until after the elections and if the predicted Socialist victory occurs there could be a major Government re-think on industrial policy with more active state intervention.

ERT is the result of a merger of two private companies—Union Espanola de Explosivos, and Minas de Rio Tinto. The former prospered on a near monopoly of the explosives business in Spain and the successful development of its own technology in this field. The latter grew up from mining interests in southern Spain, pioneered by Rio Tinto Zinc, and then branched out into chemicals.

ERT retains a minimal residual interest in the group whose main shareholders are Spanish banks. The largest single shareholding (around 6 per cent) is held by Banco Urquijo, and Urquijo along with Banesto, Bilbao, Central, Exterior, and Hispano-Americano, are the principal creditors with



Sr Leopoldo Calvo Sotelo, Spanish Prime Minister.

outstanding loans of Pta 28bn of the Pta 110bn (\$862m) total. These shareholders are convinced that ERT with consolidated sales of Pta 227bn is basically sound, but they concede that it suffers from two major problems—a fragmented business structure, and excessive short-term debt. These two problems have been compounded by the worldwide chemicals slump of the past three years, and the drought in Spain for the past two years which has severely weakened the fertiliser market.

ERT began a major expansion programme in the mid-seventies, including a push into pharmaceuticals. Headed then by the present Prime Minister, Sr Leopoldo Calvo Sotelo, it opted for a major venture into property. ERT was immediately hit by high interest rates, high labour costs and falling property demand. As a result ERT is burdened—despite some disposals—with a heavy property interest of some Pta 20bn.

For the past three years the group has been trying to rationalise, by selling off non-essential operations or seeking new partners. There was collaboration talk at one stage with Hoechst,

Italian foods group lifts interim turnover by 19%

BY RUPERT CORNWELL IN ROME

INDUSTRIE Buitoni Perugia (IBP), the leading Italian foods group, yesterday reported a rise of 19 per cent in consolidated turnover for the first six months of 1982, and indicated that it continues to operate at a profit.

Group sales in the first half totalled L352bn (\$250m). Domestic turnover rose 25 per cent to L1,630m, while sales of the various foreign operations climbed 14 per cent to L1,890m. Among the strongest performers was that of Perugia, the group's confectionery subsidiary, which had significantly boosted volume sales despite static overall market conditions.

Perugia, which recently acquired a full listing on the Milan bourse, is currently engaged in a series of capital increases which will raise its total equity to L35m.

When these are completed IBP, which is 51 per cent owned by the Buitoni family, will retain an 80 per cent stake in Perugia, with the remainder traded on the Milan bourse.

IBP paid a dividend in 1981—the first in six years, signalling its continued recovery.

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Swiss watchmaker revises forecast of 1982 loss

BY OUR ZURICH CORRESPONDENT

SOCIETE SUISSE pour l'Industrie Horlogerie, the parent company of the Swiss watch group SSII, forecasts a "substantial" net loss this year. By the end of last month, losses exceeded the SwFr 28m (\$12.8m) remaining in the company's special provisions fund intended to cover the year's deficit, the company said.

Business is expected to improve in the last four months of 1982, however, and the annual loss should be smaller than 1981's SwFr 38.4m which was struck after transfer of SwFr 41.2m from reserves and SwFr 2.4m extraordinary gain from the sale of assets.

Group turnover is expected to reach about SwFr 600m (\$275.2m) this year, against SwFr 550.7m in 1981 and SwFr 613.6m in 1980. Part of the 1982 increase would be due to changes in exchange rates, indicating real growth of about SwFr 35m.

SSII exports of watches and movements rose by 7.3 per cent in value terms in the first half while industry exports fell by about the same percentage. Despite a reduction in stocks of Omega and Tissot watches, however, SSII still faces a liquidity problem.

French bank plans to set up in Finland

By Lance Keyworth in Helsinki

BANQUE INDOSUEZ is to open for trading in Finland. It is the third foreign bank to set up in Finland since the banking law was reformed in 1979. Unlike its two predecessors, Citibank and Chase Manhattan, the French bank has entered into a partnership with a Finnish commercial bank, Postipankki, the state-owned financial institution.

Postipankki took the initiative in offering to join the French venture. It is expanding its international business and will find Indosuez useful in the Middle and Far East.

Mr A. Jeancourt-Gallgnani, chief executive of Banque Indosuez, said that "the many Finnish companies active in the Middle and Far East made Finland an interesting target for the enlargement of our European clientele."

Capital of Indosuez Oskari, the name of the new bank, is FM 20m (\$4.1m), of which Banque Indosuez holds 85 per cent and Postipankki 15 per cent.

Weak commodity prices depress Howard Smith

BY MICHAEL THOMPSON-NOEL IN SYDNEY

HOWARD SMITH, the Australian coal, shipping and sugar group, suffered a 23 per cent fall in profit for the six months ended June, 1982 from A\$9.45m to A\$7.21m (US\$6.94m)—despite a 44 per cent increase in turnover to A\$169m.

Weak commodity prices and substantially higher financial charges were the main cause for the setback. An unchanged interim dividend of 5 cents a share has been declared.

The company's interest payments in the six months totalled A\$5.21m, against A\$1.69m previously—while depreciation rose to A\$7.2m from A\$4.1m.

Port congestion, industrial disputes and higher government charges meant that the group's coal division operated at a loss for the six months, though most of the other divisions experienced better conditions.

Steamship Trading Company, the Papua New Guinea Trader, produced a record profit of A\$7.3m (US\$7.4m) for the year ended June, 1982, up 31 per cent on turnover, 20.7 per cent higher at A\$167.2m. The ordinary dividend is being maintained at 8.25 Cents.

Intercom in \$160m rights issue

BY MICHAEL THOMPSON-NOEL IN SYDNEY

INTERCOM, THE Belgian gas and electricity utility, plans a rights issue to raise up to a maximum of \$160m, Reuters reports from Brussels.

The company will hold an extraordinary meeting on October 15 to propose a capital increase of between BFr 4bn and BFr 5.5bn (US\$110m). It proposes to issue between 3m and 4m new ordinary shares at a price of BFr 1,345 each, plus a premium taking the total price up to a maximum of BFr 2,000.

Intercom's capital at present totals BFr 32bn. Its biggest single shareholder is Electrolux with 21 per cent.

In 1981 Intercom paid a dividend of BFr 158, up from BFr 150 in 1980. Net profit was BFr 5.1bn, compared with 1980's BFr 4.7bn.

Swire Pacific Limited Consolidated results for the six months ended 30th June 1982 and 1982 interim dividends

Results were: The consolidated results of Swire Pacific Limited for the six months ended 30th June, 1982 — unaudited

	Six months ended 30th June		Year ended 31st December
	1982 HK\$m	1981 HK\$m	1981 HK\$m
Turnover	3,937.2	3,034.5	6,943.8
Operating profit	457.8	447.3	1,393.0
Interest charges — net	182.3	131.9	240.7
Net operating profit	275.5	315.4	1,152.3
Share of profits of associated companies	61.0	23.7	70.7
Profit before taxation	336.5	344.1	1,223.0
Taxation	56.4	62.2	158.8
Profit after taxation	280.1	281.9	1,064.2
Minority interests	79.2	87.9	336.2
Profit for the period	200.9	194.0	728.0
Extraordinary items	—	—	36.5
Profit after extraordinary items	200.9	194.0	764.5
Earnings per share:			
'A' shares	57.2¢	55.4¢	207.9¢
'B' shares	11.4¢	11.1¢	41.6¢

The directors of Swire Pacific Limited have today declared interim dividends for 1982 of 24.0¢ per 'A' share and 4.8¢ per 'B' share.

	1982 Interim	1981 Interim	1981 Final	Total
Dividends per share:				
'A' shares	24.0¢	24.0¢	52.0¢	76.0¢
'B' shares	4.8¢	4.8¢	10.4¢	15.2¢

The interim dividends are payable on 23rd November 1982 to shareholders on the register at the close of business on 22nd October 1982; the share registers will be closed from 11th October 1982 to 22nd October 1982; both dates inclusive.

In accordance with Article 105A of the Company's Articles of Association, the directors have resolved that the interim dividends will be satisfied partly in the form of an issue of additional shares by way of scrip dividends and partly by minimum cash dividends of 1.0¢ per 'A' share and 0.2¢ per 'B' share, the minimum cash dividends being paid in order to ensure that the shares of the Company continue to be Authorised Investments for the purpose of the Trustee Ordinance of Hong Kong; but that shareholders will be given the option of receiving their interim dividends in cash in place of or all of such scrip dividends. Full details of the scrip dividend procedures will be given in a circular which will accompany the complete Interim Report to be sent to shareholders on 4th October 1982.

Prospects: Whilst the results for the second half of 1982 are expected to show a material improvement over those for the first half, the profit for the whole year will be lower than that achieved in 1981. This will particularly reflect the lower contribution from the property division, although this division will remain as the main contributor. For a variety of reasons, 1981 was an outstandingly good year and profits were 70% higher than in 1980. By any standards 1982 will be a successful and prosperous year but, in the light of the adverse conditions likely to be facing some of the principal activities in the Group, it would be unrealistic to expect the results to match those of 1981. We do however expect that total dividends to be recommended for the year will be not less than the total dividends for last year.

Hong Kong 24th September 1982

**D.R.Y. Bluck**  
Chairman

**Swire Pacific Limited**  
The Swire Group  
Swire House, Hong Kong

Barclays Bank senior post in Frankfurt

Mr Giles Davison, general manager for BARCLAYS BANK INTERNATIONAL in Belgium, has been appointed area general manager based in Frankfurt, West Germany, with effect from November 1. He will have responsibility for Belgium, Luxembourg and Germany. The general manager in Germany, Mr George J. Charleston, retires at the end of October.

CENTRAL SOYA COMPANY has elected Mr Thomas C. Cole, controller and assistant secretary, replacing Mr Richard C. Hammond who is retiring on December 31.

Mr James A. Urruh has been appointed vice-president, finance, with responsibility for all financial activities of the BURGHOUSES CORP., Detroit. Mr Thomas E. Winter, executive vice-president, finance and administration, will leave BURGHOUSES, but will remain with the company during a transition period. Mr Winter has resigned from the BURGHOUSES board but will remain an executive vice-president. Mr Urruh joined BURGHOUSES in February of this year from Memorex, which BURGHOUSES acquired in December 1981.

Mr Charles J. Waidelich, chairman and chief executive officer of Cities Service Company, has been elected a director of OCCIDENTAL PETROLEUM CORP., Los Angeles. Mr Waidelich's election is in accordance with the terms of the Occidental-Cities Service merger agreement, and after the merger he will be elected a vice-chairman of Occidental Research Corp. and will also be responsible for research and development, environmental compliance, technical auditing and certain other operational functions of the corporation.

Mr David A. Jones has been elected a member of ABBOTT LABORATORIES' board of directors. A co-founder of Humana Incorporated, he has been chairman and chief executive officer of the hospital management company since its organisation in 1961.

THE COFFEE, SUGAR AND COCOA EXCHANGE, New York, has appointed Mr Todd E. Petzel as chief economist from October 1. Mr Petzel comes to the exchange from the Food Research Institute of Stanford University where he has served as an assistant professor for the past four years.

Mr Michael Hardy has been appointed head of the delegation of the Commission of the European Communities to the UN.

THE FLEXI-VAN CORPORATION of New York has appointed four senior vice-presidents. They are: Mr William D. Burns, North America; Mr Larry E. Hotchkies, Europe; Mr W. K. Reideberger, Far East; and Mr Alfredo Welner, Latin America.

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**Companies and Markets INTL. COMPANIES & FINANCE**

# BHP cuts more jobs and forecasts lower earnings

BY MICHAEL THOMPSON-NOEL, IN SYDNEY

**BROKEN HILL** Proprietary, Australia's largest company, is still shedding workers and the company's profits in the current year will be lower than in 1981-82, Sir James McNeill, chairman, told the annual meeting in Melbourne yesterday.

In the year ended May 31, BHP's workforce fell by 3,757 (including 2,500 steelworkers) to about 70,000. Since then, another 2,100 have left, including 1,500 steelworkers.

BHP's net profit in the year to May fell by a quarter, to A\$65m (U.S.\$96m) on con-

ventional accounting principles. Sir James told shareholders that the oil and gas division's profit ought to hold steady in the current year—it was A\$26m in 1981-82—but that all other divisions would show a decline.

He said that many of the steel division's problems could be traced to an overvalued Australian dollar, though he admitted that was not the sole cause of the problem. The steel division lost A\$12.6m last year, against a profit of A\$105.6m in 1980-81.

Sir James stressed that as

well as a large reservoir of skilled workers, BHP had extensive reserves of coal, iron ore, and manganese, as well as substantial reserves of crude oil, other petroleum liquids, and natural gas.

The company is a member of a consortium that has applied for exploration permits off the coast of China. In addition, development of the Ok Tedi gold and copper mine in Papua, New Guinea, was proceeding on schedule, as was the Worsley bauxite-alumina project in Western Australia, in which BHP has a 20 per cent stake.

# Dai Nippon Printing group result just ahead

By Yoko Shibata in Tokyo

**DAI NIPPON PRINTING**, Japan's largest printing concern which has 4 consolidated subsidiaries, has reported marginal gain in consolidated profits for the year to May.

Profits before tax under the U.S. Securities and Exchange Commission accounting system rose by 2.8 per cent to ¥51.78bn (\$194m). Net profits were ¥22.93bn, up by 0.2 per cent and profits per share were ¥40.96 compared with ¥44.82. Sales rose by 8.9 per cent to ¥571.2bn.

As reported in July, parent company net profits were ¥21.31bn, up 5 per cent, and sales were ¥521.8bn, up 8.4 per cent. Profits per share were ¥40.96 at the parent company level compared with ¥43.2 in the previous year.

Sluggish earnings growth was attributed to higher sales costs resulting from intensified competition and higher depreciation.

At JINOMOTO, the Japanese foods and seasoning company, will issue 10m shares of new capital stock in the form of European Depository Receipts (EDRs), mainly in Europe, with payment on December 21. Reuter reports from Tokyo.

The issue price will be set on the basis of the closing price on the Tokyo stock market on December 3. The company's capital will be raised to ¥18.87bn (\$70m) from the present ¥18.37bn.

# Oki Electric in tie-up with U.S. group

By Our Financial Staff

**OKI ELECTRIC** Industry of Japan, the major telecommunication equipment and electronics manufacturer, has reached an accord with International Semiconductor of the U.S. on the development of advanced MOS (metal oxide semiconductor) memory chips, and the production of the advanced 64-kilobit random access memory (RAM) chips. The MOS 64k RAM chip is the central semiconductor of advanced computers. Further details will be discussed by the two companies starting in October.

# United Plantations profits down 20% in first half

BY WONG SUI LONG IN KUALA LUMPUR

**UNITED PLANTATIONS**, the formerly Danish-owned oil palm group, has reported a 20 per cent decline in pre-tax profits to 18.7m ringgit (US\$6.6m) for the half-year to the end of June. Profits after tax were 25 per cent lower at 8.3m ringgit.

The company attributed the downturn in results to the recession and to "the biggest ever American soybean crop" which put pressure on prices of edible oils. Prices obtained for palm oil as well as for cocoa were about 8 per cent lower during the period.

Although the groups has sold

some of its palm oil and cocoa crop forward at reasonable prices, it expects depressed commodity prices to continue to affect earnings.

However, it points out that it is negotiating for 30,000 acres of jungle from the Perak State authorities, and the development of this land would ensure agreeable long term prospects for the group.

Following Malaysianisation last July, the Government agency, Fima, now holds 56 per cent of the company with Danish groups retaining about 18 per cent.

# K.L. city plan threatens property projects

BY OUR KUALA LUMPUR CORRESPONDENT

**TWO MAJOR** commercial developments in the Malaysian capital, estimated to cost well over U.S.\$1bn could be seriously affected by the recently published government masterplan for the development of Kuala Lumpur.

The two proposed projects—the Damansara town centre and the Campbell project—are being undertaken by two publicly listed companies Selangor Properties and Bandaraya Developments.

Plans unveiled by Selangor Properties called for the development of 54 acres of prime land in Damansara

Heights into a town centre of high-rise office buildings and shopping arcades at the cost of more than U.S.\$700m.

The Campbell complex calls for a similar development on 15 acres adjacent to the Kuala Lumpur financial district, at the cost of more than U.S.\$300m.

However, under the draft of the Kuala Lumpur masterplan, the authorities are proposing to discourage the establishment of a town centre or its equivalent in Damansara and to keep the area for low density residential development.

The Campbell project could be similarly affected because the

authorities have designated the Eastern Hotel, located in the area, to be a historical site, protected under the Antiquities Act 1976.

Officials of Selangor Properties and Bandaraya Developments were not prepared to comment on the matter, but pointed out that the final draft of the masterplan would be adopted by the government only after public submissions.

Plans for the two projects were submitted to the authorities several years ago, but no approval has been given yet. One of the problems could be that both companies have yet to comply with the New

Economic Policy of a minimum of 30 per cent Bumiputra (indigenous Malay) ownership.

Selangor Properties is believed to be having discussions with several prominent Malay institutions with a view to forming a partnership to develop the Damansara town centre.

Selangor Properties is owned by the family of Dato T. K. Wen, while Bandaraya is part of the Malayan Chinese owned Multi-Purpose Holdings. Since details of the masterplan were announced, trading in both companies' shares has been active, particularly in Singapore.

*These notes have been sold, this announcement appears as matter of record only.*



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# Gwent

A new era in the industrial life of this south-eastern corner of Wales is under way which will provide jobs to replace the declining industries of steel and coal mining

## Surviving an economic thunderbolt

JUST OUTSIDE Newport, the finishing touches are being added to a futuristic-looking manufacturing complex which it is hoped will eventually provide 1,000 jobs. It is the £25m production facility for Immos, the Anglo-American micro-electronics venture. A few miles away, Ferranti recently completed a £5m centre for the research and development of new computer systems for air traffic control and military applications.

At Caldicot, on the other side of Newport, Mital Telecom is well ahead with the construction of a £32.5m European headquarters for the manufacture and marketing of its new generation telecommunications equipment. In Blaenau Gwent, on a major new industrial estate carved out of the mountainside above Ebbw Vale, Pendar Robotics is just beginning production of a new range of lightweight robots which the company is confident will capture a significant share of this rapidly-growing market.

These are just four recently established high technology projects which are opening up a new era in the industrial life of this south east corner of Wales, as it wrestles with the problems created not only by the recession, but also by underlying changes in the

structure of its economy. Gwent is probably still better known to many Englishmen at least as Monmouthshire, that border county which for several centuries could not make up its mind whether it was part of Wales or England. The dilemma is still reflected in its geographical character.

The gentler landscape and towns and villages in the eastern half of the county are more reminiscent of parts of neighbouring England than Wales, whereas the industrial valleys in the west of the county are totally Welsh in character: though visitors expecting to see a gloomy landscape of coal tips and industrial dereliction are in for a surprise.

### Beauty restored

The ugliness of the past has now been virtually wiped out by the massive land reclamation effort over the past decade, restoring the valleys to their former beauty.

For administrative purposes at least, the county is firmly part of Wales. Under the 1972 reorganisation of local government, it changed its name to the old Welsh name for the area—the kingdom of Gwent, and became unequivocally a Welsh county.

Gwent is no stranger to economic change. The combina-

tion of coal, limestone, iron ore and water in the hills and valleys of the west of the county put Gwent in the forefront of the industrial revolution.

Only some 45,000 people lived in the county in 1801. Yet 30 years later, the population had doubled and in another 20 years doubled again. By the end of the century the population had risen to nearly 250,000 and today it stands at over 450,000.

Newport is the largest town and centre of trade and commerce with a population of 137,000. Just to the north lies Cwmbran, Wales's first new town, dubbed the garden city of Wales and home of Gwent County Council's administrative headquarters.

The inter-war depression hit the Monmouthshire coalmining valleys particularly hard, setting in train a process of industrial diversification in the 1930s which has continued without interruption since. No sooner did the county show signs of getting on top of the problems created by the 1960s contraction of coalmining than the difficulties began in steel, the county's other basic industry.

Ebbw Vale's days as an inland steelmaking centre were probably numbered from the moment it was decided, in the late 1950s, to build a new steelmaking complex at Llanwern, a coastal site near Newport. At the time, it was certainly not a complete surprise when the British Steel Corporation's ill-fated 1972 strategy for the 1980s proposed the phasing out of iron and steelmaking at Ebbw Vale, though it produced a great deal of local anger.

The rundown was eventually achieved by 1978 with a loss over the period of some 6,000 jobs, leaving Ebbw Vale, after considerable investment in modernisation, as one of BSC's

three timplate and galvanising centres.

But few people were prepared for the economic thunderbolt which struck the Welsh steel industry in 1979, after the new Conservative Government's insistence on BSC bringing its losses under control. One proposal at one stage was to close Llanwern altogether with the loss of over 9,000 jobs, and transfer its order book to Port Talbot.

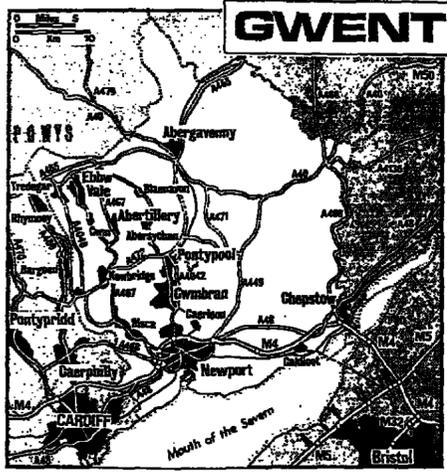
### Slimline

In the event a "slimline" strategy was adopted, involving the halving of production and manpower at both works, setting the scene for what has since been described as "the Llanwern miracle."

Generations of demarcation and "old Spanish customs" were quickly abandoned in a drive to produce steel profitably with a workforce of under 5,000.

Llanwern today is among the most tightly manned steel plants in Europe and, in the past financial year, the only BSC strip steel production centre to have operated at a profit. It has even been featured in a Conservative Party political broadcast as an example of the beneficial effects of the Government's economic policies for industry.

Unfortunately, Llanwern is not yet out of the deep recession in the world's steel industry in general and among the UK steel consuming industries in particular, could still force BSC to close one of its three strip steel production centres. While Ravenscraig in Scotland is regarded as the most likely casualty, political considerations may still make Llanwern the victim, given that its closure would still leave South Wales with one major steelmaking



The gentler landscapes and villages in the eastern half are reminiscent of England but the industrial valleys in the west are totally Welsh

plant, Port Talbot.

In the meantime, a number of other specialist steel plants in the county are fighting for survival. A large question mark hangs over the future of the Panteg stainless steel plant, near Pontypool, while in the private sector, Alpha Steel, which built a modern electric arc steel plant at Newport in the mid-1970s, was recently forced to lay off workers for a second time.

But the economic difficulties are far from confined to steel. Last week, Alcan was forced to lay off another 350 workers at its large Rogerstone mill. Earlier in the year, Dunlop closed its Semtex rubber and carpet tile

factory at Brynmawr with the loss of well over 500 jobs.

Employment at ICI's Pontypool plant, where nylon was first manufactured immediately after the war, has shrunk to a shadow of its former size. In fact, there is hardly an industry which has been left untouched by the effects of the recession and many of the casualties have occurred in companies which came to replace the jobs being lost in more traditional sectors of the local economy.

The net result is that Gwent's level of unemployment now stands at 17.5 per cent, compared with a Welsh average of 16.5 per cent and a UK level of 13.2 per cent.

## High technology moves into the valleys

In spite of the severity of the recession and the bad effect this has had on jobs in Gwent, there has certainly been no let up or halt in manufacturing investment in the county. During the past 12 months, a new factory has opened its doors or an existing factory has expanded an average once every fortnight.

The thunder is being stolen, understandably, by Immos, the 75 per cent-owned subsidiary of the Government-backed British Technology Group, and by the Canadian-owned Mital Telecom. The £25m Immos plant began producing its first microchips in August—a 16K static Random Access Memory. A useful share of the world market has already been captured by output from the company's Colorado plant.

The Newport plant, however, is now thought to need a further £10m to £15m injection of government funds before it goes into volume production. Only about 180 are being employed at Immos so far. If all goes well it is hoped to build up the workforce to 1,000 by 1984.

Mital Telecom's 300,000 sq ft headquarters at Caldicot is not due to open until July next year. But it is already employing nearly 250 and is eventually to employ 2,000. The facility will manufacture Mital's complete range of FAX systems both for British Telecom and Mital distributors throughout the UK and the rest of Europe.

Ferranti was an earlier arrival. It has just completed the first £5m phase of its new Gwmbran complex which will be responsible for the design and development of the company's air traffic and non-military computer systems. Alma, the Japanese consumer electronics group, which is manufacturing miniaturised hi-fi systems near Newbridge in Gwent's western valley, was also an early arrival.

STC, part of IIT has long had a manufacturing presence in Newport, but its electronics subsidiary is now expanding fast—150 new jobs have been created in the past year—to meet major new orders.

### Control Data

Another U.S. company, the Minneapolis-based computer and financial services group, Control Data, has its European centre for magnetic media production at Brynmawr where it employs 850 people. Around 75 per cent of the plant's annual output of 1m discs and 2m reels and tapes—worth more than £5m a year—is exported.

Other expansions in the high technology field include Data type terminals which has established its headquarters in Gwmbran and Data Design Techniques of Chepstow which has opened a new factory in Caldicot.

In the heads of the valleys area, in the north of the county, Pendar Robotics and Yusa Battery, a Japanese-owned company (and the eighth to establish itself in Wales) are just gearing up for manufacture of their respective products. ICD, one of only six high-speed copier manufacturers in the world, has located itself at Tregear.

Another microelectronics company, Clearstone Electronics, ran into difficulties as a result of over-rapid expansion to meet a manufacturing order for the BBC-backed Acorn Microcomputer. However, it has been taken over by AB Electronics—whose headquarters are in neighbouring mid-Glamorgan—with the aim of putting the company back on an even keel.

### ADVANCE FACTORIES IN WALES 1981-82

County	Completed 1981-82		Under construction at March 31 1982		At design stage, March 31 1982	
	units	sq metres	units	sq metres	units	sq metres
Clwyd	135	66,800	31	29,800	42	19,200
Dyfed	62	16,400	15	5,900	11	6,800
Gwent	82	53,900	35	22,800	14	2,100
Gwynedd	41	9,400	37	6,900	26	6,300
Mid Glamorgan	35	20,100	38	32,500	19	3,000
South Glamorgan	40	40,500	37	5,200	9	15,300
West Glamorgan	41	22,800	20	9,300	112	52,800
TOTALS	456	229,900	213	112,400	112	52,800

Factory space to nearest 100 sq metres (1,000 sq ft)

Source: WDA.

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FINANCIAL TIMES SPECIAL REPORT

GWENT

Boost for the tourist industry

GWENT LOCAL authorities are not alone in thinking that tourism can make a greater contribution to local economic well-being at a time when other sources of employment growth are proving difficult.

Brecon Beacons too, in the north of the county, have also long had their devotees, particularly among the more energetic but it is only fairly recently that the rich heritage of industrial archaeology to be found in Gwent's industrial valleys has begun to be appreciated.

Gwent County Council decided in 1978 upon a series of initiatives to stimulate the local tourist industry which, at that stage, it reckoned was responsible for some 1,200 jobs in the county.

Some 3,000 visitors turned up this year to see the surface workings without the encouragement of advertising. In the longer run, there are predictions that Big Pit could attract as many as 200,000 visitors a year.

will find a number of other major attractions in the vicinity. The Welsh Office is in the process of restoring an 18th-century ironworks at Blaenavon, which is the best preserved example of its kind, complete with workers' cottages and trucking shop.

The old and new: Right the Big Pit Museum, Blaenavon, a tribute to the South Wales coalfield. Below, the new Inmos plant at Newport



The Black Mountains and the

in the number of sites available

already very strong

visitors once they have arrived

interpretive centre of the history

of Gwent's eastern valley at Pontypool Park House, the restored junction area of the Monmouth, Brecon and Abergavenny canals and a row of early 19th century workers' cottages.

perience to the tourist industry is already underway and has had a very good response. One operator, Enrichment Travel, has agreed to launch an "industrial discovery weekend" in association with the county council and Wales Tourist Board.

coming promotion in the U.S. market over the coming months. Interestingly, the usual pattern has been for the package tourist industry to be drawn to attractions already popular with freewheeling tourists.

STC

Equipment for Telecommunications Worldwide. Electronics Division, Standard Telephones and Cables plc, 136-138 Corporation Road, Newport, Gwent, NPT 07E. Telephone: 0633 56281. Telex: 498367.

Waiting for a vital ingredient

GWENT IS SLOWLY coming to terms with the fact that its economic problems are not going to be solved quickly. There were hopes at one stage that the level of unemployment could be significantly dented by the siting of Nissan's—now shelved—European car plant.

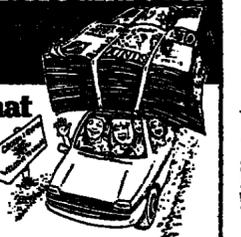
reclamation, London could have a safer airport (landings would be over water) and minimal noise pollution. Passenger delays on the ground would be removed by carrying out custom checks on the train.

Torfaen Borough Council is in the process of building a further 27 units on its successful Pontnewydd Estate which will provide a total of 40,000 sq ft of new floor space by next April.

breakthrough was, of course, the opening of the Severn bridge 15 years ago. Combined with the introduction of British Rail's high speed train link introduced in the early 1970s, bringing London within little more than one and a half hours journey time, it has put Gwent in an excellent position to benefit from the strong economic growth taking place along the M4 motorway corridor.

Wales attracts over 13 million visitors and over half a billion pounds.

How does that attract you? For every person that lives in Wales, nearly five visit it each year. Around a million of our tourists come from overseas, the rest from other parts of Britain. Between them they spend the staggering sum of over £500 million pounds in the Principality.



Form for requesting a free brochure from the Wales Tourist Board, including fields for Name and Address.

Advertisement for the Welsh Development Agency. Includes a list of benefits for industry moving to Wales, such as equity and loan capital, tax allowances, and grants. Includes a form for requesting more information.

Attractions Among Gwent's attractions are, first, the availability of premises in good locations. The county currently has approaching 2m sq ft of empty space, and a sizeable proportion of it is new.

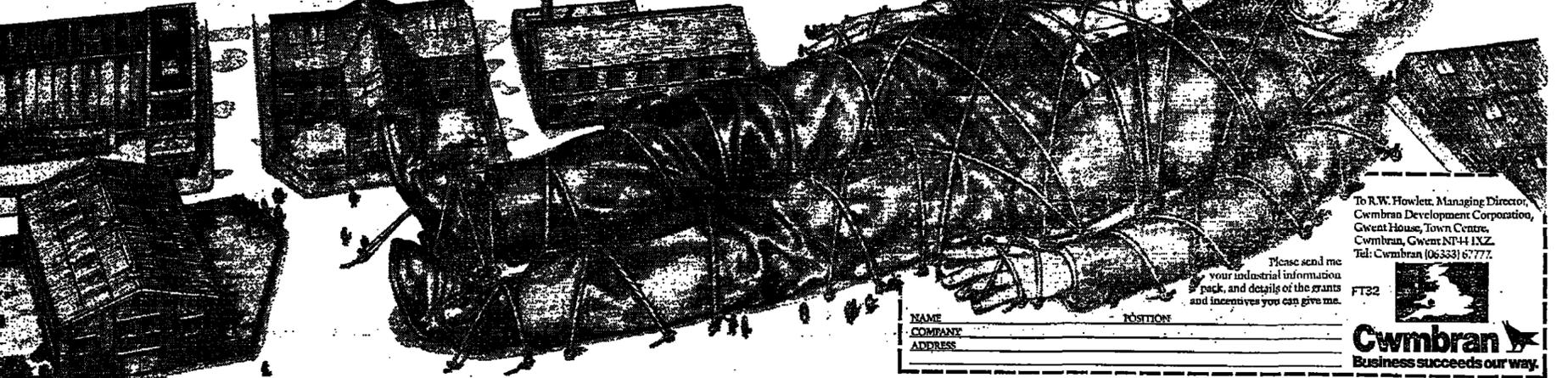
Fourth is a good education infrastructure, anxious to cater for the needs of incoming industry. The Gwent College of Further Education, for example, was used by Ford as training centre for its new European engine plant at Bridgend.

Advertisement for Blaenau Gwent. Features the headline 'The sweet smell of success. in UK and European markets.' and mentions 'American Firm wins Queen's Award for Exports' and 'German Firm Expands Fivefold'.

Feeling bound by high interest rates, high rents and lack of space to develop? Don't worry, you can move. To Cwmbran, the bustling new town in Wales.

here. There's a large and enthusiastic skilled workforce. And we're close to major roads, rail links, docks and airport. For more information, send us the coupon today.

CWMBRAN WELCOMES BUSINESSMEN WHO ARE FEELING TIED DOWN



Form for requesting information about Cwmbran, including fields for Name, Company, Address, and Position.

WORLD STOCK MARKETS

NEW YORK

Table of stock prices for various companies in New York, including columns for Stock, Sept 27, and Sept 28.

Stock

Table of stock prices for various companies, including columns for Stock, Sept 27, and Sept 28.

Stock

Table of stock prices for various companies, including columns for Stock, Sept 27, and Sept 28.

Stock

Table of stock prices for various companies, including columns for Stock, Sept 27, and Sept 28.

Dow up 5.5 at mid-session

A REDUCTION in prime rate to 2.814 1/2 but Golds recovered 7.0 to 2,801.5. The market recovered a fair portion of Monday's record day's decline as investors regained some confidence that a Centre-Right coalition would oust Chancellor Helmut Schmidt's Government...

Germany: The market recovered a fair portion of Monday's record day's decline as investors regained some confidence that a Centre-Right coalition would oust Chancellor Helmut Schmidt's Government...

Canada: Shares were mixed at mid-session after moving within a narrow range most of the morning in moderate activity. The Toronto Composite Index lost a modest 1.5 at 1,633.7 at noon, while Oil and Gas shed 3.5...

Tokyo: The yen's continued fall yesterday against the U.S. dollar further undermined the stock market, which retreated for the fourth consecutive session in very thin dealings. The Nikkei-Dow Jones Average finished 34.99 weaker at 4,043.1 for a four-day drop of 130.59...

Hong Kong: Monday's drop in share prices was sharply extended at the outset yesterday, but the market ended well above the day's worst on subsequent short-covering and some bargain hunting. The market fell the previous day on concern arising from the lack of positive developments emerging from the recent Sino-British talks in Peking on the Hong Kong lease issue...

Paris: Shares were mixed to lower in quiet trading, with sentiment depressed by the yen's rise in the dollar market. A pullback in the industrial group, which fared well the previous week, was attributed to a belief that the buyers last week had over-reached themselves on interest-rate hopes...

Australia: Markets continued to recede in thin trading after last week's firm performance. The further sharp fall in international oil prices kept Gold Mining shares under selling pressure. A pullback in the industrial group, which fared well the previous week, was attributed to a belief that the buyers last week had over-reached themselves on interest-rate hopes...

Indices

Table of market indices including Dow Jones, Standard and Poors, and NYSE All Common, with columns for Sept 27, Sept 28, and 1982.

NEW YORK

Table of stock prices for various companies in New York, including columns for Stock, Sept 27, and Sept 28.

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NEW YORK

Table of stock prices for various companies in New York, including columns for Stock, Sept 27, and Sept 28.

Monday Stocks Closing on Sept 28, 1982. Includes a list of various stocks and their closing prices.



Dollar advances

Dollar was again very firm, rising to record highs against the French franc and lira, another five-year peak against the Japanese yen, and the highest since August last year against the D-mark and Swiss franc.

THE POUND SPOT AND FORWARD

Table with columns: Day's spread, Close, One month, % Three months, % Six months. Rows include U.S., Canada, Netherlands, Belgium, Denmark, Ireland, W. Ger., Portugal, Spain, Italy, Norway, Sweden, Japan, Austria, Switzerland.

THE DOLLAR SPOT AND FORWARD

Table with columns: Day's spread, Close, One month, % Three months, % Six months. Rows include U.K., Ireland, Netherlands, Belgium, Denmark, Portugal, Spain, Italy, Norway, Sweden, Austria, Switzerland.

CURRENCY MOVEMENTS

Table with columns: Bank of England Index, Morgan Guaranty, Sterling, Special Rights, European Units. Rows include Sterling, U.S. dollar, Australian dollar, etc.

OTHER CURRENCIES

Table with columns: Sept. 28, \$, £, Note Rates. Rows include Argentina, Austria, Belgium, Canada, Denmark, etc.

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: Currency, % change, % change adjusted for divergence, Divergence Unit %. Rows include Belgian Franc, Danish Krone, German D-Mark, etc.

EXCHANGE CROSS RATES

Table with columns: Sept. 28, Pound Sterling, U.S. Dollar, Deutschemark, Japanese Yen, etc.

FT LONDON INTERBANK FIXING (11.00 a.m. SEPTEMBER 28)

Table with columns: 3 month U.S. dollars, 6 month U.S. dollars, bid 12 1/2, offer 12 3/4.

EURO-CURRENCY INTEREST RATES (Market closing rates)

Table with columns: Sept. 28, Sterling, U.S. Dollar, Canadian Dollar, Dutch Guilder, Swiss Franc, D-mark, etc.

MONEY MARKETS

UK clearing bank base lending rate 10 1/2 per cent (since August 30 and 31). The Bank of England gave a further clear signal to the money market yesterday of its desire to see a fall in interest rates.

EUROCURRENCIES

Eurodollars steady

Eurodollar rates showed little overall change yesterday. The market appeared to be waiting for some lead from the U.S. authorities, noting that Monday's announcement of record trade deficit in August was to a great extent a reflection of the dollar's strength.

MONEY RATES

LONDON MONEY RATES

Table with columns: Sept. 28, Prime rate, Fed funds, Treasury bills, etc.

NEW YORK

Table with columns: Prime rate, Fed funds, Treasury bills, etc.

GERMANY

Table with columns: Lombard, One month, Three months, Six months.

FRANCE

Table with columns: Intervention rate, Overnight rate, One month, Three months, Six months.

JAPAN

Table with columns: Discount rate, Call (unconditional), Bill discount (three-month).

Authorised Trusts

Large table listing various financial institutions and their authorized trusts, including names like Abbey Unit Trust, Alliance Unit Trust, etc.

Notes section containing additional information and disclaimers regarding the data provided.



FT SHARE INFORMATION SERVICE

Fidelity's American Investment Opportunity. For free reports ring Freephone 2425 (via operator) day or night. Fidelity INTERNATIONAL

LOANS—Continued

Table of financial loans with columns for Stock, Price, and Yield.

BANKS & H.P.—Cont.

Table of banks and hire purchase companies with columns for Stock, Price, and Yield.

CHEMICALS, PLASTICS—Cont.

Table of chemical and plastic companies with columns for Stock, Price, and Yield.

ELECTRICALS—Continued.

Table of electrical companies with columns for Stock, Price, and Yield.

FOOD, GROCERIES—Cont.

Table of food and grocery companies with columns for Stock, Price, and Yield.

BRITISH FUNDS

"Shorts" (Lives up to Five Years)

Table of British funds with columns for Stock, Price, and Yield.

Building Societies

Table of building societies with columns for Stock, Price, and Yield.

FOREIGN BONDS & RAILS

Table of foreign bonds and rails with columns for Stock, Price, and Yield.

AMERICANS

Table of American companies with columns for Stock, Price, and Yield.

Hire Purchase, etc.

Table of hire purchase and other services with columns for Stock, Price, and Yield.

BEERS, WINES AND SPIRITS

Table of beer, wine, and spirit companies with columns for Stock, Price, and Yield.

BUILDING INDUSTRY, TIMBER AND ROADS

Table of building, timber, and road companies with columns for Stock, Price, and Yield.

DRAPERY AND STORES

Table of drapery and store companies with columns for Stock, Price, and Yield.

ENGINEERING MACHINE TOOLS

Table of engineering and machine tool companies with columns for Stock, Price, and Yield.

HOTELS AND CATERERS

Table of hotels and caterers with columns for Stock, Price, and Yield.

INDUSTRIALS (Miscel.)

Table of miscellaneous industrial companies with columns for Stock, Price, and Yield.

Five to Fifteen Years

Table of funds with 5 to 15 year maturities with columns for Stock, Price, and Yield.

Over Fifteen Years

Table of funds with over 15 year maturities with columns for Stock, Price, and Yield.

Undated

Table of undated funds with columns for Stock, Price, and Yield.

Index-Linked & Variable Rate

Table of index-linked and variable rate funds with columns for Stock, Price, and Yield.

INT. BANK AND O'SEAS GOVT. STERLING ISSUES

Table of international bank and overseas government sterling issues with columns for Stock, Price, and Yield.

CORPORATION LOANS

Table of corporation loans with columns for Stock, Price, and Yield.

COMMONWEALTH AND AFRICAN LOANS

Table of commonwealth and African loans with columns for Stock, Price, and Yield.

CANADIANS

Table of Canadian companies with columns for Stock, Price, and Yield.

BANKS AND HIRE PURCHASE

Table of banks and hire purchase companies with columns for Stock, Price, and Yield.

LOANS

Table of loans with columns for Stock, Price, and Yield.

Tandy TRS-80 Model II Word Processing System Sale! £3,679.00. Includes Free Scripsit Software! Regular Price £4,197.50 INC. VAT. SAVE £500. We have now assembled our special Scripsit Word Processing system so that you have the best of TRS-80 efficiency in your business at a special system price!

CHEMICALS, PLASTICS

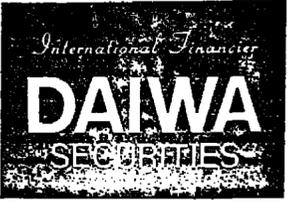
Table of chemical and plastic companies with columns for Stock, Price, and Yield.

FOOD, GROCERIES, ETC.

Table of food, grocery, and other companies with columns for Stock, Price, and Yield.

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INDUSTRIALS—Continued

LEISURE—Continued

PROPERTY—Continued

INVESTMENT TRUSTS—Cont.

OIL AND GAS—Continued

Table of stock prices for various industrial companies.

Table of stock prices for various leisure companies.

Table of stock prices for various property companies.

Table of stock prices for various investment trusts.

Table of stock prices for various oil and gas companies.

MINES—Continued

Table of stock prices for various mines, including Central African and Australian.

OVERSEAS TRADERS

Table of stock prices for various overseas traders.

PLANTATIONS

Table of stock prices for various plantations.

NOTES

Notes section containing financial details and company information.

REGIONAL AND IRISH STOCKS

Table of stock prices for regional and Irish stocks.

OPTIONS

Table of 3-month call rates for various options.

MOTORS, AIRCRAFT TRADES

Table of stock prices for motors and aircraft trades.

SHIPPING

Table of stock prices for shipping companies.

SHOES AND LEATHER

Table of stock prices for shoes and leather companies.

SOUTH AFRICANS

Table of stock prices for South African companies.

TEXTILES

Table of stock prices for textile companies.

TOBACCO

Table of stock prices for tobacco companies.

TRUSTS, FINANCE, LAND

Table of stock prices for trusts, finance, and land.

PROPERTY

Table of stock prices for property companies.

INSURANCES

Table of stock prices for insurance companies.

LEISURE

Table of stock prices for leisure companies.

Garages and Distributors

Table of stock prices for garages and distributors.

Commercial Vehicles

Table of stock prices for commercial vehicles.

Components

Table of stock prices for components.

PAPER, PRINTING ADVERTISING

Table of stock prices for paper, printing, and advertising.

PROPERTY

Table of stock prices for property companies.

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FINANCE, LAND, ETC.

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INDUSTRIALS—Continued

Table of stock prices for various industrial companies.

LEISURE—Continued

Table of stock prices for various leisure companies.

PROPERTY—Continued

Table of stock prices for various property companies.

INVESTMENT TRUSTS—Cont.

Table of stock prices for various investment trusts.

OIL AND GAS—Continued

Table of stock prices for various oil and gas companies.

For details of industrial development sites  
contact Gareth Isaacs or Tony Parker,  
Dept F7, The Civic Centre, Newport, Gwent,  
Tel: (0853) 563636

Wednesday September 29 1982

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## BREAK-UP THREAT TO CONSTRUCTION MACHINERY PARTNERSHIP

# Fiat fights for U.S. venture

BY PAUL TAYLOR IN NEW YORK AND RUPERT CORNWELL IN ROME

ALLIS-CHALMERS, the U.S. manufacturer of farm, industrial and mining equipment, is seeking to pull out of its loss-making construction machinery joint venture with Fiat of Turin.

The financially-troubled U.S. company has begun a court action in Illinois to liquidate Fiat-Allis, in which Allis-Chalmers has 12.75 per cent, and to appoint a receiver to share out the company's assets.

Continuing heavy losses at Fiat-Allis have become a further major drain on the U.S. company which has been hard hit by the recession.

Fiat last night served notice that it will fight the liquidation request by Allis-Chalmers. The

group described the demand as "procedurally unacceptable, and completely without foundation."

According to Fiat, Allis-Chalmers has several times asked Fiat to buy it out completely, but the Turin group emphasised that it had no contractual obligation to do so.

Fiat re-stated its continuing faith in Fiat-Allis, despite the current difficulties the latter was facing, especially in the U.S., and the background of a 25 per cent slump in global demand for earth moving equipment this year alone.

Allis-Chalmers reported a \$46.1m (£27.2m) loss last year including a \$17.3m write-off on its investment in the joint venture. In the first six months

of this year the company reported a \$13.3m loss despite an after-tax gain of \$16.7m from the sale to Siemens AG of West Germany of an additional stake in its other major joint venture, Siemens-Allis.

The company claims in its lawsuit that its equity interest has been seriously jeopardised by the joint venture's losses which have totalled more than \$165m since the beginning of 1977.

Allis-Chalmers also claimed that Fiat, as the majority shareholder, "has increasingly controlled the joint venture partnership so as to further Fiat's own interests without regard to the interests of Allis-Chalmers."

Fiat claims it has made major efforts to rationalise produc-

tion, cut costs and adopt a more aggressive marketing policy. This strategy had already borne some fruit, according to Fiat.

Fiat-Allis in the U.S. refused to comment on the dispute yesterday. However, the Allis-Chalmers suit includes details of a letter dated March 2, in which Fiat rejected suggestions that Allis-Chalmers was not "adequately represented" and said there was no reason to "explore the possibility of the U.S. company leaving the joint venture."

The court action, which was begun in July but has only just come to light, seeks to have a receiver appointed who would oversee the distribution of Fiat-Allis assets to the two partners.

## British Gas warns of shortages in supplies

By Roy Dafter, Energy Editor

**GAS SHORTAGES** could arise in Britain within the next five years, new studies of British Gas Corporation supplies show.

Because of this the corporation's search for fresh sources of natural gas is becoming increasingly urgent. Earlier studies had suggested Britain would face no problem until at least the end of the decade.

Mr James Allcock, the Corporation's director of petroleum purchasing, said British Gas needed to find 1.9bn cu ft a day of new supplies by 1990—the equivalent of almost 40 per cent of the present average rate of sales (about 5bn cu ft a day). By 1995 the Corporation could be needing an extra 3.9bn cu ft a day.

Mr Allcock recently told energy experts in Norway—regarded as a prime source for new supplies—that a sizeable gap would open up from the mid-1980s between the annual UK demand for gas and the diminishing supplies under contract.

A report published yesterday by stockbrokers Wood, Mackenzie reinforced the Corporation's concern. It shows that British Gas could face permanent shortages from 1988 and temporary shortfalls during winter peak periods of demand from 1986 or 1987.

## Demand

British Gas and Wood, Mackenzie forecast that UK demand for gas could grow to between 5.5bn and 6bn cu ft a day by the late 1980s. Growth could be accelerated if British Gas is faced with a heavy demand from industry.

The Corporation has until now restricted sales to industry, in the main supplying only companies that specifically need high quality gas for industrial processes or factories willing to buy on an interruptible basis. British Gas believes it may come under increasing pressure to supply factories with gas since the Government recently freed the market for industrial sales and broke the Corporation's distribution monopoly.

In an effort to plug the supply gap British Gas will shortly be bidding hard for new supplies from the Sleipner Field in the Norwegian sector of the North Sea. Sleipner could provide between 1bn and 1.1bn cu ft a day of gas from 1990 or 1991. But the Corporation expects to face strong buying competition from some 15 other interested parties on the Continent.

Because of this it is likely British Gas will bid over 20p a therm for Sleipner supplies, or about twice the average of 10.6p a therm paid for supplies in the 1981-82 financial year.

Condensate Ind. Page 10; Editorial comment on natural gas pricing, Page 24

## Weather

### UK TODAY

SHOWERS in all areas. SE England, East Anglia Rain, brighter later. Max. 17C (63F). Rest of UK Showers, heavy at times, especially in West. Sunny intervals. Max. 16C (61F). Outlook: Dry and bright, rain spreading to North and West.

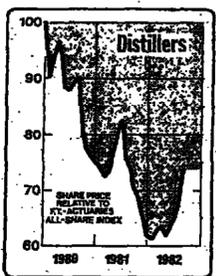
### WORLDWIDE

City	Y'day	Today	Y'day		
	°C	°F	°C		
Algeria	25	77	London	19	66
Amst.	15	59	London	17	63
Athens	26	80	London	17	63
Berlin	23	73	Luxor	—	—
Bombay	28	82	Madrid	20	68
Buenos Aires	12	54	Manila	25	77
Calcutta	28	82	Medan	24	76
Cairo	20	68	Mexico	27	81
Canton	22	72	Montreal	13	56
Cebu	24	75	Moscow	10	50
Colon	27	81	Mumbai	28	82
Hankow	17	63	Nairobi	24	75
Hong Kong	23	73	Paris	18	64
Kobe	16	61	Rome	18	64
London	19	66	Sao Paulo	22	72
Lyons	17	63	Singapore	28	82
Manila	25	77	Taipei	23	73
Medan	24	76	Tel Aviv	26	79
Mexico	27	81	Toronto	25	77
Montreal	13	56	Washington	14	57
Moscow	10	50	Wellington	14	57
Mumbai	28	82	Yokohama	18	64
Nairobi	24	75	Zurich	17	63
Paris	18	64			
Rome	18	64			
Sao Paulo	22	72			
Singapore	28	82			
Taipei	23	73			
Tel Aviv	26	79			
Toronto	25	77			
Washington	14	57			
Wellington	14	57			
Yokohama	18	64			
Zurich	17	63			

## THE LEX COLUMN

# Frankfurt holds its breath

Index rose 7.1 to 587.6



The chance to tender for a new gilt-edged stock does not come round often these days, and with prices bubbling up near a 10-year high yesterday there should be enough interest in Eschequer 10, per cent 1988 to take it out at a good half-point premium over its £96 minimum tender price this morning.

In response to some criticism of its behaviour at the last tender—when the cut-off price was fixed at a level at which the stock was not quite fully subscribed—the Bank of England has redrafted its standard prospectus. The new wording makes crystal clear what was previously rather coyly expressed—that the Bank reserves the right to do precisely what it likes with applications.

## Germany

Whatever the final outcome of the horse-trading in Bonn this week, there is a strong probability that the centre of gravity in West German politics will swing to the right, if not immediately then after the elections early next year. Yesterday, it became clear what sort of economic programme a centre-right coalition could be expected to follow—and it makes a grim reading for Germany's trading partners.

The policy-makers start from the assumption that the 3 per cent growth rate on which the Social Democrats had based their 1983 budget planning is unrealistically high. Observers of the budget turmoil in the U.S. will not be surprised to see that roughly halving this assumption produces a near doubling of the implied budget deficit.

Like their counterparts in the U.S., UK and, most recently, France, the German planners look at these figures and throw their hands in the air. Their reaction—a big dose of fiscal austerity with higher taxes and cuts in public spending—makes sense taking the German economy in isolation. They may reckon that the recent decline in interest rates will enable the domestic private sector to ride out a dose of stringency.

But, from an international viewpoint, it looks like yet another example of competitive deflation. The German locomotive, which strained every piston to lead the world out of recession five years ago, is being consigned to the shunting yards. Planning is clearly in a very early stage. It is possible that

Schmidt has been a plus point for the currency.

There is also the risk that the introduction of rigorous policies now will prove an electoral liability for the centre-right next spring. Foreign investors in Germany are alarmed by the prospect of hung and politically fragmented parliament in which the balance of power is held by interests even less predictable than the liberals.

## Scotch whisky

The distilling industry has laboured under the handicap of falling volume for roughly three years. World demand for Scotch whisky, down by 5 per cent in 1980, fell another 10 per cent last year. In the last few weeks however, sentiment has taken a small turn for the better.

Quite apart from the talk-show rumours swirling around Arthur Bell, The Distillers Company has been shaving its demand forecasts up to a roughly level position for the current year. The fall in interest rates has made a solid equity yield of about 7 1/2 per cent look the much more attractive and the shares have at last started to outperform.

For companies at the head end of the production chain however, this may be little consolation. Tomatin Distillers, which makes fillings for the big name blenders, is relying on windfalls to tide it over the present recession. Production barely visible at only 15 per cent of capacity, has not budged since last year and the company expects no improvement in the second half.

The company has reported pre-tax profit of £109,000 for the six months to June, but this is struck after an exceptional credit of £1.3m arising from change in EEC excise duties. The balance sheet has been peppered up by a proper revaluation and by the £1.5m which Heineken clipped in a 20 per cent equity stake last year. Even so, the picture is unlikely to look very bright at the end of the year.

The likes of Tomatin obviously highly geared movements in the pattern of whisky demand. Arguably, the company would benefit from the resources of a wealthy parent to help it through patches like this. But, since Hiram Walker bid for Highland Distillers was blocked on Scottish grounds, potential purchasers may think twice about mixing with the distillers.

## Efficiency shake-up in Civil Service

By Gareth Griffiths

GOVERNMENT departments have been told to introduce wide-ranging changes in their internal management.

A White Paper published yesterday says departments must improve training in financial skills for civil servants, introduce clear performance measurement indicators, make better use of resources, and ask the question: "Where is the money going and what are we getting for it?"

The Government has told departments to submit their management plans to the Treasury and the Office of Manpower and Personnel, the government department in charge of the Civil Service, by January. The overall report on management within the Government will be published by July.

Lady Young, Chancellor of the Duchy of Lancaster and the cabinet minister responsible for the Civil Service, said yesterday that money saved by departments would be given back to them as an incentive. She and Sir Geoffrey Howe, the Chancellor, are to have monthly meetings to monitor the policy.

## Criticism

The White Paper is a response to the severe criticism of the way the Civil Service is managed made by the Commons Treasury and Civil Service Committee. The thrust of the Government's proposals deal with administrative rather than policy matters, and the extension of parliamentary scrutiny, through a greater role for the select committees and the Comptroller and Auditor General, is ruled out.

The Management Information System for Ministers (MINIS), introduced by Mr Michael Heseltine, the Environment Secretary, is praised by the White Paper as a model for the new plans to be introduced in other departments.

MINIS, brought into the DoE in 1979, contains a summary of organisation and overall staff numbers, a summary of main activities and costs, performance targets and information on functions and costs.

It was introduced on a six-monthly basis but is now working on an annual one, and the Environment Secretary hopes it can also be introduced to local authorities.

# Israeli massacres probe to have unlimited brief

BY DAVID LENNON IN TEL AVIV

THE ISRAELI Government yielded to domestic and international pressure yesterday by announcing that it would appoint an independent judicial commission of inquiry into the massacre of Palestinians in two refugee camps in Beirut almost two weeks ago.

The decision follows last week's resignation by one minister over an earlier refusal to institute a full-scale independent investigation of Israel's role, if any, in the slaughter.

At least two more ministers had also threatened to resign.

The minister who had earlier gone along with the refusal of Mr Menahem Begin, the Prime Minister, to countenance the appointment of a judicial commission of inquiry. But the growing demands within Israel for an objective inquiry, which culminated in a large demonstration in Tel Aviv on Saturday night, undermined the unity of the coalition Government.

"To put an end to the false claims to the effect that the Israeli Government has something to hide in this matter, or that it would like to avoid its full clarification, the Cabinet has decided, at the Prime

In Lebanon, Israeli troops still held a post at Beirut Airport yesterday, but pulled out of other positions in West Beirut to clear the way for full deployment of the three national peacekeeping forces. Brigadier Saad Savel, the chief of staff of the PLO's armed forces, was killed on Monday night in an ambush in eastern Lebanon.

Israeli troops leave port, Page 4

mission will have full powers to subpoena witnesses and make them testify under oath.

Mr Yitzhak Ben-Nun, who resigned as energy minister last week, said he would not withdraw his resignation. Even though the Government had acceded to his original request, he was still unhappy with other aspects of its operations, he said.

Instead, he called for the formation of a government of national unity. The opposition parties generally welcomed the Cabinet's change of heart, though the Labour Party continued to demand the resignation of Mr Begin and General Ariel Sharon, the Defence Minister.

It said it wanted a thorough investigation, not only of the massacre but also of all the events which preceded it.

The announcement of the inquiry did not defuse the anger among Palestinians living under Israeli occupation on the West Bank. The continuing protests yesterday led the military government there to impose a curfew on Nablus, the West Bank's largest town, where disturbances have continued for some days.

Minister's suggestion, to revise its previous decision," said a communiqué after a four-hour special Cabinet meeting yesterday.

The commission will inquire into "all the facts and persons connected with the atrocity, which was carried out by a unit of the Lebanese forces against the civilian population in the Chatila and Sabra camps," it said.

Mr David Levy, a Deputy Prime Minister, said during a Cabinet session: "The Government did not limit the area of inquiry. Everything is open to examination, both the political and military levels." The com-

# Bank loans to home buyers hit £1.38bn peak in summer

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

NEW BANK lending for house mortgages reached a record £1.38bn in the three months from mid-May to mid-August, according to figures released by the Bank of England yesterday.

This was more than twice the new lending in the same period a year earlier and means that the banks were attracting almost as much new mortgage business as the building societies.

These figures relate to a period just before announcements by most major clearing banks that they planned to slow down their lending on new mortgages.

In the early summer, the Government became anxious about the continued rapid growth of bank lending to the personal sector, including lending to the private sector, including business, increased by £3.45bn during the May to August period. This was a somewhat larger increase than in the comparable period in 1981, but

it represented a deceleration compared with the record increase of £5.11bn in the previous three months.

The increase in the most recent three-month period included a £522m rise in lending to manufacturing industry. This was in line with the average rate of expansion during the previous 12 months.

However, this overall increase included a set contraction of lending of £222m to the food, drink and tobacco sectors. Bank lending to the services sector increased by only £296m in May to August, compared with an increase of £1.91bn in the previous three months and an increase of £1.26bn in May to August a year earlier.

This relatively small increase partly reflects a contraction of lending to local and national government and the public utilities.

Details, Page 9

## Bonn Continued from Page 1

- Pensions would be raised (by the already planned 5.6 per cent) in July, not January, and pensioners would have to pay a contribution to medical insurance.
- Family allowances would be cut (for example, from DM 100 to DM 80 monthly, for a second child) when parents have incomes above a net DM 42,000 a year.
- Students would receive loans only, not grants, from the state from next autumn.

- Public services pay increases would be limited.
- Reacting to the proposals the SPD accused the CDU-CSU-FDP of breaking promises. VAT was being raised, government borrowing increased and higher incomes were being hit, steps the SPD proposed previously but the FDP had refused firmly.
- The plan give the detailed CDU-CSU-FDP alternatives to the 1983 budget drawn up by the SPD-FDP coalition which collapsed on September 17.

## Bankers Continued from Page 1

that continued concern about the political situation in West Germany had contributed to the strong demand for the dollar. It rose from DM 2.5360 to DM 2.5390, its highest level for more than a year against the German currency.

The Bank of England's action in curtailing another 1/4 of a percentage point off the rate at which it buys the shortest-dated ("band one") paper in its daily money market opera-

tions, is a clear sign that it wants to see lower interest rates.

If it continues to cut its rates during the rest of the week, the clearing banks will be under considerable pressure to cut their base rates from their current 10.5 per cent. There is growing evidence that UK base rates could fall below 10 per cent well before the year end.

Sterling has fallen to its lowest level against the U.S.

## Massey agrees rescue plan Continued from Page 1

theoretically, now be built at the plant, which currently produces 45,000 units a year. But the Detroit factory had been using a high proportion of Coventry-built components, which would now not be exported.

The move would entail real increments in production, in France and Italy, of about 2,300 units.

A Massey statement also warned that the company would have to redouble its efforts to reduce costs in the face of continued market weakness, and

said it would be holding discussions with employees on keeping costs down "in the very near future."

The Coventry spokesman said that in the current economic climate it was not possible to rule out cuts in the workforce.

Large four-wheeled tractor production has already been transferred from Detroit to Bramford, Ontario. That production will continue.

The latest proposed transfer is estimated to involve costs of \$20m, but a similar saving is ex-

pected from lower wage costs and more efficient production.

Massey says it will attempt to save some jobs in Detroit. Discussions have been taking place with other manufacturers on the plant's future.

The company is also delaying the re-opening of its combine harvester operations at Bramford and Toronto at least until the end of the year, when it will review the state of the market.

About a month ago Massey delayed re-opening these plants,

which had been shut down temporarily because of the poor state of the market. About 2,400 people are laid off at the two plants.

In July last year Massey agreed a \$715m re-financing programme under which the Canadian federal and Ontario provincial governments took shares in the company after it suspended dividend payments of \$200m of preferred shares held by 15 Canadian institutions. The governments also gave loan guarantees.

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